



RECEIVED

2004 FEB -4 P 3:58

AZ CORP COMMISSION  
DOCUMENT CONTROL

ORIGINAL

FENNEMORE CRAIG  
Norman D. James (No. 006901)  
Jay L. Shapiro (No. 014650)  
3003 N. Central Avenue  
Suite 2600  
Phoenix, Arizona 85012  
Attorneys for Arizona-American  
Water Company, Inc.

**BEFORE THE ARIZONA CORPORATION COMMISSION**

IN THE MATTER OF THE  
APPLICATION OF ARIZONA-  
AMERICAN WATER COMPANY, AN  
ARIZONA CORPORATION, FOR A  
DETERMINATION OF THE CURRENT  
FAIR VALUE OF ITS UTILITY PLANT  
AND PROPERTY AND FOR  
INCREASES IN ITS RATES AND  
CHARGES BASED THEREON FOR  
UTILITY SERVICE BY ITS SUN CITY  
WEST WATER AND WASTEWATER  
DISTRICTS.

IN THE MATTER OF THE  
APPLICATION OF ARIZONA-  
AMERICAN WATER COMPANY, INC.,  
AN ARIZONA CORPORATION, FOR A  
DETERMINATION OF THE CURRENT  
FAIR VALUE OF ITS UTILITY PLANT  
AND PROPERTY AND FOR  
INCREASES IN ITS RATES AND  
CHARGES BASED THEREON FOR  
UTILITY SERVICE BY ITS SUN CITY  
WATER AND WASTEWATER  
DISTRICTS.

IN THE MATTER OF THE  
APPLICATION OF ARIZONA-  
AMERICAN WATER COMPANY, AN  
ARIZONA CORPORATION, FOR A  
DETERMINATION OF THE CURRENT  
FAIR VALUE OF ITS UTILITY PLANT  
AND PROPERTY AND FOR  
INCREASES IN ITS RATES AND  
CHARGES BASED THEREON FOR  
UTILITY SERVICE BY ITS MOHAVE  
WATER AND HAVASU WATER  
DISTRICTS.

DOCKET NOS. WS-01303A-02-0867  
WS-01303A-02-0868  
W-01303A-02-0869  
WS-01303A-02-0870  
W-01303A-02-0908

(CONSOLIDATED)

ARIZONA-AMERICAN WATER  
COMPANY'S MOTION TO  
SUPPLEMENT THE RECORD TO  
INCLUDE ILLUSTRATIVE  
SCHEDULES ON INVERTED-  
BLOCK RATE DESIGN

Arizona Corporation Commission

**DOCKETED**

FEB 04 2004

DOCKETED BY	<i>AM</i>
-------------	-----------

1 IN THE MATTER OF THE  
2 APPLICATION OF ARIZONA-  
3 AMERICAN WATER COMPANY, AN  
4 ARIZONA CORPORATION, FOR A  
5 DETERMINATION OF THE CURRENT  
6 FAIR VALUE OF ITS UTILITY PLANT  
7 AND PROPERTY AND FOR  
8 INCREASES IN ITS RATES AND  
9 CHARGES BASED THEREON FOR  
10 UTILITY SERVICE BY ITS ANTHEM  
11 WATER, AGUA FRIA WATER AND  
12 ANTHEM/AGUA FRIA WASTEWATER  
13 DISTRICTS.

14 IN THE MATTER OF THE  
15 APPLICATION OF ARIZONA-  
16 AMERICAN WATER COMPANY, AN  
17 ARIZONA CORPORATION, FOR A  
18 DETERMINATION OF THE CURRENT  
19 FAIR VALUE OF ITS UTILITY PLANT  
20 AND PROPERTY AND FOR  
21 INCREASES IN ITS RATES AND  
22 CHARGES BASED THEREON FOR  
23 UTILITY SERVICE BY ITS TUBAC  
24 WATER DISTRICT.  
25  
26

1 Arizona-American Water Company ("the Company") hereby moves for an order  
2 allowing it to supplement the record in the above-entitled consolidated rate proceeding for  
3 the limited purpose of submitting schedules illustrating the Company's proposed  
4 conservation-oriented rate design for each of the seven water districts, discussed in its  
5 Closing Brief. These schedules were previously provided to Staff and the other parties,  
6 along with a description of the rate design, on January 27, 2004.

7 In summary, the Company believes that it is unnecessary to address the rate design  
8 for its water districts in this proceeding. Four of those districts, Sun City, Sun City West,  
9 Agua Fria and Tubac, already have a two-tier inverted-block rate design in place.  
10 Because of the number of water and wastewater districts involved and the complexity of  
11 this proceeding, the Company has proposed to spread any rate increases evenly over the  
12 existing rate design, as opposed to making any significant modifications to the rate design  
13 at this time. The Company believes that the issue of whether the water districts' rate  
14 design should be modified is better addressed in a future proceeding. All of the parties  
15 have agreed with the Company on this point, except for Staff.

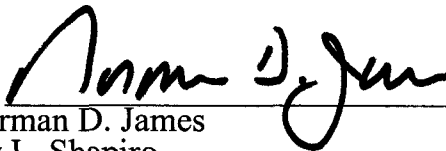
16 On the first day of the hearing on the Company's rate applications, however,  
17 Commissioner Mundell criticized the Company for not proposing an alternative form of  
18 inverted-block rate design. *See* TR at 28-34. Accordingly, following the completion of  
19 the hearing, the Company developed, as an alternative to Staff's proposed rate design, an  
20 inverted-block rate design for each water district. That rate design is discussed in the  
21 Company's Closing Brief, filed concurrently with this motion. The schedules that the  
22 Company seeks to include in the record were prepared by its rate design witness, Mr.  
23 Ronald L. Kozoman. These schedules are based on the Company's rejoinder revenue  
24 requirement and are intended to illustrate the effect of the Company's alternative  
25 proposal.

26 Under these circumstances, the Company's submits that it should be allowed to

1 supplement the record to include these schedules. In submitting these schedules,  
2 however, the Company does not amend or modify its pending rate applications in any  
3 material respect, nor does the Company believe it is necessary to delay a final decision by  
4 the Commission. Rather, as discussed above and in the Company's Closing Brief, the  
5 intent of submitting these illustrative schedules is to show that it is possible to design  
6 conservation-oriented rates that are specifically tailored to each water district and  
7 customer class.

8 RESPECTFULLY SUBMITTED this 4th day of February, 2004.

9 FENNEMORE CRAIG

10  
11 By   
12 Norman D. James  
13 Jay L. Shapiro  
14 3003 North Central Avenue  
15 Suite 2600  
16 Phoenix, AZ 85012  
17 Attorneys for Applicant  
18 Arizona-American Water Company

17 An original and 21 copies of the  
18 foregoing and attachments  
19 were delivered this 4th day of  
February, 2004, to:

20 Docketing Supervisor  
21 Docket Control  
22 Arizona Corporation Commission  
23 1200 West Washington  
24 Phoenix, AZ 85007

23 A copy of the foregoing and attachments  
24 were hand-delivered this 4th day of  
February, 2004, to:

25 Chairman Marc Spitzer  
26 Arizona Corporation Commission  
1200 W. Washington St.

- 1 Phoenix, AZ 85007
- 2 Commissioner William Mundell
- 3 Arizona Corporation Commission
- 4 1200 W. Washington St.
- Phoenix, AZ 85007
- 5 Commissioner Mike Gleason
- 6 Arizona Corporation Commission
- 7 1200 W. Washington St.
- Phoenix, AZ 85007
- 8 Commissioner Jeff Hatch-Miller
- 9 Arizona Corporation Commission
- 10 1200 W. Washington St.
- Phoenix, AZ 85007
- 11 Commissioner Kristin Mayes
- 12 Arizona Corporation Commission
- 13 1200 W. Washington St.
- Phoenix, AZ 85007
- 14 Paul Walker, Aide to Chairman Spitzer
- 15 Arizona Corporation Commission
- 16 1200 W. Washington St.
- Phoenix, AZ 85007
- 17 Adam Stafford, Aide to Commissioner Mundell
- 18 Arizona Corporation Commission
- 19 1200 W. Washington St.
- Phoenix, AZ 85007
- 20 Jodi Jerich, Esq., Aide to Commissioner Gleason
- 21 Arizona Corporation Commission
- 22 1200 W. Washington St.
- Phoenix, AZ 85007
- 23 Dean Miller, Aide to Commissioner Hatch-Miller
- 24 Arizona Corporation Commission
- 25 1200 W. Washington St.
- Phoenix, AZ 85007
- 26

1 Teena Wolfe  
Administrative Law Judge  
2 Arizona Corporation Commission  
1200 West Washington  
3 Phoenix, AZ

4 Timothy Sabo, Esq.  
Gary Horton, Esq.  
5 Legal Division  
Arizona Corporation Commission  
6 1200 West Washington  
Phoenix, AZ

7 Darron Carlson  
8 Utilities Division  
Arizona Corporation Commission  
9 1200 West Washington  
Phoenix, AZ

10 Daniel Pozefsky  
11 Residential Utilities Consumer Office  
1110 W. Washington, Suite 220  
12 Phoenix, AZ 85007

13 And a copy mailed this 4th  
day of February, 2004 to:

14 Carlton G. Young  
15 3203 W. Steinbeck Dr.  
Anthem, AZ 85086

16 Frank J. Grimmelmann  
17 42441 N. Cross Timbers Court  
Anthem, AZ 85086

18 Raymond E. Dare  
19 Sun City Taxpayers' Association  
12611 N. 103<sup>rd</sup> Ave., Suite D  
20 Sun City, AZ 85351-3467

21 William P. Sullivan  
Paul R. Michaud  
22 Martinez & Curtis  
2712 N. 7<sup>th</sup> St.  
23 Phoenix, AZ 85006  
Attorneys for the Town of Youngtown

24 Walter Meek  
25 Arizona Utility Investors Association  
2100 N. Central Ave.  
26 Phoenix, AZ 85004

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25  
26

John Buric, Esq.  
Warner Angle Hallam Jackson & Formanek  
3550 N. Central Ave., Suite 1500  
Phoenix, AZ 85012  
Attorneys for Fiesta RV Resort

Kenneth C. Sundlof, Jr., Esq.  
Robert Taylor, Esq.  
The Collier Center, 11th Floor  
201 E. Washington St.  
Phoenix, AZ 85004-2385  
Attorneys for Sun Health Corporation

By: Mary D House

1509165.1/73244.034

RECEIVED

2004 FEB -4 P 3: 59

AZ CORP COMMISSION  
DOCUMENT CONTROL

FENNEMORE CRAIG  
Norman D. James (No. 006901)  
Jay L. Shapiro (No. 014650)  
3003 N. Central Avenue  
Suite 2600  
Phoenix, Arizona 85012  
Attorneys for Arizona-American  
Water Company, Inc.

**BEFORE THE ARIZONA CORPORATION COMMISSION**

IN THE MATTER OF THE  
APPLICATION OF ARIZONA-  
AMERICAN WATER COMPANY, AN  
ARIZONA CORPORATION, FOR A  
DETERMINATION OF THE CURRENT  
FAIR VALUE OF ITS UTILITY PLANT  
AND PROPERTY AND FOR  
INCREASES IN ITS RATES AND  
CHARGES BASED THEREON FOR  
UTILITY SERVICE BY ITS SUN CITY  
WEST WATER AND WASTEWATER  
DISTRICTS.

IN THE MATTER OF THE  
APPLICATION OF ARIZONA-  
AMERICAN WATER COMPANY, INC.,  
AN ARIZONA CORPORATION, FOR A  
DETERMINATION OF THE CURRENT  
FAIR VALUE OF ITS UTILITY PLANT  
AND PROPERTY AND FOR  
INCREASES IN ITS RATES AND  
CHARGES BASED THEREON FOR  
UTILITY SERVICE BY ITS SUN CITY  
WATER AND WASTEWATER  
DISTRICTS.

IN THE MATTER OF THE  
APPLICATION OF ARIZONA-  
AMERICAN WATER COMPANY, AN  
ARIZONA CORPORATION, FOR A  
DETERMINATION OF THE CURRENT  
FAIR VALUE OF ITS UTILITY PLANT  
AND PROPERTY AND FOR  
INCREASES IN ITS RATES AND  
CHARGES BASED THEREON FOR  
UTILITY SERVICE BY ITS MOHAVE  
WATER AND HAVASU WATER  
DISTRICTS.

DOCKET NOS. WS-01303A-02-0867  
WS-01303A-02-0868  
W-01303A-02-0869  
WS-01303A-02-0870  
W-01303A-02-0908

**(CONSOLIDATED)**

**ARIZONA-AMERICAN WATER  
COMPANY'S CLOSING BRIEF**



1 IN THE MATTER OF THE  
2 APPLICATION OF ARIZONA-  
3 AMERICAN WATER COMPANY, AN  
4 ARIZONA CORPORATION, FOR A  
5 DETERMINATION OF THE CURRENT  
6 FAIR VALUE OF ITS UTILITY PLANT  
7 AND PROPERTY AND FOR  
8 INCREASES IN ITS RATES AND  
9 CHARGES BASED THEREON FOR  
10 UTILITY SERVICE BY ITS ANTHEM  
11 WATER, AGUA FRIA WATER AND  
12 ANTHEM/AGUA FRIA WASTEWATER  
13 DISTRICTS.

14 IN THE MATTER OF THE  
15 APPLICATION OF ARIZONA-  
16 AMERICAN WATER COMPANY, AN  
17 ARIZONA CORPORATION, FOR A  
18 DETERMINATION OF THE CURRENT  
19 FAIR VALUE OF ITS UTILITY PLANT  
20 AND PROPERTY AND FOR  
21 INCREASES IN ITS RATES AND  
22 CHARGES BASED THEREON FOR  
23 UTILITY SERVICE BY ITS TUBAC  
24 WATER DISTRICT.  
25  
26

## TABLE OF CONTENTS

		Page
1		
2		
3	I. INTRODUCTION AND SUMMARY .....	1
4	A. Overview of Application Including Identification of Systems and	
	Discussion of Present Rates .....	1
5	B. The Methodology Employed by the Company.....	3
6	II. RATE BASE ISSUES.....	4
7	A. Arizona's Constitution Requires the Commission to Establish Rates	
	Based on Fair Value.....	4
8	1. A Determination of Fair Value Must Be Based on the Actual	
9	Value of the Property Employed in Providing Utility Service	
	to the Public, While a Prudent Investment Rate Base Is	
	Derived from the Capital Invested in the Enterprise .....	6
10	2. Under the Fair Value Standard, the Property Must Be Valued	
11	at the Time the Rate Base Is Fixed, While the Prudent	
	Investment Rate Base Is Derived from the Historic Cost of the	
	Original Investment .....	9
12	3. A Fair Value Standard Reflects Many of the Ordinary Risks	
13	and Rewards of Property Ownership, While a Prudent	
	Investment Standard Is Designed to Protect Capital	
14	Investment.....	10
15	4. The Fair Value Concept Is Based on a Constitutional Takings	
	Analysis .....	13
16	5. Staff and RUCO Cannot Avoid the Constitutionally-Mandated	
17	Fair Value Determination by Manipulating the Allowable Rate	
	of Return .....	13
18	B. The Company's RCN Rate Bases Should Be Adopted as the Fair	
	Value Rate Bases in This Proceeding .....	17
19	1. Summary of the Methodology Employed by the Company to	
	Develop Its Reconstruction Cost Rate Bases.....	17
20	2. The Company's RCN Rate Bases Provide the Best Measure of	
	the Fair Value of the Company's Property .....	20
21	3. The "Acquisition Adjustment" Issue Is Irrelevant to the	
22	Company's Fair Value Rate Base.....	24
23	a. An Acquisition Adjustment Is an Accounting Concept	
	That Has Nothing to Do with Fair Value Rate-Making .....	24
24	b. Arizona-American Should Be Authorized to Amortize	
	the Acquisition Adjustment Over 40 Years Using	
25	Mortgage-Style Amortization.....	26
26	C. Other Adjustments to Rate Base .....	27

# TABLE OF CONTENTS (continued)

	Page
1. Staff's Failure to Reduce Accumulated Depreciation for Not Used and Useful and Unidentified Plant Is Arbitrary and Punitive .....	27
2. RUCO Errors Render RUCO's Plant Balances and Rate Base Suspect .....	28
III. INCOME STATEMENT ISSUES .....	30
A. The Company's Pro Forma Adjustments to Remove Citizens' Overheads and Salaries and Wages and Bring in AWW Overheads, Salaries & Wages and Service Company Charges Is Appropriate .....	30
B. RUCO's Determination of the Appropriate Property Tax Expense Level Must Be Rejected.....	34
C. Rate Case Expense .....	35
1. Arizona-American's Request to Recover \$715,000 in Rate Case Expenses is Reasonable and Should Be Approved.....	35
2. Amortization Period.....	38
IV. COST OF CAPITAL AND RATE OF RETURN .....	39
A. Overview: the Applicable Legal Standard.....	39
B. Capital Structure and Cost of Debt .....	40
C. Cost of Equity .....	43
1. Overview of Dr. Zepp's Pre-Filed Testimony .....	43
2. All Parties Agree Arizona-American Requires a 50 Basis Point Adder for Leverage .....	44
3. Cost of Equity for Publicly-Traded Water Utilities.....	45
a. DCF Model Estimates.....	45
b. Risk Premium Estimates.....	47
c. The Authorized, Realized and Forecasted Returns on Common Equity Show that Staff and RUCO's Estimates Are Too Low .....	48
D. The Rates of Return Recommended by Staff and RUCO Fail to Satisfy the Capital Attraction Standard .....	51
1. Staff's Recommended Rate of Return of Only 6.5% Fails to Ensure Arizona-American's Financial Integrity.....	51
2. Staff's Rates of Return on the Company's Fair Value Rate Are Confiscatory.....	53

**TABLE OF CONTENTS**  
**(continued)**

	<b>Page</b>
V. RATE DESIGN.....	56
A. Staff's Inverted Tier Rate Design for the Company's Water District Should Be Rejected.....	56
B. The Company's Alternative Proposal for a Conservation-Oriented Rate Design .....	60
1. Monthly Minimum Charges .....	61
2. Inverted-Block Commodity Rates .....	62
a. Development of Break-Over Points and Water Use Tiers .....	62
b. Development of Commodity Rates .....	63
c. Other Customer Classes.....	64
C. Other Rate Design Issues .....	64
D. Arizona-American's Proposed Cost Recovery Mechanism for Increased Costs Under the Tolleson Agreement Should Be Approved.....	65
1. Background .....	65
2. The Company's Proposed Tolleson Cost Recovery Mechanism Is Fair and Equitable .....	67

1 **I. INTRODUCTION AND SUMMARY.**

2 **A. Overview of Application Including Identification of Systems and**  
3 **Discussion of Present Rates.**

4 Arizona-American Water Company ("Arizona-American" or "the Company") has  
5 applied for a determination of the fair value of its utility plant and property and for  
6 increases in its rates and charges for utility service. The Company's applications cover 10  
7 water and wastewater districts, and seek rate adjustments based on the fair value rate  
8 bases and operating results in those districts utilizing a 12-month test period ending  
9 December 31, 2001, with appropriate pro forma adjustments to annualize and normalize  
10 rate base, revenues and expenses on a going-forward basis. The water and wastewater  
11 districts involved in this proceeding and the revenue increase (decrease) sought by  
12 Arizona-American, for each of them, are as follows:

<u>District</u>	<u>Revenue Increase</u>	<u>Percent Change</u>
14 Agua Fria Water	\$ 62,372	1.01%
15 Anthem Water	(\$ 11,688)	-0.32%
16 Anthem/Agua Fria Wastewater	\$ 311,419	16.71%
17 Sun City Water	\$ 4,453,775	71.92%
18 Sun City Wastewater	\$ 260,879	5.13%
19 Sun City West Water	\$ 1,156,931	34.22%
20 Sun City West Wastewater	\$ 1,565,307	44.27%
21 Mohave Water	\$ 142,344	3.24%
22 Havasu Water	\$ 124,760	28.11%
23 Tubac Water	\$ 181,931	71.49%

24 Bourassa Rj. (Ex. A-24), Schedules A-1. *See also id.*, Rebuttal Exhibit 1 (Summary of  
25 Company, Staff and RUCO recommended increases).

26 Mr. Stephenson explains in his direct testimony that these districts were previously

1 owned and operated by Citizens Communications Company ("Citizens"), and were  
2 acquired by Arizona-American on January 15, 2002.<sup>1</sup> The Commission approved the sale  
3 and transfer of the Citizens' water and wastewater utility plant, property and assets in  
4 Arizona, including the transfer of Citizens certificates of convenience and necessity, to  
5 Arizona-American in Decision No. 63584 (April 24, 2001). A copy of this decision is  
6 attached to Mr. Stephenson's Direct Testimony (Exs. A-64) as Exhibit 1.

7 Later in 2001, the Commission authorized Arizona-American's debt financing for  
8 the purchase of Citizens' water and wastewater assets in Decision No. 64002 (Aug. 30,  
9 2001). The Commission authorized Arizona-American to issue promissory notes and  
10 other evidence of indebtedness in an amount not to exceed \$180 million and to issue a  
11 promissory note reflecting the obligation associated with assuming certain industrial  
12 development revenue bonds issued by Citizens in the amount of \$10,635,000. The  
13 balance of the purchase price was financed by an infusion of paid-in equity capital from  
14 AWW.<sup>2</sup> The final purchase price paid by Arizona-American was approximately  
15 \$276,500,000. As explained by Mr. Stephenson, the terms and conditions relating to the  
16 purchase price and the terms of the transaction generally were the result of arms-length  
17 negotiation between two independent and sophisticated utilities, Citizens and AWW.  
18 Stephenson Dt. (Ex. A-64) at 8-10.

19 None of the former Citizens' districts received any recent rate increases. Citizens'  
20 Agua Fria Water Division, Sun City Water Company, Sun City Sewer Company, Sun City

21 <sup>1</sup> A small wastewater district located in Mohave County, formerly known as Sorenson  
22 Utility Company, was also acquired by Arizona-American. This wastewater district is not  
23 involved in the rate applications, nor is the Paradise Valley water district, which has been  
owned and operated by Arizona-American since the late 1960s. Both of these districts  
received rate increases within the past five years.

24 <sup>2</sup> In Decision No. 64002, the Commission ordered Arizona-American to increase its equity  
25 by at least \$0.69 for each dollar of acquisition debt in order to maintain a reasonably  
26 balanced capital structure. Thus, the acquisition was financed by a mixture of debt and  
equity.

1 West Utilities Company and Tubac Valley Water Company's last rate orders were issued  
2 in May 1997 based on test periods ending March 31, 1995. Decision No. 60172 (May 7,  
3 1997).<sup>3</sup> Citizens' Mohave Water Division last received rate increases in February 1990,  
4 based on a test period ending March 31, 1988. Decision No. 56806 (Feb. 1, 1990).  
5 Likewise, Havasu Water Company last received rate increases in February 1992, based on  
6 a test period ending December 31, 1990. Decision No. 57743 (Feb. 21, 1992). As Mr.  
7 Stephenson explains, it appears that once Citizens decided to sell its water and wastewater  
8 assets in 1999, it elected not to seek rate increases and, in some cases, to accept operating  
9 losses. Stephenson Dt. (Ex. A-64) at 5-6. Mr. Stephenson states that a delay in obtaining  
10 rate increases and correcting the districts' anemic earnings would be harmful to the  
11 Company and, ultimately, to its customers. *Id.*<sup>4</sup>

12 **B. The Methodology Employed by the Company.**

13 The Company's applications, including proposed pro forma adjustments to rate  
14 base, revenue and operating expenses, are consistent with generally accepted ratemaking  
15 principles as well as prior decisions and the rules and regulations of the Commission. The  
16 Company has used an historic test year consisting of the 12-month period ending  
17 December 31, 2001, in determining its rate base, operating income and rate of return as  
18 required by A.A.C. R14-2-103, with pro forma adjustments to the test year financial data  
19 and results based on known and measurable changes.

20 The Commission's regulation defining the filing requirements in support of a  
21 proposed increase in rates and charges for service specifically contemplates adjustments

22 <sup>3</sup> In this decision, Sun City Water Company and Sun City West Utilities' rates for water  
23 service were actually reduced.

24 <sup>4</sup> In addition, Arizona-American was required to file for rate review for the Anthem water  
25 and wastewater districts by 2004 or, if earlier, when the number of equivalent residential  
26 units in Anthem reached 3,500. Decision No. 60975 (June 19, 1998). Also, in Decision  
No. 63584 (Dec. 12, 2002), the Commission imposed a 3-year moratorium on rate  
applications by Arizona-American in the absence of an emergency. The instant rate  
applications were filed before the 3-year moratorium went into effect.

1 of this nature. For example, the term “pro forma adjustments” is defined as:

2 Adjustments to actual test year results and balances to obtain  
3 a normal or more realistic relationship between revenues,  
expenses and rate base.

4 A.A.C. R14-2-103(A)(3)(i). Similarly, the definitions of “original cost rate base” and  
5 “reconstructed cost new depreciated (RCND) rate base” both require that the rate base be  
6 adjusted to include “all applicable pro forma adjustments.” A.A.C. R14-2-103(A)(3)(h)  
7 and (n). The illustrative schedules found in the appendix of the Commission’s regulation  
8 also indicate that both the rate base and income statement should include pro forma  
9 adjustments. A.A.C. R14-2-103, Appendix B (rate base schedules) and Appendix C (test  
10 year income statements).

11 While the starting point of a permanent rate application is the utility’s actual,  
12 recorded results during the test year, it is axiomatic that those results must be adjusted to  
13 obtain a normal and more realistic relationship between rate base, revenue and expenses  
14 that will be representative of the period when the new rates go into effect. The use of an  
15 historic test year assumes that the operating relationship will be maintained for several (or  
16 more) years into the future, i.e., the time period during which new rates will be in effect.  
17 In this case, for example, the Company’s new rates will become effective in Spring 2004,  
18 and will remain in effect during 2004 and 2005, if not longer. Consequently, adjustments  
19 to actual test year results are routinely made as part of the ratemaking process. *Id.*

## 20 **II. RATE BASE ISSUES.**

### 21 **A. Arizona’s Constitution Requires the Commission to Establish Rates** 22 **Based on Fair Value.**

23 Arizona’s Constitution requires the Commission to “ascertain the fair value of the  
24 property” of all public service corporations as part of the rate setting process. Ariz. Const.  
25 art. 15 § 14. When the Constitution was adopted in 1912, the term “fair value” had a  
26 definite meaning in the context of utility rate-making. Only a few years earlier the U.S.



1 Supreme Court had set forth the basic tenets of the fair value standard:

2 [T]he basis of all calculations as to the reasonableness of rates  
3 to be charged . . . must be the fair value of the property being  
4 used . . . for the convenience of the public. And, in order to  
5 ascertain that value, the original cost of construction, the amount  
6 expended in permanent improvements, the amount  
7 and market value of its bonds and stock, the present as  
8 compared with the original cost of construction, the probable  
9 earning capacity of the property under particular rates  
prescribed by statute, and the sum required to meet operating  
expenses, are all matters for consideration, and are to be  
given such weight as may be just and right in each case. We  
do not say that there may not be other matters to be regarded  
in estimating the value of the property. What the company is  
entitled to ask for is a fair return upon the value of what it  
employs for the public convenience.

10 *Smyth v. Ames*, 169 US 466, 546-47 (1898). In other words, a utility's authorized rates  
11 must be based on the value of the property dedicated to serving the public, and the  
12 valuation must be derived from "a proper consideration of all relevant facts." *Minnesota*  
13 *Rate Cases*, 230 U.S. 352, 434-35 (1913).

14 Arizona courts have been absolutely clear in requiring the Commission to base its  
15 rate decisions on fair value and not on the "prudent investment" standard used in other  
16 states. The Arizona Supreme Court has held that "under our constitution the Corporation  
17 Commission must find the fair value of the properties devoted to the public use, and that  
18 in determining the fair value the Commission cannot be guided by the prudent investment  
19 theory . . . ." *Arizona Corp. Comm'n v. Arizona Water Co.*, 85 Ariz. 198, 203, 335 P.2d  
20 412, 415 (1959), citing *Simms v. Round Valley Light & Power Co.*, 80 Ariz. 145, 294 P.2d  
21 378 (1956). As recently as 2001, the Arizona Supreme Court reaffirmed that in a  
22 monopoly setting, fair value is the "exclusive rate base" on which utility companies are  
23 entitled to a fair rate of return. *US West Communications, Inc. v. Arizona Corp. Comm'n*,  
24 201 Ariz. 242, 245-46 ¶¶ 13, 16-19, 34 P.3d 351, 354-55 (2001). See also *Arizona Corp.*  
25 *Comm'n v. Arizona Public Serv. Co.*, 113 Ariz. 368, 370, 555, P.2d 326, 328 (1976).

26 The evidence presented by Staff and RUCO clearly shows that both are advocating

1 a prudent investment methodology in direct violation of Arizona law. In fact, Staff and  
2 RUCO argue that Arizona's constitutionally mandated fair value standard has been  
3 replaced with a procedure modeled on the prudent investment standard. Although it is  
4 claimed that this procedure has been in place for some time, it is nevertheless unlawful  
5 and beyond the powers granted to the Commission by the Arizona Constitution. As the  
6 Arizona Supreme Court held in the *US West* case:

7           Should they think it wise, our citizens are free to amend the  
8           Arizona Constitution . . . . It is noteworthy, however, that the  
9           people have rejected such an amendment three times, most  
10          recently just a year ago. Because neither this Court nor the  
11          corporation commission possesses the power to ignore plain  
12          constitutional language, we hold that a determination of fair  
13          value is necessary with respect to a public service  
14          corporation.

15 *Id.* at 245, ¶ 12, 34 P.3d at 354.

16           As discussed below, the fair value standard contrasts with the prudent investment  
17          standard in three important ways. First, the fair value standard is based on the *value* of the  
18          property, while the prudent investment standard is based on its *cost*. Second, a fair value  
19          rate base is based on the value determined *at the time rates are set*, while the prudent  
20          investment rate base is derived from the amount originally invested when the property  
21          was first devoted to public service, i.e., the original cost of the property. Third, because  
22          utilities under the fair value system are entitled to a return on the current value of property  
23          rather than on the capital invested, the utility will be entitled to a greater return when the  
24          value of property increases, but will also bear the risk that the value of its property may  
25          decrease.

- 26           **1. A Determination of Fair Value Must Be Based on the Actual  
Value of the Property Employed in Providing Utility Service to  
the Public, While a Prudent Investment Rate Base Is Derived  
from the Capital Invested in the Enterprise.**

As the supreme court of another state employing the fair value standard has

1 described it,

2 [T]he concept of fair value holds that it is the value of the  
3 utility's property devoted to public service upon which the  
4 reasonable rate must be returned. It is a Value concept and  
5 not a Cost concept. Stated briefly, a cost rate base reflects the  
amount of invested capital, whereas a value rate base reflects  
the value of the assets which the utility has devoted to serving  
the public.

6 *Union Elec. Co. v. Illinois Comm. Comm'n*, 396 N.E.2d 510, 516 (Ill. 1979). In a leading  
7 case decided under the fair value standard and still cited today, the U.S. Supreme Court  
8 overturned a state commission decision based on an original cost methodology similar to  
9 the method Staff and RUCO advocate here. *Bluefield Waterworks & Improvement Co. v.*  
10 *Public Serv. Comm'n of W. Va.*, 262 U.S. 679, 689-92 (1923). The Court held that the  
11 West Virginia Commission's valuation, which had been "arrived at substantially on the  
12 basis of actual cost, less depreciation," did not meet the fair value standard because it  
13 "resulted in a valuation considerably and materially less than would have been reached" if  
14 the commission had considered the effect of recent construction cost increases on the  
15 value of the company's property. *Id.* at 692.

16 By contrast, just a year earlier in *Southwestern Bell Telephone Co. v. Public*  
17 *Service Comm'n of Mo.*, 262 U.S. 276 (1922), Justice Brandeis outlined "what has  
18 become known as the 'prudent investment' or 'historical cost' rule. He . . . concluded that  
19 what was 'taken' by public utility regulation is not specific physical assets that are to be  
20 individually valued, but the capital prudently devoted to the public utility enterprise by the  
21 utilities' owners." *Duquesne Light Co. v. Barasch*, 488 U.S. 299, 309 (1989). "It is this  
22 prudent investment theory of Mr. Justice Brandeis which has fathered what is now  
23 commonly referred to as the 'original cost' method of computing the rate base upon which  
24 a reasonable return is to be allowed." *Union Elec.*, 396 N.E.2d at 513. Justice Brandeis  
25 favored this method for a number of reasons, especially because he believed that "it is  
26 essential that the rate base be definite, stable, and readily ascertainable, and that the

1 percentage earned on the rate base be measured by the cost, or charge, of the capital  
2 employed in the enterprise.” *Southwestern Bell*, 262 U.S. 276, 292 (1923) (Brandeis, J.  
3 concurring).

4 In 1944, the U.S. Supreme Court ended its practice of closely reviewing rate-  
5 setting methodology under the fair value standard by adopting much of Justice Brandeis’  
6 reasoning. *Federal Power Comm’n v. Hope Natural Gas Co.*, 320 U.S. 591 (1944). The  
7 Court held that rates established under the prudent investment rule were constitutionally  
8 permissible, “even though they might produce only a meager return on the so-called ‘fair  
9 value’ rate base.” *Id.* at 605. “If the total effect of the rate order cannot be said to be  
10 unjust and unreasonable, judicial inquiry . . . is at an end. The fact that the method  
11 employed to reach that result may contain infirmities is not then important.” *Id.* at 602.

12 Arizona courts have since made it clear, however, that the *Hope* Court’s refusal to  
13 employ the fair value method does not change the express language of Article 15, Section  
14 14 of the Arizona Constitution. “Under the law of fair value a utility is not entitled to a  
15 fair return on its investment; it is entitled to a fair return on the fair value of its properties  
16 devoted to the public use, no more and no less.” *Arizona Water*, 85 Ariz. at 203, 335 P.2d  
17 at 415. “The *Hope* case cannot be used by the commission. To do so would violate our  
18 constitution.” *Simms*, 80 Ariz. at 151, 294 P.2d at 382. Regardless of whether RUCO and  
19 the Commission Staff agree with Justice Brandeis’ policy arguments, the Arizona  
20 Constitution requires the Commission to use the fair value method, not the prudent  
21 investment method, in setting rates in Arizona.

22 Despite this clear precedent, the testimony in this case shows that Staff and RUCO  
23 base their recommendations on historic cost rather than current value. For example,  
24 RUCO witness William Rigsby testified that it is “the Commission’s practice” to apply  
25 “the authorized rate of return to the original cost of a utility’s rate base (which produces a  
26 level of operating income that is based on the amount of actual dollars invested).” Rigsby

1 Sb. (Ex. R-6) at 14-15. Staff witness Darron Carlson also testified that Staff's  
2 "calculation for return is on original cost." TR at 1501. RUCO witness Marylee Diaz-  
3 Cortez testified that, based on her experience in Commission proceedings, the  
4 Commission always bases a utility's revenue requirement on the original cost rate base,  
5 and does not allow the revenue requirement to vary when RCND or other evidence of  
6 value is admitted. TR at 723-24, 854-55.

7                   **2. Under the Fair Value Standard, the Property Must Be Valued at**  
8                   **the Time the Rate Base Is Fixed, While the Prudent Investment**  
9                   **Rate Base Is Derived from the Historic Cost of the Original**  
                    **Investment.**

10           Again, the distinction between fair value and prudent investment is plain: "Fair  
11 value means the value of properties at the time of inquiry whereas prudent investment  
12 relates to a value at the time of investment." *Simms*, 80 Ariz. at 151, 294 P.2d at 382  
13 (internal citation omitted). *See also Consolidated Water Utilities, Ltd., v. Arizona Corp.*  
14 *Comm'n*, 178 Ariz. 478, 482 n. 6, 875 P.2d 137, 141 n. 6 (App. 1993) ("The fair value  
15 rate base is the fair value of the company's properties within the state at the time the rate  
16 is fixed."); *Bonbright v. Geary*, 210 F. 44, 48 (D. Ariz. 1913) ("There must be a fair return  
17 upon the reasonable value of the property at the time it is being used for the public."),  
18 *quoting San Diego Land & Town Co. v. City of National City*, 174 U.S. 739, 757 (1899);  
19 *Southwestern Bell*, 262 U.S. at 286 ("[T]he value of the property is to be determined at the  
20 time when the inquiry is made regarding the rates."); *Willcox v. Consolidated Gas Co.*,  
21 212 U.S. 19, 52 (1909) ("the value of the property is to be determined as of the time when  
22 the inquiry is made regarding the rates"). For this reason, the fair value standard "allows  
23 the increase or decrease in the cost of construction to influence the rates . . . ." *Simms*, 80  
24 Ariz. at 151, 294 P.2d at 382.

1 By contrast, Justice Brandeis summarized the prudent investment approach as  
2 follows:

3 Original cost is the amount actually paid to establish the  
4 utility. . . . Historical cost, on the other hand, is the amount  
5 which normally should have been paid for all the property  
6 which is usefully devoted to the public service. It is, in effect,  
what is termed the prudent investment. In enterprises  
efficiently launched and developed, historical cost and  
original cost would practically coincide . . . .

7 *Southwestern Bell*, 262 U.S. at 292 (Brandeis, J. concurring). Again, it is absolutely clear  
8 from the testimony that the original cost method on which Staff and RUCO primarily rely  
9 is a prudent investment method, not a fair value method. For example, Ms. Diaz-Cortez  
10 testified that “a utility is entitled to a fair rate of return on the original cost of its rate base  
11 assets *when first devoted to public service*.” TR at 823 (emphasis added). Similarly, Mr.  
12 Carlson testified that Arizona-American is only entitled to recover a return on original  
13 cost, not on current value. TR at 1513-14.

14 **3. A Fair Value Standard Reflects Many of the Ordinary Risks and**  
15 **Rewards of Property Ownership, While a Prudent Investment**  
16 **Standard Is Designed to Protect Capital Investment.**

17 Under a fair value standard, a utility may benefit from increases in the value of  
18 property devoted to public service, but the utility also bears the risk of obsolescence or  
other loss of property value.

19 Under the fair value approach, a “company is entitled to ask  
20 for . . . a fair return on the value of that which it employs for  
the public convenience,” while on the other hand, “the public  
21 is entitled to demand . . . that no more be exacted from it than  
the use of [utility property] than the services rendered by it  
22 are reasonably worth.” [*Smyth v. Ames*,] 169 U.S. [466,] 547,  
18 S. Ct. [418,] 434. In theory the *Smyth v. Ames* fair value  
23 standard mimics the operation of the competitive market. To  
the extent the utilities’ investments in plants are good ones  
24 (because the benefits exceed their costs) they are rewarded  
with an opportunity to earn an “above cost” return, that is, a  
25 fair return on the current “market value” of the plant. To the  
extent the utilities’ investments turn out to be bad ones (such  
26 as plants that are canceled and so never used and useful to the  
public), the utilities suffer because the investments have no

1 fair value and so justify no return.  
2 *Duquesne*, 488 U.S. at 308-09. See also *Bluefield*, 262 U.S. at 690 (“If the property,  
3 which legally enters into the consideration of the question of rates, has increased in value  
4 since it was acquired, the company is entitled to the benefit of such increase.”), quoting  
5 *Willcox*, 212 U.S. at 52 (1909); *Minnesota Rate Cases*, 230 U.S. at 454 (Because “the  
6 company may not be protected in its actual investment, if the value of its property be  
7 plainly less, so the making of a just return for the use of the property involves the  
8 recognition of its fair value if it be more than its cost.”). Arizona courts have similarly  
9 recognized that inflation and other factors can influence the fair value rate base:  
10 “[B]ecause of mechanical advances the existing plant carries a possible element of  
11 obsolescence. This certainly is a matter the Commission would have the right to consider  
12 in arriving at present fair value.” *Simms*, 80 Ariz. at 155, 294 P.2d at 385.

13 The prudent investment standard is much different. “Under the prudent investment  
14 rule, the utility is compensated for all prudent investments at their actual cost when made  
15 (their ‘historical’ cost) irrespective of whether individual investments are deemed  
16 necessary or beneficial in hindsight.” *Duquesne Light*, 488 U.S. at 309. “The utilities  
17 incur fewer risks, but are limited to a standard rate of return on the actual amount of  
18 money reasonably invested.” *Id.* Again, Staff’s testimony shows that Staff was relying  
19 on a prudent investment approach to arrive at its recommendations. Staff witness Joel  
20 Reiker testified that an original cost rate base must be used in order to provide “the correct  
21 earnings” and avoid any risk of “windfall” gains or losses based on changes in the value  
22 of the property. Reiker Dt. (Ex. S-45) at 63-64. Even if the Commission shares Mr.  
23 Reiker’s policy preferences (which, as the Arizona Supreme Court noted in *US West*,  
24 Arizona voters have consistently rejected), the Commission does not have the authority to  
25 jettison the constitutionally mandated fair value approach in favor of a prudent investment  
26 approach.

1 RUCO's claim that allowing for an increase in the value of property would create a  
2 "double recovery" for the utility is similarly based on the prudent investment standard  
3 rather than on the fair value standard. Ms. Diaz-Cortez explained RUCO's double  
4 recovery theory by pointing out that a market rate of return in any given year may be  
5 affected by the inflation rate during that year. TR at 818. Ms. Diaz-Cortez went on to  
6 explain that, under her theory of ratemaking, when a utility company receives a market-  
7 based return on investment in one year, the company must be precluded from ever  
8 receiving any compensation for the increased value of its property in any future year. *Id.*  
9 This is very different from the way property ownership works outside the prudent  
10 investment regulatory context. An ordinary property owner expects to earn a market  
11 return on commercial property each and every year, and the return is expected to increase  
12 as the value of the property increases. This is the "competitive market" return on the  
13 present value of property that the fair value approach is intended to mimic. *Duquesne*,  
14 488 U.S. at 308-09.

15 Nevertheless, it is clear from the testimony that RUCO and Staff believe,  
16 apparently for policy reasons, that a utility should not under any circumstances be  
17 permitted to earn more than it would earn under a prudent investment regime. Ms. Diaz-  
18 Cortez stated that allowing a utility to earn a reasonable return on the fair value of its  
19 property "flies in the face of what from a theoretical standpoint we try to accomplish in  
20 utility regulation . . . which is based on the theory that a utility is entitled to a fair rate of  
21 return on the *original cost* of its rate base assets *when first devoted to public use.*" TR at  
22 823 (emphasis supplied). No clearer description of the prudent investment rule is  
23 possible.<sup>5</sup> RUCO and Staff simply refuse to accept the unambiguous and repeated

24  
25 <sup>5</sup> The witnesses for the Town of Youngstown similarly have argued for the use of the  
26 prudent investment method. *E.g.*, Burton Dt. (Ex. Y-5) at 9 ("Use of any [fair value rate  
base] greater than the OCRB causes the ratepayers to provide a return on dollars that were  
not actually expended on property devoted to a public purpose.")



1 holdings of the Arizona Supreme Court that utility companies are entitled to earn a  
2 reasonable return based on the current value of property dedicated to public service,  
3 whether the value of the property is greater or less than the original investment. *See, e.g.,*  
4 *Arizona Water*, 85 Ariz. at 203, 335 P.2d at 415; *Simms*, 80 Ariz. at 151, 294 P.2d at 382.

5 **4. The Fair Value Concept Is Based on a Constitutional Takings**  
6 **Analysis.**

7 The concept of fair value contained in the Arizona Constitution is based on the  
8 takings clause of the U.S. Constitution as interpreted at the time of statehood. “[I]f the  
9 valuation of any one of the necessary elements of the public service plant is fixed by the  
10 rate-making authorities at an amount unjustly and unreasonably low . . . such  
11 unreasonable and unjust valuation or omission of valuation is the taking of private  
12 property for a public use without just compensation.” *Bonbright*, 210 F. at 48 (D. Ariz.  
13 1913). The fair value standard recognizes that the property devoted to utility service “is  
14 held in private ownership, and it is that property, and not the original cost of it, of which  
15 the owner may not be deprived without due process of law.” *Bluefield Waterworks*, 262  
16 U.S. at 691, *quoting Minnesota Rate Cases*, 230 U.S. at 454. *See also Arizona Water*, 85  
17 Ariz. at 200, 335 P.2d at 413 (holding that failure to determine fair value and provide for a  
18 fair return on property employed is a taking without due process of law). This reasoning  
19 is no less applicable today. “If the rate does not afford sufficient compensation, the State  
20 has taken the use of utility property without paying just compensation, and so violated the  
21 Fifth and Fourteenth Amendments.” *Duquesne Light*, 488 U.S. at 308.

22 **5. Staff and RUCO Cannot Avoid the Constitutionally-Mandated**  
23 **Fair Value Determination by Manipulating the Allowable Rate of**  
24 **Return.**

25 It is clear from the testimony offered by RUCO and Staff that Staff has made a  
26 regular practice of calculating the revenue requirement by applying the rate of return to an  
original cost rate base, and then adjusting the rate of return to produce the same revenue

1 requirement, even when evidence of fair value has been provided. This practice directly  
2 violates the constitutional requirement that Arizona utilities be allowed to earn a  
3 reasonable return on the fair value of their property rather than on the capital originally  
4 invested. In the recent *US West* decision, the Arizona Supreme Court explained:

5 Because neither this court nor the corporation commission  
6 possesses the power to ignore plain constitutional language,  
7 we hold that a determination of fair value is necessary with  
8 respect to a public service corporation.

9 But what is to be done with such a finding? In the past, fair  
10 value has been the factor by which a reasonable rate of return  
11 was multiplied to yield, with the addition of operating  
12 expenses, the total revenue that a corporation could earn. . . .  
13 That revenue figure was then used to set rates.

14 201 Ariz. at 245, ¶¶ 12, 13, 34 P.2d at 354 (citation omitted). In *Scates v. Arizona Corp.*  
15 *Comm'n*, 118 Ariz. 531, 578 P.2d 612 (App. 1978), the Arizona Court of Appeals  
16 summarized the rate-making process, including the use of a fair value rate base, as  
17 follows:

18 The general theory of utility regulation is that the total  
19 revenue, including income from rates and charges, should be  
20 sufficient to meet a utility's operating costs and to give the  
21 utility and its stockholders a reasonable rate of return on the  
22 utility's investment. . . . To achieve this, the Commission  
23 must first determine the "fair value" of a utility's property  
24 and use this value as the utility's rate base. . . . The  
25 Commission then must determine what the rate of return  
26 should be, and then apply that figure to the rate base in order  
to establish just and reasonable tariffs.

118 Ariz. At 533-34, 578 P.2d at 614-15, citing *Simms*, 80 Ariz. at 158, 294 P.2d at 303,  
and *Arizona Public Serv. Co.*, 113 Ariz. at 370, 555 P.2d at 328.

In short, the fair value of the utility's property is the utility's rate base, and the rate  
of return must be applied to that rate base. "The reasonableness and justness of the rates  
must be related to this finding of fair value." *Simms*, 80 Ariz. at 151, 294 P.2d at 382.

Despite the unambiguous language of the Arizona Constitution and the similarly

1 unambiguous holdings of the Arizona courts, the testimony clearly shows that both Staff  
2 and RUCO have based their revenue recommendations in this case on the prudent  
3 investment standard. For example, Arizona-American's witness Bourassa explained how  
4 he believed Staff had "backed into" its calculation of a different allowable rate of return  
5 depending on the value of the rate base. TR at 99, 102.

6 You will notice . . . that the Staff proposed rate of return of  
7 6.6 percent . . . was applied to original cost rate base, and a  
8 revenue requirement for original cost rate base was  
9 determined. On that same schedule, the same revenue  
10 requirement appears for the fair value rate base as well as the  
RCND rate base. I can only conclude that the Staff applied  
its . . . proposed rate of return to original cost rate base, [and]  
used the resulting revenue requirement for its return on the  
fair value rate base.

11 TR at 102. *See also* Bourassa Rj. (Ex. A-24) at 9-11. In other words, Staff "first  
12 determined what the company should be allowed to earn . . . and second . . . it proceeded  
13 to adjust the rate of return to any rate base." This is clearly improper. *See Simms*, 80  
14 Ariz. at 155, 294 P.2d at 385.

15 Far from contesting this characterization, RUCO witness Diaz-Cortez agreed,  
16 claiming that she had studied Commission rate orders going "back into the sixties and  
17 seventies" in order to determine what methods the Commission has historically  
18 employed.<sup>6</sup> TR at 724. According to Ms. Diaz-Cortez, Staff first determines the utility  
19 company's revenue requirement from the original cost rate base using a market rate of  
20 return, and then, after the Company's revenue requirement has been obtained using an  
21 original cost rate base, Staff re-calculates the rate of return to produce the same amount of

22 <sup>6</sup> Arizona-American cannot vouch for Ms. Diaz-Cortez' assertion that this method has  
23 been in use since "the sixties," and is not aware of any evidence establishing precisely  
24 when (or why) the Commission actually adopted this unlawful method. At the hearing,  
25 Staff made a point of questioning witnesses regarding the use of these methods during  
26 past rate cases. *See, e.g.*, TR 180-193. Arizona-American does not dispute the fact that  
the Commission has used this method in the past. The fact that utility companies,  
including Arizona-American, have chosen not to undertake the considerable risk and  
expense of challenging the Commission's methods in past rate cases does not make the  
method constitutional.

1 revenue no matter what evidence is presented regarding the value of the property in the  
2 rate base. *Id.*; see also TR at 814-16, 853-55, 857-58.

3 Staff witness Darron Carlson confirmed that this was the Staff's procedure, and  
4 that he had personally performed this calculation. TR at 1499, 1501-05. Remarkably, Mr.  
5 Carlson went on to admit that "[t]he RCND on its own . . . sets a value at what the *current*  
6 *value* is on the market." *Id.* at 1513. As noted in the numerous Arizona cases cited above,  
7 current value is precisely what Arizona-American is entitled to earn a return on.  
8 Nevertheless, Mr. Carlson stated his belief that "the fact is the company paid much less,  
9 and the company shouldn't be earning a return on inflated values. The company should  
10 be earning a return on its investment. . . . [T]he fact is the company invested according to  
11 the *original cost*, and *that's what they earn a return on . . .*" *Id.* at 1513-14 (emphasis  
12 added).<sup>7</sup>

13 This testimony establishes beyond any reasonable dispute that, under Staff's and  
14 RUCO's methodology, the amount the Company will be allowed to earn is absolutely  
15 predetermined using a prudent investment method based on original cost. This sort of  
16 "backing in" methodology makes the fair value determination an unnecessary and  
17 meaningless exercise. As Ms. Diaz-Cortez stated, the only reason the Commission  
18 bothers to consider evidence of fair value is because "there's authoritative legal stuff out  
19 there that indicates that the Commission shall consider such information when presented  
20 by the company. . . . [T]he reason to my understanding that we get fair value is just  
21 simply because we have a law that requires it." TR at 831-32. Under these  
22 circumstances, it is hardly surprising that "most utility companies do not even submit  
23 RCND valuations." Carlson Dt. (Ex. S-47) at 7.

24  
25 <sup>7</sup> The witnesses for the Town of Youngstown similarly have argued for the use of the  
26 prudent investment method. *E.g.*, Burton Dt. (Ex. Y-5) at 9 ("Use of any [fair value rate  
base] greater than the OCRB causes the ratepayers to provide a return on dollars that were  
not actually expended on property devoted to a public purpose.")

1           **B.    The Company's RCN Rate Bases Should Be Adopted as the Fair Value**  
2           **Rate Bases in This Proceeding.**

3                   **1.    Summary of the Methodology Employed by the Company to**  
4                   **Develop Its Reconstruction Cost Rate Bases.**

5           In accordance with Commission rule A.A.C. R14-2-103, which defines the filing  
6 requirements to support a request by a public service corporation for determination of the  
7 value of its property and of the rate of return thereon, Arizona-American developed and  
8 submitted schedules reflecting its original cost rate base ("OCRB") and its reconstruction  
9 cost new rate base ("RCRB") for each water and wastewater district. Generally, the same  
10 adjustments to the OCRB were made to the RCRB, including adjustments to original cost  
11 plant-in-service for post-test year plant, unidentified plant, plant not used to useful, and  
12 reversal of an adjustment to Citizens' recorded AFUDC. *See, e.g.,* Bourassa Rb. (Ex. A-  
13 21) at 4-7; Bourassa Rj. (Ex. A-24) at 4-8.<sup>8</sup>

14           In developing its RCRB, Arizona-American's witness Thomas Bourassa prepared a  
15 trended reproduction cost new ("RCN") plant-in-service study. In performing this study,  
16 Mr. Bourassa employed national Handy-Whitman indexes to determine the trended plant  
17 values. *E.g.,* Bourassa Dt. (Ex. A-1) at 6. Accumulated depreciation, advances in aid of  
18 construction ("AIAC"), and contributions in aid of construction ("CIAC") were also  
19 trended and restated, and deducted from the RCRB, in accordance with applicable  
20 Commission rules. *See* A.A.C. R14-2-103(A)(3)(n)(defining "reconstructed cost new  
21 (RCND) rate base"). The Company's final position regarding its rate bases for each water  
22 and wastewater district is shown on Rejoinder Schedule B-1, attached to Mr. Bourassa's  
23 Rejoinder Testimony (Ex. A-24).<sup>9</sup>

24 <sup>8</sup> There are several relatively minor areas of disagreement between the parties concerning  
25 the adjustments to the OCRB and the RCRB, which are addressed in the next section of  
26 this Brief.

<sup>9</sup> Arizona-American has waived the right to include any working capital allowance in its  
rate base. *E.g.,* Bourassa Direct (Ex. A-1) at 6 (Sun City districts).

1 With the exception of Staff, the other parties to this proceeding did not challenge  
2 the amount of the Company's RCRB for each district or the methodology used by Mr.  
3 Bourassa to develop these rate bases. RUCO, for example, has simply argued that the use  
4 of an RCND rate base is improper because it would "overstate" the revenue requirement  
5 and, consequently, did not consider it in developing its recommended revenues for each  
6 district. *E.g.*, Diaz-Cortez Dt. (Ex. R-7) at 8-12. *See also* Burton Dt. (Y-5) at 9. Staff,  
7 however, performed its own RCN studies. Bourassa Rb. (Ex. A-21) at 18 and Rebuttal  
8 Exhibit 8 (Staff workpapers). Staff's RCN plant value, on a company-wide basis, was  
9 approximately \$30 million less than the Company's original RCN value. In addition,  
10 Staff criticized the initial RCN studies performed by the Company on several different  
11 grounds, but rather than proposing adjustments to the Company's RCN values, simply  
12 chose to reject them, in its direct filing. *E.g.*, Scott Dt. (Ex. S-38) at 5-7.

13 In response to Staff's criticisms, the Company retained an independent valuation  
14 engineer, William M. Stout. Mr. Stout is a professional engineer and is President of the  
15 Valuation and Rate Division of Gannett Fleming, Inc., where he has been employed for 30  
16 years. Stout Rb. (Ex. A-51) at 1-4. Mr. Stout conducted a review of the RCN studies  
17 conducted by Staff and by Mr. Bourassa as well as the testimony of the Staff engineering  
18 witnesses. *Id.* at 4. Based on Mr. Stout's review and evaluation of the RCN studies and  
19 resulting RCRB for each district, the Company revised its RCN plant studies to address  
20 Staff's criticisms. Bourassa Rb. (Ex. A-21) at 19.<sup>10</sup>

21 The Company's revised RCN values total \$380.6 million on a company-wide basis,  
22 as compared to Staff's RCN values of \$379.4 million – a variance of only 0.3%. Bourassa  
23 Rb. (Ex. A-21) at Schedule 9 (comparing the results of the two sets of RCN studies). As  
24 Mr. Stout testified, there is no material difference between the two sets of values, and both

25 <sup>10</sup> It should be noted that the Company did not agree with a number of Staff's criticisms.  
26 *See, e.g.*, Stout Rb. (A-51) at 7-12. Nevertheless, to avoid further disputes, the Company  
accepted Staff's corrections.

1 of them provide a reasonable basis for developing a fair value rate base based on generally  
2 accepted valuation techniques. Stout Rb. (Ex. A-51) at 4-6.

3 In response to the rebuttal testimonies of Mr. Bourassa and Mr. Stout, and the  
4 revisions made to the Company's RCN studies, Staff accepted the Company's RCN  
5 values. Specifically, the Staff engineering witness testified:

6 [T]he Company has addressed the identified problems to the  
7 satisfaction of Engineering Staff. Engineering Staff now  
8 believes that the adjustments performed by the Company in  
9 its rebuttal testimony make the RCN Study a true "valuation  
10 study." The Company's RCN values reflect the proper use of  
11 specific cost indices and proper use of the Handy-Whitman  
12 index and removed unidentified items and items not used and  
13 useful. In addition, items such as Organization, Franchises  
14 and Land costs were not trended in the Company's RCN  
15 values, but were accepted at original cost. In short, the major  
16 problems in the RCN values presented by the Company in its  
17 direct testimonies have been corrected in its rebuttal  
18 testimony.

13 Scott Sb. (Ex. S-39) at 3. Mr. Scott also testified that Staff accepts the RCN values  
14 presented in Rebuttal Exhibit 9, attached to Mr. Bourassa's Rebuttal Testimony. *Id.* at 4.

15 In short, there is no disagreement between the Company and Staff regarding plant  
16 in service and the Company's RCN plant values for each water and wastewater district.  
17 Exhibit 2 to Mr. Bourassa's Rejoinder Testimony contains a summary of the Company's  
18 requested fair value rate base by district. Although Staff has accepted the Company's  
19 RCN study and the resulting RCRB (with certain minor differences attributable to  
20 adjustments to accumulated depreciation, discussed below), Staff proposes a fair value  
21 rate base based on the average of the RCRB and Staff's OCRB. RUCO, in contrast,  
22 proposes that OCRB (excluding any acquisition adjustment) be used as the fair value rate  
23 base for each district.

<u>District</u>	<u>Company</u>	<u>Staff</u>	<u>RUCO</u>
24 Agua Fria	\$18,346,919	\$17,474,464	\$16,228,561
25 Anthem Water	9,627,995	9,449,190	8,766,964

1	Anthem/Agua Fria Wastewater	2,789,661	1,761,046	1,904,897
2	Havasu Water	1,216,964	982,391	794,180
3	Mohave Water	13,350,302	11,396,966	8,120,368
4	Sun City Water	44,279,756	32,904,707	22,353,535
5	Sun City Wastewater	17,192,669	12,956,687	8,929,152
6	Sun City West Water	15,432,917	13,643,018	11,384,070
7	Sun City West Wastewater	12,221,084	10,569,243	10,541,392
8	Tubac	<u>1,732,373</u>	<u>1,431,070</u>	<u>1,173,409</u>
9	Totals	\$136,190,641	\$113,568,782	\$90,196,528

10  
11 Bourassa Rj. (Ex. A-24) at 3 and Rejoinder Exhibit 2. As explained below, the Company  
12 maintains that the RCRB for each district should be used as the fair value rate base  
13 because the RCRB provides a more accurate estimate of the current value of the  
14 Company's utility plant and property used to furnish service in each district.

15 **2. The Company's RCN Rate Bases Provide the Best Measure of**  
16 **the Fair Value of the Company's Property.**

17 Apparently, the Commission's typical practice has been to average the utility's  
18 OCRB and its RCRB to arrive at a fair value rate base. *See, e.g.*, Ex. S-2 (Decision No.  
19 60172) at 21; Ex. S-4 (Decision No. 56806) at 4; Ex. S-5 (Decision No. 59079) at 10. As  
20 these decisions indicate, however, there is normally no disagreement among the parties  
21 concerning how the OCRB and the RCRB should be weighted to arrive at an appropriate  
22 fair value rate base and, consequently, no reason to deviate from this convenient practice.  
23 *Id.* As explained above, the goal of finding and using the fair value of the utility's  
24 property as its rate base is to ensure that the rates are set on the basis of the current value  
25 of that property or, as the Arizona Supreme Court said in *Simms*, "the value of the  
26 properties at the time of inquiry." *Simms*, 80 Ariz. at 151, 292 P.2d at 382. Because the



1 principal goal of the fair value method of rate-making is to set rates on the basis of the  
2 current value of the property devoted to public service, as opposed to that property's  
3 historic cost or the utility's investment, averaging the utility's RCRB with its OCRB  
4 without a legitimate reason to do so would violate that Arizona Constitution.

5 It is well established that values of utility properties fluctuate,  
6 and that owners must bear the decline and are entitled to the  
7 increase. The decision of this court in *Smyth v. Ames*  
8 . . . declares that to ascertain value 'the present as compared  
9 with the original cost of construction' are, among other  
10 things, matters for consideration. But this does not mean that  
11 the original cost or the present cost or some figure arbitrarily  
12 chosen between these two is to be taken as the measure. The  
13 weight to be given to such cost figures and other items or  
14 classes of evidence is to be determined in the light of the facts  
15 of the case in hand.

16 *McCardle v. Indianapolis Water Co.*, 272 U.S. 400, 410 (1926), *citing Smith*, 169 U.S. at  
17 547.

18 In this case, Staff has provided no justification for averaging the two rate bases,  
19 other than claiming it has been done in the past. The Company believes that there are  
20 several reasons to use the RCRB for each district in setting rates in this case, as opposed  
21 to using an average of OCRB and RCRB as the fair value rate base.

22 First, the Company's RCRB for each district is extremely conservative and  
23 understates the current value of each district's utility plant and property. In determining  
24 the RCRB for each district, the Company trended (i.e., increased) the AIAC and CIAC  
25 balances and deducted them from the RCRB. *E.g.*, Bourassa Dt. (Ex. A-1) at 7 (Sun City  
26 districts). Notably, in Decision No. 63584 (April 24, 2001), which authorized the sale and  
transfer of Citizens' water and wastewater systems to Arizona-American, the Commission  
ordered that Citizens' AIAC and CIAC balances be imputed to Arizona-American and  
deducted from rate base, based on a settlement agreement made between Staff and the  
Company. Stephenson Dt. (Ex. A-64) at 8-10.<sup>11</sup> As a consequence of imputing Citizens'

<sup>11</sup> A copy of Decision No. 63584 is attached to each of Mr. Stephenson's Direct

1 AIAC and CIAC balances to Arizona-American and, moreover, trending those balances to  
2 a reconstruction new basis, the RCRB for each district is substantially (and artificially)  
3 reduced. *See, e.g.,* Bourassa Rj. (Ex. A-24) at Rejoinder Schedules B-1 (showing  
4 deduction of AIAC and CIAC from RCRB).

5 The Company's RCRB for each district is also understated because the Company  
6 did not trend or otherwise determine a current value for its real property, franchises,  
7 organizational costs and other intangibles. The Company initially did trend these assets  
8 because, just like any other item of plant or property, the value of real estate and the costs  
9 associated with obtaining franchises and organizing a utility are greater today than their  
10 historic cost. *See, e.g.,* Stout Rb. (Ex. A-51) at 10; Bourassa Rb. (Ex. A-21) at 16-17.  
11 The inclusion of these assets at their original or historic cost, as opposed to their current  
12 value, reduces the rate base. However, the Company made this adjustment in its rebuttal  
13 filing in order to eliminate any disagreement with Staff regarding its RCN studies, as  
14 explained above.

15 Moreover, it is well established that the fair value of a utility's property should  
16 include an allowance for its value as an established business enterprise or going concern:

17 That there is an element of value in an assembled and  
18 established plant, doing business and earning money, over  
19 one not thus advanced, is self-evident. This element of value  
20 is a property right, and should be considered in determining  
the value of the property, upon which the owner has a right to  
make a fair return when the same is privately owned although  
dedicated to public use.

21 *McCardle*, 272 U.S. at 414, *quoting Denver v. Denver Union Water Co.*, 246 U.S. 178,  
22 191 (1918); *Des Moines Gas Co. v. Des Moines*, 238 U.S. 153, 165 (1915). However,  
23 Arizona-American did not include any amount in its RCRB for each district based on their  
24 value as a going concern.

25 \_\_\_\_\_  
26 Testimonies as Exhibit 1. The Settlement Agreement is attached to the decision.

1 Finally, in this particular case, the use of each district's RCRB as its fair value rate  
2 base is supported by the purchase price recently paid by Arizona-American for the water  
3 and wastewater systems and related assets owned by Citizens. This transaction was  
4 finalized on January 15, 2002, and the final purchase price was approximately  
5 \$276,500,000. Stephenson Dt. (Ex. A-64) at 10. The purchase price was determined by  
6 arms-length negotiations between two independent and sophisticated utilities. *Id.* The  
7 purchase price reflected the current value of Citizens' utility plant and assets. Stephenson  
8 Rb. (Ex. A-74) at 10. The fact that these entities agreed on a purchase price that was  
9 substantially greater than the original or book cost of the utility plant and assets in an  
10 arms-length transaction clearly establishes that the use of an OCRB to set rates in this  
11 proceeding would violate the fair value standard. Bourassa Rb. (Ex. A-21) at 9-10;  
12 Bourassa Dt. (Ex. A-1) at 14-15.<sup>12</sup>

13 In short, under the particular circumstances in this case, Arizona-American  
14 maintains that the RCRB for each district should be adopted and used as the districts' fair  
15 value rate bases. For the reasons set forth above, the RCRB for each district is  
16 conservative and substantially understates the current value of the utility plant and  
17 property used for the provision of utility service. In addition, the recent purchase  
18 transaction between Citizens and Arizona-American – two independent and sophisticated  
19 entities – shows that the current value of each district's utility plant and property  
20 substantially exceeds original cost. Therefore, it would be unlawful to simply average  
21 OCRB and RCRB to determine fair value.

22  
23 <sup>12</sup> It should be emphasized that the Company is not suggesting that the Commission  
24 should simply use the purchase price paid by Arizona-American as the fair value rate  
25 base. "However, the Commission must consider all available evidence related to the fair  
26 value, and an inquiry into a recent purchase transaction might be of assistance, in the  
discretion of the Commission." *Arizona Water*, 85 Ariz. at 203, 335 P.2d at 415. Here,  
the recent purchase transaction is certainly evidence that the current value of the districts'  
utility plant and property substantially exceeds its original cost.

1                               **3. The "Acquisition Adjustment" Issue Is Irrelevant to the**  
2                               **Company's Fair Value Rate Base.**

3                   A number of the parties have accused Arizona-American of attempting to recover a  
4                   return on an "acquisition premium" in this case. As the Company's witnesses have  
5                   repeatedly stated, this is simply not true. In reality, the discussion concerning an  
6                   "acquisition premium" or "acquisition adjustment" is simply a red herring. Although  
7                   Arizona-American has recorded an acquisition adjustment as required by the National  
8                   Association of Regulatory Utility Commissioners Uniform System of Accounts, the  
9                   Company is not requesting recovery on or of that adjustment in this proceeding. *E.g.*,  
10                  Stephenson Rb. (Ex. A-74) at 9-11.

11                               **a. An Acquisition Adjustment Is an Accounting Concept**  
12                               **That Has Nothing to Do with Fair Value Rate-Making.**

13                  The acquisition adjustment that has been discussed by the parties in this case  
14                  results from Arizona-American's acquisition of the Citizens' water and wastewater  
15                  systems, the purchase price of which, as discussed above, was approximately  
16                  \$276,500,000. Stephenson Dt. (Ex. A-64) at 10. Under the Uniform System of Accounts,  
17                  Arizona-American was required to record the difference between (1) the cost (i.e.,  
18                  purchase price) of Citizens' water and wastewater systems and (2) the original cost of  
19                  Citizens' utility plant and property, less any amounts credited at the time of the  
20                  acquisition to accumulated depreciation, accumulated amortization and contributions in  
21                  aid of construction with respect to such property. *See* Ex. A-86 (Uniform System of  
22                  Accounts, Balance Sheet Account No. 114). As explained by Mr. Stephenson:

23                               As a preliminary matter, I should note that the "premium" is  
24                               really not a premium. Instead, it is the difference between the  
25                               recorded book costs, less depreciation, of Citizens' utility  
26                               plant and assets and the purchase price negotiated between  
                              Citizens and Arizona-American and its parent, AWW. The  
                              purchase price reflected the current value of Citizens' utility  
                              plant and assets. For accounting purposes (not valuation

1 purposes), an acquisition adjustment or “premium” is  
2 recorded on the books of Arizona-American based on the  
3 purchase price paid.

Stephenson Rb. (Ex. A-74) at 9-10.<sup>13</sup>

4 In Decision No. 63584 (April 24, 2001), the Commission approved the acquisition  
5 and transfer of Citizens’ water and wastewater systems to Arizona-American and, based  
6 on the settlement agreement made between Arizona-American and Staff, ordered that “the  
7 decision to allow recovery of an acquisition adjustment [in rates] be based on Arizona-  
8 American’s ability to demonstrate the clear, quantifiable and substantial net benefits have  
9 been realized by ratepayers, which would not have been realized had the transaction not  
10 occurred.” Decision No. 63584 at 15 and 16. The Company recognizes this requirement  
11 and, in this rate proceeding, is not requesting recovery of the acquisition adjustment.  
12 Stephenson Dt. (Ex. A-64) at 23. As explained by Mr. Stephenson, Arizona-American  
13 took over operation of the Citizens’ systems in January 2002, and simply does not have  
14 sufficient operating experience with those systems at the present time. *Id.* See also  
15 Stephenson Rb. (Ex. A-74) at 10-11 (“Arizona-American has not attempted to prove the  
16 net benefits at this time. Obviously, we have provided a showing of what net benefits  
17 might be expected, and as shown later in this testimony, we do have a reasonable idea of  
18 the quantity of some of those benefits, but an acquisition adjustment is not requested in  
19 this case.”). Very simply, then, with the exception of seeking approval of an amortization  
20 method (discussed below), recovery of an acquisition adjustment is simply not an issue.

21 There are two aspects of Arizona-American’s filing, however, that have generated

22 <sup>13</sup> The recording of an acquisition adjustment in this manner is necessary to ensure that the  
23 utility’s balance sheet “balances.” For example, assume that a utility purchases a water  
24 system owned by another utility for \$1 million, the water system’s current value.  
25 However, the original or book cost of the utility plant and property comprising the water  
26 system is \$700,000. The purchase is funded by a mixture of debt and equity, which  
increases the acquiring utility’s liability and equity balance sheet accounts by \$1 million.  
Unless an acquisition adjustment in the amount of \$300,000 is also recorded, the  
acquiring utility’s assets would increase by \$700,000 for book purposes, while its total  
liabilities and equity would increase by \$1 million.

1 confusion. First, in its OCRB schedules for each district, Arizona-American has shown an  
2 acquisition adjustment as a component of the rate base. As the Company's witnesses have  
3 explained, however, the acquisition adjustment has been shown on the OCRB schedules  
4 for illustrative purposes. Arizona-American is requesting that its RCRB be used as its fair  
5 value rate base in this proceeding. *E.g.*, Bourassa Rb. (Ex. A-21) at 7. Arizona-American  
6 has not included any acquisition adjustment (or "premium") in the computation of its  
7 RCRB. *E.g.*, Stephenson Rb. (Ex. A-74) at 10. This is readily apparent from the  
8 Company's Rejoinder Schedule B-1 for each district, attached to Mr. Bourassa's  
9 Rejoinder Testimony. It is also consistent with fair value rate-making methodology: A  
10 fair value rate base is based on the current value of the utility's property devoted to public  
11 service. An acquisition adjustment, which is based on the difference between the cost of  
12 purchasing the property and its original cost of construction, is irrelevant to the property's  
13 *current value*.

14 The second area of confusion relates to the amortization of the acquisition  
15 adjustment account balance. In its initial filings for the districts, the Company  
16 erroneously included recovery of the amortization as part of depreciation expense.  
17 Stephenson Rb. (Ex. A-74) at 10; Bourassa Rb. (Ex. A-21) at 7-8. The amortization was  
18 removed from the Company's rebuttal schedules, and the Company's final position,  
19 reflected in the schedules attached to Mr. Bourassa's rejoinder testimony, does not include  
20 any recovery of the amortization of the acquisition adjustment account balance. *Id.* In  
21 short, under the Company's final position, the acquisition adjustment will not be accorded  
22 rate base treatment, nor will the amortization of the acquisition adjustment be included in  
23 the cost of service.

24 **b. Arizona-American Should Be Authorized to Amortize the**  
25 **Acquisition Adjustment Over 40 Years Using Mortgage-**  
26 **Style Amortization.**

Arizona-American does request approval to amortize the acquisition adjustment

1 balance by means of a mortgage-style amortization method over a 40-year period.  
2 Stephenson Dt. (Ex. A-64) at 21-23. Regardless of whether the acquisition adjustment is  
3 recognized in rates, it must be recorded on the Company's books in accordance with the  
4 Uniform System of Accounts, as explained above. At present, the acquisition adjustment  
5 is being amortized below-the-line on a Company-wide basis (i.e., the acquisition  
6 adjustment is not allocated among the water and wastewater districts) using a straight-line  
7 amortization method. The mortgage amortization method provides a better matching of  
8 the recovery of the acquisition adjustment by amortizing it on an increasing basis over the  
9 recovery period, instead of leveling the recovery under the straight-line method. *Id.* at 22.  
10 Again, approval of the amortization method and period pertains specifically to the book  
11 treatment of the acquisition adjustment, and will have no impact on rates and charges for  
12 service in this proceeding. Stephenson Rb. (Ex. A-74) at 16-17. The Commission does  
13 not have to allow the recovery of the acquisition adjustment in rates in order to issue a  
14 ruling on the Company's request. Stephenson Rj. (Ex. A-75) at 13; TR at 1223-26.

15 **C. Other Adjustments to Rate Base.**

16 **1. Staff's Failure to Reduce Accumulated Depreciation for Not**  
17 **Used and Useful and Unidentified Plant Is Arbitrary and**  
18 **Punitive.**

19 The Company adjusted accumulated depreciation for the full original cost value of  
20 plant that had been previously afforded rate base treatment and adjusted the accumulated  
21 depreciation balance at December 31, 2001 for plant not afforded previous rate base  
22 treatment. Bourassa Rb. (Ex. A-21) at 6. These adjustments were made for two reasons.  
23 First, the unidentified and not-in-service plant given previous rate base treatment should  
24 now be retired. This plant was considered used and useful in a prior rate proceeding and  
25 the Company contends that it should be properly treated as retired. *Id.* Second, the  
26 unidentified and not-in-service plant not given previous rate base should be abandoned.  
This plant was never considered used and useful in a prior rate proceeding and the

1 Company contends that it is properly treated as abandoned. *Id.*

2 Staff disagrees with the Company's adjustments, leading to a difference in the  
3 parties' accumulated depreciation balances of approximately \$438,000. *Id.*; see also TR  
4 at 1162. First, Staff classified not used and useful plant as plant held for future use that  
5 could eventually be placed back into service, at which time recovery would be made.  
6 Bozzo Sb. (Ex. S-44) at 7. However, Staff's treatment of such plant is belied by the fact  
7 that these plant items have exceeded their useful life and future use is not a viable option.  
8 TR at 240-41.

9 Staff also asserts that retirement or abandonment of these not used and useful and  
10 unidentified plant items is not justified. Bozzo Sb. (Ex. S-44) at 7-8. Specifically,  
11 although Mr. Bozzo admits that accumulated depreciation should be removed for retired  
12 plant, Staff argues the Company's failure to previously retire these plant items  
13 demonstrates that retirement is not warranted. *Id.* According to Staff witness Bozzo, it is  
14 the Company's responsibility, not Staff's to retire plant by keeping accurate books and  
15 records. TR at 1163. Staff's position is unfairly punitive. For one thing, Arizona-  
16 American only recently took ownership and simply could not have assessed the  
17 "usefulness" of every plant item before it filed these applications. Bourassa Rj. (Ex. A-  
18 254) at 5. Moreover, it was Citizens' inaction that caused the plant to be recorded as  
19 plant-in-service, not Arizona-American's. *Id.* In sum, these plant items are appropriate  
20 for retirement or abandonment and should be afforded the proper treatment for ratemaking  
21 purposes, notwithstanding Staff's desire to punish Arizona-American for Citizens'  
22 bookkeeping shortcomings.

23 **2. RUCO Errors Render RUCO's Plant Balances and Rate Base**  
24 **Suspect.**

25 The Commission cannot rely on RUCO's plant in service and rate base because  
26 RUCO's calculations are fraught with error. For example, lead RUCO witness Diaz-



1 Cortez made an adjustment to remove AFUDC from plant-in-service. TR at 769-70. The  
2 Commission, in the last rate case involving these districts, ordered an adjustment to  
3 Citizens' AFUDC balance and Ms. Diaz-Cortez believed that the adjustment was not  
4 made by Citizens. TR at 774. As recognize by lead Staff witness Carlson, however,  
5 Citizens had properly made the AFUDC adjustment ordered by the Commission. TR at  
6 1489-90. Therefore it was inappropriate to make this adjustment for a second time. TR at  
7 1490. RUCO witness Coley recognized during cross-examination that his calculation of  
8 accumulated depreciation was in error due, at a minimum, to a series of mathematical  
9 errors. TR at 523-44. Similarly, cross examination of RUCO witness Moore revealed  
10 similar errors in Mr. Moore's determination of accumulated depreciation. TR at 618-30.  
11 To date, RUCO has made no effort to provided corrected schedules addressing these  
12 errors. Accordingly, the Commission should reject RUCO's determination of plant in  
13 service and rate base for Arizona-American's water and wastewater systems subject to  
14 this proceeding.

### 15 3. RUCO's Use of the Half Year Convention Is Inappropriate.

16 Even without the errors discussed above, RUCO's plant balances and rate base are  
17 understated as a result of using the half-year convention. Irrespective of when in a given  
18 year a plant item goes into service, the half-year convention treats the plant item as being  
19 placed in service as of June 30/July 1 for the purpose of calculating accumulated  
20 depreciation. RUCO correctly asserts that the half-year convention is typically utilized in  
21 ratemaking proceedings. Diaz-Cortez Sb. (Ex. R-8) at 7; Moore Sb. (Ex. R-4) at 4.  
22 RUCO is also correct that the half-year convention should be utilized absent a reason to  
23 depart from the usual methodology. *Id.* Such reasons exist in this case. Unlike most  
24 utilities, Arizona-American employs a half-month convention whereby the plant item is  
25 treated as being placed in service on the 15<sup>th</sup> of the month it becomes operational.  
26 Bourassa Rb. (Ex. A-21) at 7. There is no reason to be less accurate than the Company's

1 system allows for, particularly when use of the half-year convention arbitrarily lowers the  
2 revenue requirement. *Id.* Notably, like the Company, Staff did not utilize the half-year  
3 convention in its preparations.

4 **III. INCOME STATEMENT ISSUES.**

5 **A. The Company's Pro Forma Adjustments to Remove Citizens'**  
6 **Overheads and Salaries and Wages and Bring in AWW Overheads,**  
**Salaries & Wages and Service Company Charges Is Appropriate.**

7 During the test year, Citizens incurred approximately \$7.3 million in salaries and  
8 wages and corporate overhead allocations in connection with its Arizona water and  
9 wastewater operations. Exhs. 88 and 89. These costs included charges from Citizens'  
10 corporate offices in Stamford, Connecticut, Dallas, Texas and Harvey, Louisiana. TR at  
11 253. The primary support center for Citizens' Arizona water and wastewater operations  
12 came from the Harvey office and included management oversight and administration,  
13 such as accounting, billing and information technology support. TR at 255-56. These  
14 costs terminated with the close of the Citizens' acquisition by Arizona-American and the  
15 Company does not incur overhead allocations or salaries and wages associated with  
16 Citizens' administration of water and wastewater operations in Arizona. TR at 282-83;  
17 993-994. In other words, the Citizens' test year corporate overhead allocations and  
18 salaries and wages are non-recurring test year expenses.

19 Non-recurring expenses are those that will not be incurred by the utility in  
20 connection with its operations on a going-forward basis. TR at 1544-45. Consistent with  
21 sound ratemaking practices, the Company made a pro forma adjustment to remove the  
22 non-recurring Citizens' test year salaries and wages and corporate overhead allocations.  
23 Thereafter, the Company made a second series of pro forma adjustments to reflect AWW  
24 overheads, Service Company charges and salaries and wages that were being charged to  
25 the Company in connection with its operations from the time the Citizens' acquisition  
26 closed and on a going-forward basis. *Id.* These charges were and are being incurred by

1 Arizona-American for administrative and general management such as accounting,  
2 billing, regulatory compliance ratemaking, capital planning and budgeting. TR at 965.

3 RUCO accepted the Company's pro forma adjustment to remove the Citizens' test  
4 year corporate overheads and salaries and wages because the Citizens' data was irrelevant  
5 to Arizona-American's operations on a going-forward basis. TR at 609, Moore Dt. (Ex.  
6 R-3) at 3. RUCO further agreed with the Company's pro forma adjustment to bring in  
7 American Water Works ("AWW") overheads, Service Company charges and salaries and  
8 wages. TR at 609-10; Moore Dt. (Ex. R-3) at 19-21, 23-24. However, RUCO's  
9 recommended expense level for this adjustment is understated by approximately  
10 \$500,000. TR at 614-618.

11 Staff, on the other hand, opposes both pro forma adjustments claiming that the pro  
12 forma adjustment to reflect AWW overheads, Service Company charges and salaries and  
13 wages is not known and measurable and results in a mismatch between rate base, revenue  
14 and expenses. *E.g.*, TR at 966-67. In addition, Staff argues that the pro forma adjustment  
15 made by the Company and RUCO does not benefit ratepayers. *Id.* Each of Staff's  
16 arguments should be rejected.

17 The AWW overheads, Service Company charges and wages and salaries are known  
18 and measurable. The Company did utilize estimates with its initial filing. Stephenson Rb.  
19 (Ex. A-74) at 6-7. However, all parties were timely provided actual expense amounts  
20 from 2002, the first year the 10 districts were operated by Arizona-American. Stephenson  
21 Rb. (Ex. A-74) at 19. As a result, in its direct filing, RUCO replaced the estimated  
22 expense levels for AWW overheads, Service Company charges and wages and salaries  
23 with the actual amounts incurred by Arizona-American in 2002. Moore Dt. (Ex. R-3) at  
24 19-21, 23-24. Then, in rebuttal, the Company agreed to the use of the actual expense  
25 levels, but disagreed with RUCO that the amounts incurred in January 2002 (\$22,441) and  
26 February 2002 (\$215,344) were representative of the Company's normalized expense

1 levels. The Company's acquisition of Citizens' water and wastewater assets and  
2 operations was completed in mid-January 2002 and it took a few weeks to fully  
3 implement its administrative and general management processes. TR at 613-14.  
4 Accordingly, Arizona-American proposes that the level of AWW overheads, Service  
5 Company charges and salaries and wages be based on the monthly average  
6 (approximately \$412,000) of such costs actually incurred between March and December  
7 of 2002. TR at 616. In either case, however, the pro forma adjustment to bring in AWW  
8 overheads, Service Company charges and salaries and wages is known and measurable.

9 Staff's argument that the pro forma adjustment creates an improper mismatch  
10 should also be rejected. Specifically, Staff witness Alexander Igwe testified repeatedly  
11 that the Company's proposed pro forma adjustment to bring in AWW overheads, Service  
12 Company charges, and salaries and wages was improper because it created a mismatch  
13 with revenues. *E.g.*, TR at 966, 969, 997; Igwe Dt. (Ex. S-14) at 7. Yet, every pro forma  
14 adjustment creates some sort of mismatch between rate base, revenues and expenses and  
15 these types of adjustments are specifically authorized by the Commission's rules.<sup>14</sup> They  
16 are also necessary and appropriate to ensure a more realistic relationship between rate  
17 base, revenues and expenses during the period rates will be in effect. A.A.C. R14-2-  
18 103(A)(3)(i) (definition of "pro forma adjustment"). Given that the Company is not  
19 incurring charges for Citizens' overheads or salaries and wages, the Company's pro forma  
20 adjustment to these charges, as supported by RUCO, meets the Commission's definition.

21 By contrast, Staff's so-called matching requirements are not codified in any prior  
22 Commission decision or in any of the Commission's rules or regulations. In simple terms,  
23 what Mr. Igwe is really testifying to when he discusses "matching" is the requirement that

24  
25 <sup>14</sup> For instance, the Company proposed and Staff accepted an adjustment to revenue due to  
26 in lieu payments to be made by Del Webb beginning in 2004. TR at 972-74. This  
adjustment, which lowers substantially the portion of the revenue requirement paid by  
customers, clearly creates a "mismatch."

1 a one-year historical period, with pro forma annualizing and normalizing adjustments for  
2 known and reasonable changes, be used for ratemaking purposes. Arizona-American  
3 agrees that this is the approach the Commission customarily follows, as well as the  
4 approach the Company has taken in this case. However, the mere fact that a pro forma  
5 adjustment increases rates is insufficient basis to reject the adjustment. Nor does the  
6 magnitude of the adjustment dictate whether it is proper, particularly here where Staff has  
7 exaggerated the impact of the Company's pro forma adjustments.

8 For example, Mr. Igwe repeatedly claimed that the Company's proposed pro forma  
9 adjustments ignore \$3.5 million of additional revenue realized in 2002, resulting in a  
10 substantial and inappropriate mismatch between revenue and expenses. TR at 1027-28.  
11 However, the majority, approximately \$2.7 million, of the additional revenue in 2002  
12 resulted from surcharges, not revenue from water and wastewater ratepayers. TR at 1551.  
13 Had the Company filed using a 2002 test year, the additional revenue from surcharges  
14 would have been removed from the revenue calculation. Put simply, Mr. Igwe was not  
15 comparing apples to apples when he discussed a \$3.5 million revenue increase from 2001  
16 to 2002. *Id.*

17 Furthermore, Mr. Igwe has dramatically overstated the impact of the Company's  
18 two pro forma adjustments in order to portray these adjustments as harmful to ratepayers,  
19 Mr. Igwe's testimony that the two adjustments result in an unnecessary \$3.6 million  
20 increase to expenses is incomplete. *E.g.*, TR at 999. Actually, Mr. Igwe attempted to  
21 separate related adjustments into distinct and unrelated adjustments, painting a picture of a  
22 utility trying to overcharge its customers. TR at 1548-49. As Company witness Bourassa  
23 explained, however, the adjustments are inter-related and a program to compare Citizens'  
24 overhead allocations and salaries and wages with the AWW overheads, Service Company  
25 charges, and salaries and wages was created and utilized to ensure an "apples to apples"  
26 comparison. TR at 1545-47. The Company went to great lengths to ensure that its

1 adjustments did not result in any double recovery and the net impact of the two pro forma  
2 adjustments was an increase of approximately \$1.5 million to operating expenses. *Id.*

3 It is also clear that ratepayers are benefiting from the AWW overheads, Service  
4 Company charges and wages and salaries, even at a higher expense level. The Company  
5 has presented substantial evidence that Citizens' test year overheads and salaries and  
6 wages were artificially reduced as a result of the pending sale of the water and wastewater  
7 utility assets to AWW. *E.g.*, Jones Rj. (Ex. A-35) at 3-9; TR at 250-256, 284. It is true  
8 that service to customers remained adequate during the test year. It is equally clear that  
9 this level of service would not have continued. *Id.* Citizens has ceased all long-range  
10 planning for capital improvements, reduced staffing levels, postponed important  
11 management decisions and terminated IT support. The Company's witnesses testified that  
12 this situation would, left unchanged, have impacted the ability to maintain adequate  
13 service to ratepayers. Jones Rj. (Ex. A-35) at 7-8; TR 284, 1603-05. The situation did  
14 change, however, the acquisition was completed and AWW and Arizona-American  
15 incorporated its administrative and general management programs into its Arizona  
16 operations ensuring adequate service to all customers. It is the AWW overheads, Service  
17 Company charges, and salaries and wages that Arizona-American will incur during the  
18 period the rates approved in this proceeding are in effect. These costs are reasonable and  
19 necessary and should be recovered by the Company through rates.

20 B. RUCO's Determination of the Appropriate Property Tax Expense  
21 Level Must Be Rejected.

22 This Commission has repeatedly held that proposed revenue increases should be  
23 considered in determining the appropriate level of property tax expenses to be recovered  
24 through rates. For example, in Decision No. 64282 (Dec. 28, 2001), the Commission  
25 accepted Arizona Water Company's property tax calculation, which included  
26 consideration of proposed revenues. *See* Decision No. 64282 at 12-13. Similarly, in

1 Decision No. 65350 (Nov. 1, 2002), the Commission concluded that “the most logical  
2 approach is to use the two most recent historic years’ revenues, and the projected revenues  
3 under the newly approved rates.” Decision 65350 at 16. This is the manner in which the  
4 Company’s proposed property taxes were determined. *E.g.*, Bourassa Dt. (Ex. A-1) at 14.  
5 Staff employed a similar methodology. Igwe Dt. (S-14) at 19.

6 According to RUCO, property taxes should be calculated without considering  
7 proposed revenues because the Arizona Department of Revenues valuation methodology  
8 utilizes three previous years’ revenue levels to determine property tax expense. Coley Sb.  
9 (Ex. R-2) at 2. This is true. However, the Commission is setting rates on a going-forward  
10 basis. Accordingly, the prior years used by RUCO in this case to determine the proposed  
11 level of property tax expenses, 1999, 2000 and 2001, will never again be used by ADOR  
12 in determining property tax levels for Arizona-American. Accordingly, RUCO’s  
13 calculation of the proper level of property tax expenses is understated. For this reason, as  
14 Mr. Coley recognized on cross-examination, the Commission has consistently rejected the  
15 methodology advocated by RUCO. TR at 559. The Commission should do so again in  
16 this case.

17 **C. Rate Case Expense.**

18 **1. Arizona-American’s Request to Recover \$715,000 in Rate Case**  
19 **Expenses is Reasonable and Should Be Approved.**

20 This has been a lengthy, complicated and at times difficult ratemaking proceeding  
21 and the parties and the Commission have invested extensive resources to its prosecution.  
22 At the end of some 16 months, there will have been five applications, 10 parties, hundreds  
23 of data requests, five rounds of prefiled testimony, 9 days of hearings, over 100 hundred  
24 marked exhibits, hundreds of pages of transcripts and two rounds of briefing before the  
25 matter goes before the Commission. TR at 799-802. There can be no legitimate dispute  
26 that Arizona-American will have expended significantly more resources than the other

1 parties. As a result, it was estimated that the Company's final rate case expense will be  
2 roughly \$1.5 million.<sup>15</sup> TR at 376. Arizona-American seeks to recover \$715,000 in total  
3 rate case expense, roughly half of the amount it will have incurred by the time the  
4 Commission's decision is issued. *E.g.*, Stephenson Rj. (Ex. A-75) at 8; TR at 1593-94.

5 Only RUCO challenges the Company's request. RUCO witness Marylee Diaz-  
6 Cortez argues that the Company's rate case expense is exorbitant and unprecedented.  
7 Diaz-Cortez Dt. (Ex. R-7) at 25-26. \$715,000 is a significant amount of rate case  
8 expense. TR at 1594. It is not, however, unreasonable, and RUCO's analysis, which  
9 relies primarily on comparison to Citizens' authorized level of rate case expense from the  
10 last rate case filed in 1995, is overly simplistic. As Ms. Diaz-Cortez recognized, rate case  
11 expense must be viewed in light of the unique characteristics of this proceeding. TR at  
12 809. Citizens' 1995 rate proceedings involved fewer districts and fewer customers. TR at  
13 812. In addition, Citizens employed specific individuals that were assigned the task of  
14 prosecuting rate applications and those expenses were included in the management fees  
15 charged to the districts. Stephenson Rb. (Ex. A-74) at 23-24. This is not the case for  
16 AWW and Arizona-American, something Ms. Diaz-Cortez ignores in her analysis of rate  
17 case expense. In fact, the only factor Ms. Diaz-Cortez considered was the inflation rate.  
18 TR at 812. Again, this is overly simplistic.

19 Ms. Diaz-Cortez' claim that the Company is to blame for the significant rate case  
20 expense must also be rejected. Ms. Diaz-Cortez claims that the Company should have  
21 been more efficient in preparing its application and that some of its "choices" led to  
22 increased rate case expense. TR at 782-83. As examples Ms. Diaz-Cortez points to the  
23 selection of the test year and the filing of RCND schedules. Neither of these factors

24  
25 <sup>15</sup> Through November 2003, the Company had already incurred over \$1 million dollars in  
26 rate case expense, exclusive of certain costs incurred in November that had not yet been  
billed to Arizona-American. TR at 1593. According to the most current estimate, the  
Company's total rate case expense will be between \$1.3 and \$1.4 million.



1 justifies a reduction in the level of rate case expense to be recovered by Arizona-  
2 American. Regarding the latter, the Commission's rules allow for the filing of RCND  
3 schedules and there is simply no evidence that the Company's argument that it is entitled  
4 to earn a just and reasonable rate of return on the fair value of its rate base has unduly  
5 increased rate case expense.

6 Nor does the evidence reflect that selection of a 2001 test year had an undue impact  
7 on the level of rate case expense. In fact, the majority of the activities leading to rate case  
8 expense would have been unchanged if the Company would have delayed its filing. TR at  
9 136-38. For instance, the most labor-intensive aspect of the Company's filing involved  
10 reconstruction of plant, the subject of 80% of the data requests served on the Company.  
11 Ex. 102; TR at 1540-41. Selection of a test year after 2001 would have lengthened the  
12 intervals between rate filings for the systems at issue, already between 7 and 13 years,  
13 making plant analysis even more difficult. TR at 1537. Likewise, each of the Company's  
14 10 water and wastewater systems has a different set of tariffs and billing codes, making  
15 the bill counts extremely difficult to prepare irrespective of the test year selected. TR at  
16 1532-33. In fact, the only issue raised in this proceeding as a result of the Company's  
17 selection of a 2001 test year was the dispute between Staff and Arizona-American over  
18 pro forma adjustments to general and administrative costs, which adjustments were  
19 supported by RUCO. Even assuming this factor, or any other factor raised by RUCO for  
20 that matter, had a disproportionate impact on the level of rate case expense, the  
21 Company's request to recover approximately half the amount it actually incurred means  
22 Arizona-American is going to absorb any amount of rate case expense that should not be  
23 borne by ratepayers.

24 Ms. Diaz-Cortez is also mistaken in her assertion that the Company's rate case  
25 expense by itself has created the need for rate increases. To the extent, Ms. Diaz-Cortez is  
26 testifying that the Company's filings were unnecessary and unwarranted, Arizona-

1 American certainly does not agree. In fact, a rate decrease is only proper in one of the  
2 company's systems, Anthem water for which the Commission required this filing. For  
3 Mohave water, the passage of time since its last case, 12 years, dictated that Arizona-  
4 American file now, lest information become more stale. *Id.* In other words, these cases  
5 essentially had to be filed when they were, no matter how large or small the increase  
6 requested. Stephenson Rj. (Ex. A-75) at 8-9.

7       Consequently, RUCO's recommended rate case expense of \$418,000 is wholly  
8 insufficient. This amount, calculated by Ms. Diaz-Cortez by simply adjusting the 1995  
9 rate case expense for inflation, is less than one-third of the amount actually incurred by  
10 Arizona-American. TR at 812. Amazingly, by way of comparison, Intervener  
11 Youngtown will incur approximately \$70,000 on expert witness fees, exclusive of legal  
12 fees, in connection with its intervention in this proceeding. TR at 1255-57. Youngtown  
13 intervened to address a few narrow issues in connection with only 2 of the 10 districts at  
14 issue in this proceeding. *Id.* Youngtown obviously had far less to do in this proceeding  
15 than the Company and, in fact, relied on almost entirely on the data produced by other  
16 parties. *Id.* Certainly, it should come as no surprise that Arizona-American's rate case  
17 expense would be at least 10 times the amount Youngtown incurred for expert witnesses  
18 to assist with its limited intervention.

19       By way of further comparison, the Company's requested rate case expense is lower  
20 than the per customer cost that the Company has historically been allowed in its prior two  
21 cases. Stephenson Rb. (Ex. A-74) at 24. The prior historical allowance was \$13.25 and  
22 the Company's proposal in this case is \$7.39 per customer, or \$2.46 per customer per year  
23 for three years. *Id.* This is hardly exorbitant.

## 24                   **2. Amortization Period**

25       Arizona-American seeks to amortize rate case expense over three years, based on  
26 the anticipated maximum interval between this proceeding and the next rate case for these

1 districts. *Id.* at 24-25. Only Youngtown questions the amortization period for rate case  
2 expense based on the fact that it has been a long time in between rate filings for these  
3 districts. Stephenson Rb. (Ex. A-74) at 24-25. However, Citizens' track record is  
4 irrelevant. Arizona-American has a track record of filing rate cases much more often. *Id.*  
5 For example, the Paradise Valley water district of Arizona-American filed applications for  
6 rate increases 5 times in an 8 year period, or one every 1.6 years. Moreover, the new  
7 arsenic treatment requirements will require a significant plant investment prior to January  
8 1, 2006, or in less than 3 years, which will likely lead to new rates cases being filed in less  
9 than five years. In short, the next rate application will likely be filed at the first possible  
10 opportunity. *Id.*

#### 11 **IV. COST OF CAPITAL AND RATE OF RETURN.**

##### 12 **A. Overview: the Applicable Legal Standard.**

13 Over the past 100 years, the United States Supreme Court, as well as various  
14 federal and state courts (including Arizona), have made it clear that a regulated utility is  
15 entitled to earn a return on its property devoted to public service that is sufficient to (1)  
16 attract capital on reasonable terms (the capital attraction standard); and (2) realize a return  
17 that is commensurate with the returns earned by enterprises with comparable risks (the  
18 comparable earnings standard). One of the most commonly cited statements of this  
19 constitutionally-mandated requirement was set forth by the U.S. Supreme Court in  
20 *Bluefield Waterworks*:

21 A public utility is entitled to such rates as will permit it to  
22 earn a return on the value of the property which it employs  
23 for the convenience of the public equal to that generally being  
24 made at the same time and in the same general part of the  
25 country on investments in other business undertakings which  
26 are attended by corresponding risks and uncertainties; but it  
has no constitutional right to profits such as are realized or  
anticipated in highly profitable enterprises or speculative  
ventures. The returns should be reasonably sufficient to  
ensure confidence in the financial soundness of the utility and  
should be adequate under efficient and economical

1 management, to maintain and support its credit and enable it  
2 to raise the money necessary for the proper discharge of its  
public duties.

3 262 U.S. at 692-93. In Arizona, in particular, the capital attraction and comparable  
4 earnings standards established by the Court in *Bluefield Waterworks* remain applicable in  
5 determining whether the rate of return is too low and, therefore, confiscatory, because, as  
6 previously discussed, Arizona Constitution mandates that the Commission find and use  
7 the fair value of Arizona-American's utility plant and property in setting rates. "Rates  
8 which are not sufficient to yield a reasonable return on the value of the property used at  
9 the time it is being used to render the service are unjust, unreasonable and confiscatory,  
10 and their enforcement deprives the public utility company of its property in violation of  
11 the Fourteenth Amendment." *Id.* at 690.

12 In this case, only the recommendation of Arizona-American satisfies these criteria.  
13 Both Staff and RUCO recommend (1) extremely low rates of return, 6.5% and 6.77%,  
14 respectively, and, in addition, (2) apply those low rates or return to the Company's OCRB  
15 for each district to derive their revenue requirement. As discussed below, these  
16 recommendations result in fluctuating rates of return on the fair value rate bases that vary  
17 from district to district, despite the fact that both Staff and RUCO also recommend the use  
18 of the Company's entire capital structure and propose a single, company-wide rate of  
19 return. *E.g.* Reiker Dt. (Ex. S-45) at 3-4 ("Staff's recommended capital structure is  
20 Arizona-American's actual capital structure as of December 31, 2002."). Moreover, as  
21 discussed below, their recommendations result in returns that approach or, in some cases,  
22 *are actually lower than interest rates on U.S. Treasury securities*. If adopted by the  
23 Commission, these rates of return would be patently unreasonable and confiscatory.

24 **B. Capital Structure and Cost of Debt.**

25 The Company recommends the use of its current, company-wide capital structure,  
26 embedded cost of debt (including certain short-term debt financing recent capital

improvements) and a cost of equity of 11.5% in determining the appropriate rate of return, as follows:

	<u>Amount</u>	<u>Ratio</u>	<u>Cost</u>	<u>Weighted Cost</u>
Debt	\$186,334,000	60%	4.86%	2.91%
Equity	<u>\$124,266,000</u>	<u>40%</u>	11.50%	<u>4.60%</u>
Total	\$310,600,000	100%		7.51%

Stephenson Rb. (Ex. A-74) at 25-27 and Rebuttal Exhibit 3. Arizona-American has maintained this ratio of debt and equity since its acquisition of Citizens' water and wastewater districts, and intends to continue to maintain, a capital structure consisting of 60% debt and 40% equity. Stephenson Rb. (Ex. A-74) at 13, 27; Stephenson Dt. (Ex. A-64) at 20.<sup>16</sup> As shown, this capital structure results in a weighted cost of capital of 7.51%.<sup>17</sup> That cost of capital should be applied to the Company's fair value rate bases for each district to determine the revenue requirement.

RUCO's capital structure is similar to the capital structure proposed by the Company, but is based on the long-term debt and equity used to finance the acquisition of Citizens' water and wastewater systems, as presented in the Company's direct filing:

	<u>Amount</u>	<u>Ratio</u>	<u>Cost</u>	<u>Weighted Cost</u>
Debt	\$165,583,119	59.89%	4.86%	2.91%
Equity	<u>\$110,888,158</u>	<u>40.11%</u>	9.61%	<u>3.85%</u>
Total	\$276,471,277	100.00%		6.77%

<sup>16</sup> As Mr. Stephenson explained, Arizona-American's capital structure and debt cost results in a substantially lower cost of capital than would have been the case under Citizens' ownership. Citizens had less debt in its capital structure, and its embedded cost of debt was over 7%, as opposed to the Company's debt cost of 4.86%. Stephenson Rb. (Ex. A-74) at 13.

<sup>17</sup> The Company's recommended cost of equity of 11.5% is based on the testimony of Dr. Thomas M. Zepp, which is discussed below, together with the cost of equity recommended by Staff and RUCO.

1 Rigsby Sb. (Ex. R-6) at Schedule WAR-1. RUCO has also accepted the Company's debt  
2 cost of 4.86%, as shown above. *Id.* at 3-4. However, as discussed in Section II of this  
3 Brief, RUCO (as well as Youngstown) maintains that this cost of capital should be applied  
4 to the OCRB for each district to determine the revenue requirement. The return on the  
5 fair value rate base is then adjusted as necessary to produce the same revenue  
6 requirement, rendering the fair value finding meaningless. Diaz-Cortez Sb. (Ex. R-8) at  
7 3-4; Ex. R-12 (table showing RUCO rate-making formula).

8 In contrast to the Company and RUCO, Staff has failed to present a specific capital  
9 structure for Arizona-American. Instead, Staff provided only percentages of debt and  
10 equity. *See* Reiker Dt. (Ex. S-45), Schedule JMR-9; Reiker Sb. (Ex. S-46), Schedule  
11 JMR-S8. In its rate applications, filed on November 22, 2002, Arizona-American  
12 similarly presented only debt and equity ratios, rather than the specific amounts of debt  
13 and equity comprising its capital structure. *See* Stephenson Dt. (Ex. A-64) at 20. Staff  
14 issued a Letter of Deficiency, docketed on December 23, 2002, finding Arizona-  
15 American's rate applications deficient for that reason.<sup>18</sup> Given that the Company's initial  
16 rate applications were found deficient by Staff because they failed to provide the specific  
17 amounts of debt and equity in the Company's capital structure, Staff's testimony is  
18 similarly deficient and cannot be used. Therefore, Staff's recommended capital structure  
19 and weighted cost of capital must be rejected due to lack of evidence.

20 In short, both the Company and RUCO have presented recommended capital  
21 structures that contain specific dollar amounts of debt and equity, which in turn allow the  
22 computation of debt and equity ratios and, ultimately, a weighted average cost of capital.

23  
24 <sup>18</sup> On January 3, 2003, Arizona-American filed supplemental testimony and revised D  
25 Schedules providing the specific amounts of debt and equity in its capital structure in  
26 order to correct this deficiency. *See, e.g.,* Stephenson Supp. Dt. (Ex. A-69) at 1-2 and  
Tab A (Sun City districts). Notably, the amounts shown on those schedules reflect the  
total debt and equity utilized to acquire the Citizens' water and wastewater systems and,  
therefore, are consistent with RUCO's recommended capital structure.

1 The Company's capital structure, set forth above, is based on Arizona-American's total  
2 capital supporting all of its Arizona water and wastewater districts at present. RUCO, in  
3 contrast, recommends the use of a capital structure that is based on the amount of long-  
4 term debt and equity used to finance the acquisition of the Citizens' water and wastewater  
5 systems, which is the capital structure the Company originally proposed. In either case,  
6 the percentages of debt (60%) and equity (40%) are the same. In addition, the Company  
7 and RUCO both agree that the correct cost of debt is 4.86%. Staff, on the other hand, has  
8 violated the Commission's rules by failing to present a capital structure containing the  
9 specific amounts of debt and equity it recommends. Accordingly, Staff's capital structure  
10 and the resulting weighted cost of capital must be rejected.

11 **C. Cost of Equity.**

12 **1. Overview of Dr. Zepp's Pre-Filed Testimony.**

13 In his direct testimony, filed in November 2002, Dr. Zepp testified that Arizona-  
14 American had an equity cost that fell in the range of 11.5% to 12.1% and recommended  
15 Arizona-American be authorized a return on equity ("ROE") of no less than 11.5%. Zepp  
16 Dt. (Ex. A-44) at 3-4 and Table 24. His recommendation included 60 basis points to  
17 compensate the Company for its above-average financial risk due to its capital structure  
18 containing 60% debt and 40% equity. *Id.* at 21. Staff witness Joel Reiker estimated  
19 Arizona-American requires only 50 basis points to compensate the Company for above-  
20 average leverage. Reiker Dt. (S-45) at 27.

21 In his September 2003 rebuttal testimony, Dr. Zepp adopted Mr. Reiker's 50 basis  
22 point adder, updated his testimony with current information, and found Arizona-  
23 American's cost of equity now falls in a range of 10.5% to 11.7%. Zepp Rb. (Ex. A-49)  
24 at 2, 5 and Update Table 24.

25 As part of his rebuttal testimony and, in his November 2003 rejoinder testimony,  
26 Dr. Zepp restated the equity costs made by Mr. Rigsby and Mr. Reiker with assumptions

1 that are consistent with the approaches they chose to use. Zepp Rb. (Ex. A-49) at 34-41,  
2 42-53 and Rebuttal Table 14; Zepp Rj. (Ex. A-50) at 10-14 and Rejoinder Table 14.  
3 Using their models with more reasonable assumptions, he found the cost of equity for  
4 Arizona-American fell in a range of 10.1% to 11.8% based on data presented in their  
5 direct testimonies and 10.3% to 11.4% based on data they relied upon in their surrebuttal  
6 testimonies. *Id.* Those estimates also included 50 basis points to compensate Arizona-  
7 American for its above-average financial risk.

8 Dr. Zepp recommended his equity cost should be combined with the Company's  
9 60% debt/40% equity capital structure, and applied to the Company's fair value rate base  
10 for each district. His testimonies explain the basis for his recommendation and responses  
11 to Staff and RUCO regarding the proper use of fair value rate base to determine the  
12 revenue requirement. Zepp Dt. (Ex. A-44) at 5-11; Zepp Rb. (Ex. A-49) at 27-33; Zepp  
13 Rj. (Ex. A-50) at 7-8 and 30.

14 **2. All Parties Agree Arizona-American Requires a 50 Basis Point**  
15 **Adder for Leverage.**

16 In his direct testimony, Dr. Zepp presented a standard financial theory that shows  
17 Arizona-American requires a higher ROE because it is more leveraged. Zepp Dt. (Ex. A-  
18 44) at 18-19 and Table 5. Based on that theory, he estimated the equity cost adder  
19 required by Arizona-American is 80 to 90 basis points, but, to be conservative, adopted a  
20 value of 60 basis points to determine the Company's cost of equity. *Id.* In direct  
21 testimony, Mr. Reiker presented a different method to determine the equity cost adder and  
22 found that method supported a value of only 50 basis points. Reiker Dt. (Ex. S-45) at 27-  
23 30. To avoid an issue and be conservative, Dr. Zepp adopted Mr. Reiker's estimate. Zepp  
24 Rb. (Ex. A-49) at 26-27. In his direct testimony, Mr. Rigsby, the RUCO cost of capital  
25 witness, did not propose such an adjustment. But after reading Mr. Reiker's and Mr.  
26 Stephenson's testimonies, in his surrebuttal testimony Mr. Rigsby agreed that the 50 basis



1 point adder to the cost of equity for less leveraged water utilities was appropriate. Rigsby  
2 Sb. (Ex. R-6) at 10. All parties now agree that the adder should be no less than 50 basis  
3 points (0.5%).

### 4 **3. Cost of Equity for Publicly-Traded Water Utilities.**

5 Dr. Zepp used the discounted cash flow ("DCF") model and three risk premium  
6 models to estimate benchmark equity costs with data for publicly traded water and gas  
7 utilities. He also presented estimates based on the capital asset pricing model ("CAPM")  
8 because RUCO and Staff have relied upon that model in the past, but gave those estimates  
9 no weight. Based on the data Dr. Zepp examined in 2002 and 2003, gas utilities require  
10 equity costs that are no greater than 50 basis points higher than the required returns for  
11 publicly traded water utilities. Zepp Rb. (Ex. A-49) at 6, 10-11 and Update Table 4. In  
12 using the data for the gas utilities to determine proxy estimates of equity costs for the  
13 benchmark water utilities, he reduced equity cost estimates for the gas utilities by 50 basis  
14 points.

#### 15 **a. DCF Model Estimates.**

16 Using the DCF model and an average of two forward-looking measures of growth,  
17 Dr. Zepp updated his DCF costs of equity in September 2003. He found the current  
18 equity cost for the benchmark water utilities fell in a range of 10.0% to 10.5%. Zepp Rb.  
19 (Ex. A-49) at 5-6 and Update Tables 13 and 18. Dr. Zepp also restated Mr. Reiker's DCF  
20 estimates based on the constant growth model, noting that the worst measure of average  
21 future growth for that DCF model is dividends per share ("DPS") when earnings per share  
22 ("EPS") are growing more rapidly. Dr. Zepp presented evidence that reliance on DPS  
23 growth in the constant growth DCF model produces results that are nonsense. Zepp Rb.  
24 (Ex. A-49) at 46-47; Zepp Rj. (Ex. A-50) at 11. Restating Mr. Reiker's constant growth  
25 DCF estimates without DPS growth in the average, Mr. Reiker's equity cost with the  
26 constant growth DCF model was found to fall in range of 9.6% to 9.9% based on data in

1 his direct testimony and 9.6% to 9.8% in his surrebuttal. Zepp Rb. (Ex. A-49) at 47 and  
2 Rebuttal Tables 10 and 11; Zepp Rj. (Ex. A-50) at 10-11 and Rejoinder Tables 3 and 4.

3 Dr. Zepp also restated Mr. Reiker's multi-stage DCF model by including a second  
4 stage that properly reflects investors' expectations that future growth will be higher than  
5 current DPS growth when DPS are growing more slowly than EPS. Zepp Rb. (Ex. A-49)  
6 at 47-50 and Rebuttal Tables 8 and 9; Zepp Rj. (Ex. A-50) at 11-13 and Rejoinder Tables  
7 1 and 2. Dr. Zepp presented an e-mail from Myron Gordon, an authority on the DCF  
8 model, which supported the inclusion of this second stage. Zepp Rj. (Ex. A-50), Exhibit  
9 TMZ-RJ2. With this restatement of Mr. Reiker's multi-stage DCF model, the equity cost  
10 for the benchmark water utilities was found to be 10.1% at the time Mr. Reiker prepared  
11 his direct testimony and 10.0% to 10.1% at the time he prepared his surrebuttal testimony.  
12 Zepp Rb. (Ex. A-49) at 49-50; Zepp Rj. (Ex. A-50) at 12.

13 Dr. Zepp also restated Mr. Rigsby's DCF results by basing Mr. Rigsby's estimate  
14 of VS (external) growth on a more realistic forecast of the growth in the number of shares  
15 of common stock expected to be issued by water utilities. Zepp Rb. (Ex. A-49) at 51-53.  
16 Dr. Zepp showed that past growth in shares had averaged 4.5% and forecasted growth in  
17 shares averaged 2.8%, but Mr. Rigsby used a paltry 1.0% growth rate. *Id.* at 51 and  
18 Rebuttal Table 12; Zepp Rj. (Ex. A-50) at 5. Dr. Zepp also restated Mr. Rigsby's DCF  
19 model results using estimates of future BR (sustainable) growth and VS growth presented  
20 by Mr. Reiker. Zepp Rb. (Ex. A-49) at 53 and Rebuttal Table 13. With these two  
21 separate restatements of Mr. Rigsby's DCF model, Mr. Rigsby's DCF estimate for the  
22 benchmark water utilities fell in a range of 10.1% to 10.9%. *Id.* The restatements of Mr.  
23 Reiker's and Mr. Rigsby's DCF models indicate the cost of equity for the benchmark  
24 water utilities falls in a range of 9.6% to 10.9%, a range that overlaps Dr. Zepp's updated  
25 range of 10.0% to 10.5%.

1                                   **b.      Risk Premium Estimates.**

2            Dr. Zepp presented three different risk premium models that indicate the updated  
3 cost of equity for publicly traded water utilities currently falls in a range of 10.3% to  
4 11.2%. Zepp Dt. (Ex. A-44) at 42-45 and Tables 21, 22 and 23; Zepp Rb. (Ex. A-49) at 6  
5 and Update Tables 21, 22 and 23. This method of determining the cost of equity has been  
6 summarized by Dr. Roger Morin as follows:

7            The risk premium method of determining the cost of equity,  
8 sometimes referred to as the "stock-bond-yield spread  
9 method" or the "risk positioning method," or again the "bond-  
10 yield plus risk-premium" method, recognizes that common  
11 equity capital is more risky than debt from an investor's  
12 standpoint, and that investors require higher returns on stocks  
13 than on bonds to compensate for the additional risk. The  
14 general approach is relatively straightforward: First,  
15 determine the historical spread between the return on debt and  
16 the return on equity. Second, add this spread to the current  
17 debt yield to derive an estimate of current equity return  
18 requirements.

19           The risk premium approach to estimating the cost of equity  
20 derives its usefulness from the simple fact that while equity  
21 return requirements cannot be readily quantified at any given  
22 time, the returns on bonds can be assessed precisely at every  
23 instant in time. If the magnitude of the risk premium between  
24 stocks and bonds is known, then this information can be used  
25 to produce the cost of common equity. This can be  
26 accomplished retrospectively using historical risk premiums  
or prospectively using expected risk premiums.

27           Roger A. Morin, *Regulatory Finance: Utilities Cost of Capital* 269 (1994).

28           Mr. Rigsby and Mr. Reiker presented CAPM equity costs but did not present  
29 separate risk premium estimates. Dr. Zepp explained that the versions of the CAPM that  
30 Mr. Rigsby and Mr. Reiker relied upon were special cases of the more general risk  
31 premium approach. Zepp Dt. (Ex. A-44) at 41. *See also* Morin, *supra*, at 305-06.

32           Mr. Rigsby and Mr. Reiker presented versions of the CAPM that are variations of  
33 the original CAPM developed by Sharpe and Lintner. Professor William Sharpe, the  
34 same person who developed the original CAPM model, has indicated tests of his model

1 show low beta stocks (like water utilities) require higher returns and high beta stocks (like  
2 airline stocks) require lower returns than the returns produced by the versions of CAPM  
3 Mr. Reiker and Mr. Rigsby used. Zepp Rb. (Ex. A-49) at 35-36. Professor Sharpe also  
4 stated that professionals who use the CAPM in their work use a version of the model that  
5 reflects those test results. *Id.* at 40-41. Dr. Zepp took a conservative CAPM approach and  
6 used forecasted values for long-term Treasury bonds to restate Mr. Reiker's and Mr.  
7 Rigsby's CAPM results. Zepp Rb. (Ex. A-49) at 36-37. Ibbotson Associates and Dr.  
8 Morin also implement the CAPM with the model adopted by Dr. Zepp. Zepp Rj. (Ex. A-  
9 50) at 6. With this restatement, Dr. Zepp found the cost of equity for the benchmark water  
10 utilities fell in a range of 9.8% to 11.3% at the time Mr. Reiker prepared direct testimony,  
11 and 9.8% to 10% when Mr. Reiker updated his CAPM estimates. Zepp Rb. (Ex. A-49) at  
12 37-38; Zepp Rj. (Ex. A-50) at 13 and Rejoinder Tables 3 and 4.

13 Mr. Reiker took issue with the use of forecasted interest rates to make equity cost  
14 estimates. Dr. Zepp explained that (1) data underlying Mr. Reiker's Chart 4 show  
15 forecasted interest rates are not biased against ratepayer interests and (2) the use of current  
16 interest rates instead of forecasted rates will understate the cost of money in 2004 and  
17 beyond when the new tariffs will be authorized. Zepp Rb. (Ex. A-49) at 19, 20-21; Zepp  
18 Rj. (Ex. A-50) at 23-26. Forecasted interest rates relied upon by Dr. Zepp are consistent  
19 with the 50 to 60 basis point increases in intermediate-term Treasury rates that occurred  
20 since the time Mr. Reiker and Mr. Rigsby prepared direct testimony. Zepp Rj. (Ex. A-50),  
21 Table 6. Mr. Reiker updated his CAPM estimates with September 2003 data, but his  
22 updates are still 30 basis points below rates in November. *Id.*

23 c. **The Authorized, Realized and Forecasted Returns on**  
24 **Common Equity Show that Staff and RUCO's Estimates**  
25 **Are Too Low.**

26 Putting aside the technical arguments made by the witnesses regarding the  
appropriateness of their respective finance models, the cost of equity estimates presented

1 by Mr. Reiker and Mr. Rigsby are simply not consistent with recent authorized returns on  
2 common equity, realized returns on common equity, and *Value Line*'s forecasted returns  
3 on common equity, which is indicative of their mechanical application of their models to  
4 drive down the return on equity. Under the comparable earnings standard, discussed  
5 above, Arizona-American must be permitted to earn a return that is comparable to the  
6 returns being earned by companies with corresponding risk. Applying this standard to the  
7 recommendations of Staff and RUCO, it is apparent that their recommendations, if  
8 adopted, would be confiscatory.

9 Dr. Zepp prepared a rebuttal schedule based on data published in *Value Line* and  
10 *C.A. Turner Utility Reports*, two widely-followed sources of information used by  
11 investors. See TR at 1395. Under the Efficient Market Hypothesis, investors are assumed  
12 to be aware of this information and to base their investment decisions on it. TR at 1394-  
13 96. Using Staff's sample group of publicly-traded water utilities, the authorized, realized  
14 and forecasted returns on equity ("ROEs") from 1999 through mid-2003 are as follows:

<u>Year</u>	<u>Authorized ROEs</u>	<u>Actual ROEs</u>	<u>Value Line Near-Term Forecasts</u>
1999	11.12%	10.59%	11.00%
2000	11.12%	9.75%	11.00%
2001	10.86%	10.27%	11.00%
2002	10.62%	10.58%	10.50%
2003	10.59%	10.35%	11.00%
Average	10.86%	10.31%	10.90%

22 These returns are consistent, there are no wild swings up or down, and, more importantly,  
23 there is no indication that returns will drop dramatically.

24 In contrast, the results produced by the versions of the finance models used by  
25 Staff and RUCO cost of capital witnesses are substantially less than the authorized,  
26 realized and forecasted returns on equity for these utilities:

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25  
26

Staff Cost of Equity Estimates

DCF (Constant Growth)	8.4%
DCF (Multi-Stage)	9.6%
CAPM (Historic Risk Premium)	8.0%
CAPM (Current Risk Premium)	8.1%
Average	8.5%

RUCO Cost of Equity Estimates

DCF	9.11%
CAPM (Geometric Mean)	6.79%
CAPM (Arithmetic Mean)	8.06%
Average	7.99%

Reiker Sb. (Ex. S-46), JMR-S7; Rigsby Dt. (Ex. R-5), Schedules WAR-3 and WAR-8.<sup>19</sup>

Obviously, something is wrong with the versions of the DCF model and CAPM used by Mr. Reiker and Mr. Rigsby when the results of their models produce returns substantially below the returns the sample group of water utilities is actually earning. Neither witness offers any credible explanation for this result. Instead, Mr. Reiker and Mr. Rigsby simply attack Dr. Zepp's version of the models, arguing that their respective models are correct, even though the results produced bear no resemblance to reality.

In contrast, Dr. Zepp's models do produce results that are consistent with recent authorized, realized and forecasted returns on equity for Staff's sample group of publicly-traded water utilities. Dr. Zepp's updated estimates, presented in his Rebuttal Testimony, are:

<sup>19</sup> Notably, Mr. Rigsby's final recommendation, 9.61%, is based solely on his DCF model estimate, i.e., he disregards the obviously low results produced by his version of the CAPM. TR at \_\_\_\_.

1  
2 Dr. Zepp Cost of Equity Estimates

3 DCF (Water Companies) 10.5%

4 Risk Premium (Past Water Utilities' ROEs) 11.0 – 11.2%

5 Risk Premium (Natural Gas Utilities' ROEs) 10.4 – 10.7%

6 Risk Premium (Moody's Gas Stock Index) 10.3 – 10.9%

---

7 Average 10.5 – 10.8%

8 Zepp Rb. (Ex. A-49) at 5-6, Update Table 24. The average of Dr. Zepp's estimates,  
9 10.5% to 10.8%, are consistent with the actual data and forecasted returns for the water  
10 utility sample group, above.<sup>20</sup>

11 In short, the parties' witnesses have generally used established methods that rely on  
12 market data to estimate current cost of equity for their sample groups of publicly-traded  
13 companies. Morin, *supra*, at 28 ("There are four generic methodologies available to  
14 measure the cost of equity: DCF, Risk Premium, and CAPM, which are market-oriented,  
15 and Comparable Earnings, which is accounting oriented."). *See also*, Charles F. Phillips,  
16 Jr., *The Regulation of Public Utilities*, 394-99 (discussion of approaches commonly used  
17 to estimate the cost of equity). Regardless of the method used, however, it should produce  
18 results that are consistent with what utilities are actually earning. The evidence shows  
19 that only Dr. Zepp's cost of equity estimates are consistent with the actual data and  
20 forecasted returns.

21 **D. The Rates of Return Recommended by Staff and RUCO Fail to Satisfy**  
22 **the Capital Attraction Standard.**

23 **1. Staff's Recommended Rate of Return of Only 6.5% Fails to**  
24 **Ensure Arizona-American's Financial Integrity.**

25 Staff recommends a rate of return of only 6.5%, which is approximately equal to

26 <sup>20</sup> These equity cost estimates do not include the additional 50 basis points (0.5%) that, as  
discussed above, the Company, Staff and RUCO have agreed should be added to reflect  
the additional debt in the Company's capital structure.

1 the current cost of an investment grade utility bond. According to Staff, that rate of  
2 return, as applied by Staff to each water and wastewater district's OCRB, is sufficient to  
3 ensure Arizona-American's financial integrity and satisfy the capital attraction standard.  
4 *See* Reiker Dt. (Ex. S-45) at 30-31. In reality, it is apparent that Staff's recommendation  
5 will undermine Arizona-American's financial integrity, providing additional support for  
6 rejecting Staff's recommendation as unreasonably low and, ultimately, confiscatory.

7 In his Direct Testimony, Mr. Reiker argues that Staff's recommended rate of return  
8 results in a pre-tax interest coverage ratio of 3.2, which is approximately equal to the  
9 median interest coverage ratio for an A-rated electric utility. Reiker Dt. (Ex. A-49) at 30-  
10 31. The Company agrees with Staff that interest coverage, which measures the ability of a  
11 firm to make timely debt payments, is an important indicator of a company's financial  
12 integrity. Stephenson Rb. (Ex. A-74) at 28-29. However, Staff's recommended rate of  
13 return actually results in pre-tax interest coverage of approximately 1.0 – an indication of  
14 financial distress.

15 The Company submitted a schedule showing the calculation of its pre-tax interest  
16 coverage based on Staff's recommendation in its direct filing. Stephenson Rb. (Ex. A-  
17 40), Rebuttal Schedules 4 (page 1). As shown on that schedule, Staff's recommendation  
18 would produce total operating income and income taxes of \$9,671,020 (including the  
19 Paradise Valley Water and Mohave wastewater districts), while Staff's annual interest  
20 expense is \$8,361,302, producing a pre-tax interest coverage ratio of only 1.16.<sup>21</sup> Put  
21 simply, Staff's recommended rate of return would place Arizona-American in a break-  
22 even position: it would have sufficient funds to pay operating expenses and interest on its  
23 debt, but have no additional funds available to finance additional plant or to pay dividends  
24 to its shareholder. There can be no reasonable dispute that this recommendation would

25 <sup>21</sup> This calculation is based on Staff's direct filing. In its surrebuttal filing, Staff's revenue  
26 requirement was reduced by approximately \$130,000, which would result in an even  
lower interest coverage ratio. Bourassa Rj. (Ex. A-24) at 9 and Rejoinder Exhibit 1.



1 violate the capital attraction standard.

2                   **2. Staff's Rates of Return on the Company's Fair Value Rate Are**  
3                   **Confiscatory.**

4           In contrast to the other parties to this proceeding, Staff did recommend fair value  
5 rate bases of each district. However, Staff did not apply its anemic 6.5% rate of return to  
6 those fair value rate bases to derive its recommended revenue requirement. Instead, as  
7 Mr. Carlson admitted, Staff backed into its rate of return recommendations, producing  
8 returns on its fair value rate bases that are unreasonably low – so low that Staff's returns  
9 are confiscatory.

10           The Company has discussed the fair value standard mandated by Article 15,  
11 Section 14 of the Arizona Constitution and by U.S. Supreme Court and Arizona Supreme  
12 Court on pages 4-17, above. Under that standard,

13                   It must be determined whether the rates complained of are  
14                   yielding and will yield, over and above the amounts required  
15                   to pay taxes and proper operating charges, a sum sufficient to  
16                   constitute just compensation for the use of the property  
17                   employed to furnish the service; that is, a reasonable rate of  
18                   return on the value of the property at the time of the  
19                   investigation and for a reasonable time in the immediate  
20                   future.

21           *McCardle*, 272 U.S. at 408-09. Based on current and forecasted interest rates, it is  
22 apparent that Staff's recommendations for each district are unlawful.

	<u>Staff RCND Rate Base</u>	<u>Staff Fair Value Rate</u> <u>Base</u>
Sun City West Water	5.0%	5.7%
Sun City West Wastewater	4.7%	5.4%
Sun City Water	3.2%	4.2%
Sun City Wastewater	3.3%	4.3%
Agua Fria Water	5.9%	6.2%

1	Anthem Water	6.2%	6.3%
2	Agua Fria/Anthem		
3	Wastewater	6.3%	6.4%
4	Tubac Water	4.2%	5.1%
5	Mohave Water	4.7%	5.4%
6	Havasas Water	<u>4.6%</u>	<u>5.4%</u>
7	Staff's Average Return	4.8%	5.4%

8 Schedules DWC-1 (Ex. S-26 through Ex. S-35).

9 These returns, which range from 3.2% to 6.3% on Staff's RCRB for each district,  
10 and from 4.2% to 6.4% on Staff's fair value rate bases, are below the cost of intermediate  
11 and long-term debt instruments.

12	10-Year Treasury Rate	4.4%
13	(November 5, 2003)	
14	10-Year Treasury Rate	4.9%
15	(Forecasted – 2004)	
16	Long-Term Treasury Rate	5.3%
17	(November 5, 2003)	
18	Long-Term Treasury Rate	5.7%
19	(Forecasted – 2004)	

20 Zepp Rj. (Ex. A-50) Rejoinder Table 6. By comparison, the yield on these instruments is  
21 frequently used in the CAPM as the proxy for the risk-free rate. *See, e.g., Morin, supra,*  
22 308-10 (recommending use of market forecasts of rates on long-term Treasury bonds in  
23 implementing the CAPM). In other words, Staff's recommendation produces returns that  
24 are less than the return on a risk-free security.

25 In addition, it is apparent that the returns fluctuate because Staff has backed into  
26 them, as Mr. Carlson candidly admitted during cross-examination. TR at 1499, 1501-05.  
The Arizona Supreme Court has addressed this anomalous "backing in" technique, and  
has stated that it is "illegal":

1 The company contends the commission . . . first determined  
2 what the company should be allowed to earn in order to  
3 maintain a sound financial position, attract necessary  
4 additions to capital and pay a fair return on common equity;  
5 and second, having thus established the amount the company  
6 should be allowed to earn for such purposes, it proceeded to  
adjust the rate of return to any rate base. *If this be true, it  
would be an illegal method of establishing a rate base.* The  
standard for establishing a rate base must be the fair value of  
the property and not what the commission might believe was  
a fair rate of return on common equity.

7 *Simms*, 80 Ariz. at 155, 294 P.2d at 385 (emphasis supplied). Similarly, in *Arizona Corp.*  
8 *Comm'n v. Citizens Utilities Co.*, 120 Ariz. 184, 584 P.2d 1175 (App. 1978), the Arizona  
9 Court of Appeals stated that the use of a "fluctuating" rate of return, that is adjusted as  
10 necessary to produce the same revenue requirement, is unlawful:

11 Under our constitution, a utility is entitled to a fair rate of  
12 return on the fair value of its properties, "no more and no  
13 less." . . . *Dr. Langum [the Staff cost of capital witness]*  
14 *violated this principle by pegging his opinion as to rate of*  
15 *return to the finding of fair value.* This results in a fluctuating  
rate of return. Thus, under Dr. Langum's theory, it makes no  
difference whether the Commission used original cost or  
reproduction cost as the base, the amount of dollars in the  
Company's coffers is basically the same.

16 120 Ariz. at 190, n. 5, 584 P.2d at 1181, n. 5 (emphasis supplied), *quoting Arizona Water*,  
17 85 Ariz. at 203, 335 P.2d at 415.

18 Clearly, the methodology employed by Staff in this case violates these decisions  
19 and, more generally, the fair value standard. Notably, neither Mr. Reiker nor Mr. Rigsby  
20 testified that their respective recommended returns should be adjusted based on the size of  
21 the rate base to which the return applies. In fact, neither of them suggested that the size of  
22 the rate base, or the manner in which it is derived, affected their cost of capital  
23 recommendations. RUCO's cost of capital witness, Mr. Rigsby, for example, testified  
24 that "the fact that we are using an original cost rate base never entered into any of my  
25 calculations or any of my analysis here. This is all, my analysis is based on market-based  
26 data." TR at 693. The finance models they have used – the DCF and the CAPM – are

1 based on data derived from stock market transactions (which is why publicly-traded  
2 companies must be used as proxies), and have nothing to do with the rate bases of the  
3 sample groups of publicly-traded utilities used to implement the models.

4 In short, virtually every tenet of fair value rate-making would be violated in case if  
5 Staff's (or RUCO's) recommendations were adopted by the Commission.

6 **V. RATE DESIGN.**

7 **A. Staff's Inverted Tier Rate Design for the Company's Water District**  
8 **Should Be Rejected.**

9 Given the size and complexity of this proceeding, Arizona-American is proposing  
10 to maintain the same rate designs as those previously approved by the Commission when  
11 the water and wastewater districts were owned and operated by Citizens, and that the  
12 necessary rate increases be allocated among all customers equally. *E.g.*, Kozoman Dt.  
13 (Ex. A-52) at 3-4 (Sun City water and wastewater districts); Kozoman Rb. (Ex. A-62) at  
14 2-3. All of the parties are in agreement with this approach, which avoids the necessity of  
15 preparing cost of service studies for each district, except for Staff. Staff, in contrast, is  
16 recommending radical changes in the Company's rate design for its seven water districts.  
17 For the reasons explained below, Staff's new rate design, which is not supported by a cost  
18 of service study or similar analysis, should be rejected.

19 With respect to the Company's water districts, Staff proposes a three-tier, inverted  
20 block rate structure with break points at 4,000 gallons and at 100,000 gallons of water use.  
21 Rogers Dt. (Ex. S-36) at 5. Notably, these same break points would be used to design  
22 rates for *all* seven water districts and, moreover, would apply to *all* classes of customers  
23 and meter sizes. In other words, a residential customer on a 5/8-inch meter who uses  
24 8,000 gallons of water per month is treated the same way as a commercial customer on a  
25 4-inch meter that uses 200,000 gallons of water per month. *Id.* at 6.<sup>22</sup> This rate design,

26 <sup>22</sup> Under Staff's proposal, only construction, irrigation and fire protection customers

1 which is not supported by a cost of service study or any detailed billing analysis, is not  
2 conservation oriented, but will, instead, simply shift the recovery of revenues from  
3 customers on small meters to customers on large meters.

4 Staff attempts to justify the discounted rate applicable to the first 4,000 gallons of  
5 use by claiming that "it supports the state-wide effort to improve water use efficiency."

6 *Id.* However, as Mr. Kozoman explained in his rebuttal testimony, this reasoning is  
7 nonsensical: "Selling water to all customers at a discounted rate, that is, a rate below the  
8 cost of service, does not encourage 'water use efficiency.' In reality, this sort of discount  
9 will encourage inefficient water use by sending the wrong price signal, particularly since  
10 the discounted commodity rate is applicable to all customers." Kozoman Rb. (Ex. A-62)  
11 at 4-5.

12 Staff also contends that the creation of this discounted rate block would be akin to  
13 a "lifeline" rate. Rogers Dt. (Ex. S-36) at 6. However, as Mr. Kozoman explained,  
14 "lifeline" and other types of discounted rates are contrary to basic cost of service  
15 principles and produce a subsidy that must be recovered by means of higher rates and  
16 other usage blocks and, therefore, should only be available to residential customers who  
17 meet income eligibility requirements. Kozoman Rb. (Ex. A-62) at 5-6. In addition,  
18 discounted rates should not be considered unless the total cost of water service is high  
19 relative to other, similar water utilities, or where a significant percentage of residential  
20 customers are believed to be unable to afford water service. *Id.* at 6. Finally, and perhaps  
21 most importantly given the ostensible purpose of Staff's rate design, "lifeline" rates and  
22 similar types of discounted rates should not be used in areas where there are water  
23 shortages or where water use is a concern. *Id.*

24 The American Water Works Association ("AWWA") warns that these types of  
25 \_\_\_\_\_  
26 would be exempt. Those customers would continue to pay a monthly minimum charge  
and a flat commodity rate. *Id.*

1 discounted rates “may encourage greater use among the eligible customers and therefore  
2 be inconsistent with the need to reduce water consumption. In this case, the benefits to  
3 customers whose water costs might be reduced would have to be weighed against water  
4 use concerns.” AWWA, *Alternative Rates (Manual 34)* at 11.<sup>23</sup> The AWWA also states  
5 that discounted rates “provide no conservation or water reduction incentive to those that  
6 receive the subsidy. Since water is sold below cost, the pricing incentive to reduce  
7 consumption is lessened. . . . The impact on demand should be carefully considered in  
8 areas where water supplies are scarce.” *Id.* at 13.

9 Staff’s use of a uniform break point between the middle and upper commodity rate  
10 tiers of 100,000 gallons per month is similarly flawed. Staff claims that using a break  
11 point of 100,000 gallons “sends an economic signal to potential new customers that  
12 consumption at this level is high compared to other customers on the system and is being  
13 discouraged.” Rogers Dt. (Ex. S-36) at 6. However, whether such usage is in fact “high”  
14 will depend on a variety of different factors, none of which have been investigated by  
15 Staff. For example, is water use of 150,000 gallons per month by a school or hospital  
16 “high,” as compared to a residential customer who uses 80,000 gallons of water per  
17 month? The reality is that Arizona-American’s customer base consists of approximately  
18 88% to 92% residential customers, depending on the water district, and few, if any, of  
19 those customers’ monthly water usage will ever reach 100,000 gallons. As explained by  
20 Mr. Kozoman, if Staff’s goal is to encourage water conservation while promoting  
21 economic efficiency, as Staff witness Dennis Rogers has testified, a much better approach  
22 would be to design rates that are directed at high water users in each customer class:

23 If the customer base is primarily residential, higher volume  
24 uses could typically be associated with extensive lawn  
25 watering and filling of swimming pools. In this case, an  
26 inverted-block rate would charge these uses at higher rates.

<sup>23</sup> The chapter from this publication that deals with “lifeline” rates and low-income discounts is attached to Mr. Kozoman’s rebuttal testimony as Rebuttal Exhibit 1.

1 Since some of these uses (lawn watering for example) may  
2 also cause higher peak seasonal demands, an inverted-block  
3 rate may recover costs in proportion to use more  
approximately than other rate forms.

4 AWWA, *Alternative Rates* at 18 (Ex. A-91). Similarly, Youngtown witness Michael  
5 Burton testified:

6 I'm not opposed to conservation rates; I do them all the time.  
7 I develop a lot of conservation rates and have given papers on  
8 how they should be developed. But I believe if you look at  
9 the bill frequency analysis of the utility, you will find a  
substantial amount of water use probably that has discretion  
over it in probably the 8 to 20,000 gallon a month range. . . .

10 So it's really going to not necessarily achieve the same kind  
11 of goals that you would like to have in a conservation rate as  
12 if you applied it down in the ranges where residential usage is  
13 going towards irrigation on lawns. That's really where you  
14 get your bank for your buck in terms of discretionary use in  
15 irrigation rate. Above 100,000, you will have a lot of  
commercial customers probably who have very little  
discretion. A hospital or a fruit packing company or whatever  
it might be that's using a lot of water, it is simply going to  
penalize them. It's not going to incent them to use less water.  
To do that I think you need to get that structure down in those  
ranges I was speaking about.

16 TR at 1301-02. *See also* Kozoman Rb. (Ex. A-62) at 8. Indeed, Mr. Rogers admitted  
17 during cross-examination that Staff's rate design would not reduce consumption, and that  
18 the rate design will primarily impact future commercial and industrial customers. TR  
19 1099-01, 1114-15.

20 Mr. Kozoman prepared cost of service studies in order to evaluate the impact of  
21 Staff's proposed rate design, using the revenues, expenses, plant, cost of debt and equity  
22 proposed by Staff. Kozoman Rb. (Ex. A-62) at 9-20 and Rebuttal Schedules G-1 through  
23 G-9. These cost of service studies demonstrated, among other things, that Staff's rate  
24 design would result in customers on larger meter sizes paying substantially more than  
25 Staff's recommended rate of return, while customers on small meters would be paying  
26 substantially less than Staff's recommended rate of return, i.e., customers on larger meters

1 would be subsidizing customers on smaller meters. *Id.* at 22-26. As summarized by Mr.  
2 Kozoman:

3 If the purpose of Staff's rate design is to encourage water  
4 conservation, then Staff has failed. This rate design does not  
5 encourage conservation because of the initial 4,000 gallon  
6 discounted rate block, and may destabilize revenues and the  
7 Company's earnings because a significant portion of the  
8 revenue requirement would be shifted to a relatively small  
9 number of customers using over 100,000 monthly. If those  
10 customers do conserve (or leave the system), the Company's  
11 revenue may decline substantially. This is a very poor rate  
12 design.

13 *Id.* at 27. See also AWWA *Alternative Rates* at 18-19. In designing inverted-block rates,  
14 "a full billing analysis and a study of the impacts on various customers" should be  
15 performed, as well as an "analysis of possible consumption and revenue impacts.").  
16 Accordingly, Staff's recommended rate design must be rejected.

17 **B. The Company's Alternative Proposal for a Conservation-Oriented Rate**  
18 **Design.**

19 Arizona-American does not believe it is necessary or appropriate to implement a  
20 radical change in its rate design for its seven water districts in this case. Four of the water  
21 districts already have two-tier, inverted block rates, the Anthem water district uses surface  
22 water from the Colorado River, and the remaining water districts, Mohave and Havasu,  
23 are outside an active management area. Nevertheless, if the Commission believes that the  
24 implementation of a conservation-oriented rate design is needed, the Company has  
25 developed an alternative rate design using inverted-block rates. This rate design,  
26 discussed below, is similar to the inverted-block rate structure proposed by Staff.  
However, in contrast to Staff's proposal, different rate structures are proposed for  
residential and for general metered non-residential customers. Under this approach, rates  
can be better designed to encourage large-volume customers *within each class* to reduce  
their water usage. The break-over points and rate blocks within each class are set to



1 reflect the usage characteristics of that class, as explained below.

2 Attached at Tab A are schedules prepared by the Company's rate design witness,  
3 Ronald L. Kozoman, illustrating this alternative rate design. In order to develop these  
4 rates, the Company has used the revenue requirement for each water district based on the  
5 Company's rejoinder filing. See Bourassa Rj. (Ex. A-24), Rejoinder Schedules.  
6 Obviously, the specific monthly minimums and commodity rates shown in the schedules  
7 would change if different revenue requirements are authorized by the Commission.  
8 However, the Company believes the approach described below is a reasonable alternative,  
9 and will agree to its implementation in this case.

10 **1. Monthly Minimum Charges.**

11 The monthly minimum charges for all customer classes are determined by meter  
12 size and are based on 65% of the monthly minimum charges computed in the cost of  
13 service studies prepared by Mr. Kozoman, which are attached to Mr. Kozoman's Rebuttal  
14 Testimony (Ex. A-62). These monthly minimum charges are based on *Staff's* original  
15 cost rate base, accumulated depreciation and expense levels. For this reason, the monthly  
16 minimum charges in the attached schedules are conservative. Except as discussed below,  
17 no gallons of water are included in the monthly minimum charges, i.e., there is no "free"  
18 water.

19 For the Mohave and Havasu water districts, the monthly minimum charge for  
20 multi-family residential customers (e.g., apartment complexes and mobile home parks) is  
21 based on the computed monthly minimum charge for a 5/8-inch meter multiplied by the  
22 number of units in the complex. Similarly, in those water districts, monthly minimum  
23 charges for multi-unit commercial customers (e.g., strip shopping centers) are based on  
24 the monthly minimum charge for a 5/8-inch meter multiplied by the number of units in the  
25 complex. In addition, for all multi-family residential and multi-unit commercial  
26 customers, 1,000 gallons of water will continue to be included in the monthly minimum

1 charge. The total gallons included in each customer's minimum monthly billing will be  
2 equal to 1,000 gallons multiplied by the number of units.

3 **2. Inverted-Block Commodity Rates.**

4 **a. Development of Break-Over Points and Water Use Tiers.**

5 All residential customers will have a three-tier inverted-block commodity rate. The  
6 break-over points between the three tiers are set at approximately 33% and 67% of the  
7 consolidation factor. Each water district will have its own set of break-over points based  
8 on that district's test year water use characteristics. The break-over points for each water  
9 district are shown on the attached schedules. The same break-over point will apply to all  
10 residential customers in the district, regardless of meter size. This will address (among  
11 other things) the problem in the Anthem water district, where some residential customers  
12 are required to have 1-inch meters for interior fire sprinklers, regardless of their normal  
13 water use. TR at 266-68.

14 All non-residential general metered customers<sup>24</sup> will have a two-tier inverted-block  
15 commodity rate. In contrast to residential customers, the break-over points for these  
16 customers will vary based on meter size, again with each water district having its own set  
17 of break-over points based on its customers' water use characteristics. The break-over  
18 points are based on 60% of the relevant consolidation factor for each meter size. (If there  
19 are no customers being served by a particular sized meter, the Company has used the next  
20 size smaller meter size tier, divided by the gallons per minute flow and multiplied by the  
21 gallons per minute flow of the meter size tier being computed.) This results in a more  
22 equitable rate design, as opposed to treating commercial customers on 3/4-inch and 1-inch  
23 meters the same as commercial customers on 4-inch and 6-inch meters, as Staff has done.

24 \_\_\_\_\_  
25 <sup>24</sup> Multi-family residential (Mohave and Havasu districts) and multi-unit commercial  
26 customers (Mohave district) are excluded from non-residential general metered customers  
and are treated differently, as explained below.

1 Multi-family residential customers in the Mohave and Havasu water systems have  
2 a three-tier inverted-block commodity rate. The break-over points for these customers is  
3 based on the consolidation factors for the residential customer class of each district,  
4 multiplied by the number of families served in an individually metered complex. Multi-  
5 unit commercial customers in the Mohave district have a two-tier inverted-block  
6 commodity rate. The break-over point for these customers is based on the consolidation  
7 factor for the 5/8-inch commercial meter multiplied by the number of units served.

8 **b. Development of Commodity Rates.**

9 For residential customers, the commodity rate applicable to all gallons in the first  
10 (lowest) tier would be equal to 70% of the base rate.<sup>25</sup> The commodity rate applicable to  
11 usage in the second (middle) tier is equal to 120% of the base rate, while the commodity  
12 rate applicable to usage in the third (highest) tier is equal to 180% of the base rate.  
13 Specific commodity rates have been computed for each residential tier for each water  
14 district, based on the Company's rejoinder revenue requirement, as shown in the attached  
15 schedules.

16 For all non-residential general metered customers, the commodity rate applicable  
17 to all usage in the first (lower) tier is equal to 120% of the base rate. The commodity rate  
18 for usage in the second (upper) tier is equal to 180% of the base rate. Again, specific  
19 commodity rates have been computed for each tier for each water district, as shown in the  
20 attached schedules. However, as discussed above, while the commodity rates for the first  
21 and second tiers will be uniform for each district, the break-over points vary for non-  
22 residential general metered customers by meter size.<sup>26</sup>

23 <sup>25</sup> The base rate is the commodity rate that produces the Company's rejoinder revenue  
24 requirement, using the computed residential and commercial tiers and percentage of the  
base rate.

25 <sup>26</sup> For Sun City and Mohave only, the break-over points were computed for the customer  
26 class as a whole, rather than by meter size. The break-over point for the irrigation  
customer class in Sun City was also computed as a class rather than by meter size.

1 For multi-family residential customers in the Mohave and Havasu systems, the  
2 commodity rates will be equal to 70% of the base rate in the first tier, 120% in the second  
3 tier, and 180% of the base rate in the third tier. For the multi-unit commercial customers  
4 in the Mohave system, the commodity rates will be equal to 120% in the first tier, and  
5 180% in the third tier.

6 **c. Other Customer Classes.**

7 Special classes of customers, such as customers purchasing water from the  
8 Company for resale and construction uses, will pay a monthly minimum charge based on  
9 the size of the meter from which the water is provided. Additionally, these customers will  
10 pay a commodity rate based on 180% of the base rate.

11 **C. Other Rate Design Issues.**

12 In Decision No. 65655 (Feb. 20, 2003), the Company was ordered by the  
13 Commission to submit for approval a Low Income Program, which would apply only to  
14 customers in Sun City and Sun City West. This program would relieve qualifying low  
15 income residential customers on 5/8-inch and 3/4-inch meters from paying the surcharge  
16 approved in Decision No. 65655 associated with the use of Central Arizona Project water  
17 in those districts. Rogers Dt. (Ex. S-36) at 4; Kozoman Rb. (Ex. A-62) at 2. Because this  
18 program is related to the surcharge to recover the costs associated with utilizing Central  
19 Arizona Project water in those two district, it does not affect the revenue requirements or  
20 rate design in this case. Kozoman Rb. (Ex. A-62) at 2. All of the parties are in agreement  
21 that this program conforms with the requirements of Decision No. 65655 and should be  
22 approved.

23 The Company has also proposed to modify its service line and meter installation  
24 charges for each water district to match the recommended charges set forth in a  
25 memorandum issued by the Staff Engineering Section, dated April 23, 2003. A copy of  
26 this memorandum is attached to Mr. Kozoman's Direct Testimonies as Exhibit 1.

1 Additionally, the Company proposes to collect the income taxes associated with its  
2 collection of service line and meter installation charges because these charges (although  
3 treated as refundable advances for regulatory purposes) have been interpreted by the  
4 Internal Revenue Service to constitute taxable income. Kozoman Dt. (Ex. A-52) at 10.  
5 Staff has agreed that the Company's proposed modifications to service line and meter  
6 installation charges for its water districts are reasonable and should be approved. Rogers  
7 Dt. (Ex. A-36) at 9. Again, it should be noted that because service line and meter  
8 installation charges are not revenue, the modification of these charges does not affect the  
9 Company's revenue requirement for its water districts.

10 Finally, Youngtown has requested that it be reclassified from a commercial  
11 customer to an irrigation customer with respect to water deliveries provided to Maricopa  
12 Lake, which is owned and operated by Youngtown as a recreational facility. See Burton  
13 Dt. (Ex. Y-5) at 13-14. The Company does not object to this reclassification. However, it  
14 should be understood that because the Company's irrigation rate in Sun City is lower than  
15 its general rate for non-residential (i.e., commercial and industrial) customers, the  
16 reclassification will result in a reduction in revenue and will require other customers to  
17 make up for the revenue shortfall. Kozoman Rb. (Ex. A-62) at 35.

18 **D. Arizona-American's Proposed Cost Recovery Mechanism for Increased**  
19 **Costs Under the Tolleson Agreement Should Be Approved.**

20 **1. Background.**

21 Arizona-American's Sun City wastewater district does not own or operate a  
22 wastewater treatment plant. Instead, the Company delivers wastewater from this system  
23 to the regional treatment plant located in and owned and operated by the City of Tolleson  
24 ("Tolleson WWTP"). TR at 733, 1151-52, 1465. In 2001, the Company delivered and  
25 Tolleson treated 1,580 million gallons of wastewater from Arizona-American customers  
26 at an average rate of more than 4.5 million gallons per day. TR at 1152; Kuta Dt. (Ex. A-

1 36) at 6. The treatment of wastewater flows from the Sun City wastewater district at the  
2 Tolleson WWTP takes place pursuant to the parties' Sewage Treatment And  
3 Transportation Service Agreement dated June 21, 1985 ("Tolleson Agreement"), as  
4 amended. *Id.*

5 Historically, and during the test year, Arizona-American made three separate types  
6 of payments to Tolleson under the Tolleson Agreement. Kuta Dt. (Ex. A-37) at 6-7. Rate  
7 Component One is a fixed annual "usufructory" or user charge related to bond financing  
8 issued by the City to pay for the original plant additions Tolleson made in order to receive  
9 and treat wastewater flows from Sun City. Rate Component Two is a monthly O&M  
10 charge based on the Company's proportionate share of the City's actual O&M costs based  
11 on actual flows. Rate Component Three was a \$1,500 monthly payment for replacement  
12 and contingencies reserve up to an aggregate balance of \$90,000. *Id.*

13 Following completion of a Wastewater Treatment Plant Infrastructure Assessment  
14 Phase I Study performed by Brown and Caldwell in 2001 for Tolleson, it was determined  
15 that the aging Tolleson WWTP is in need a major repair and improvement. *Id.* at 7.  
16 Presently, Tolleson is undertaking a substantial facility improvement plan and anticipates  
17 spending \$40 million on capital projects through 2008. As a consequence, and in order to  
18 ensure the continuation of wastewater treatment for customers in Sun City, the Company  
19 and Tolleson began negotiating an amendment to the Tolleson Agreement in early 2002  
20 and executed the Third Amendment to the Tolleson Agreement on April 22, 2003. Kuta  
21 Supp. Dt. (Ex. A-41) at 3. The Third Amendment provides a mechanism for Tolleson to  
22 collect and Arizona-American to pay the increased costs associated with these necessary  
23 repairs and improvements to the facility. Ex. S-1.

24 Specifically, the Third Amendment modifies Rate Component Three, the  
25 replacement and contingencies reserve, by increasing it from \$1,500 to \$20,000 per month  
26 up to an aggregate balance of \$200,000, increased from \$90,000. *Id.*; *see also* Kuta Supp.

1 Dt. (Ex. A-41) at 4. Although this reserve is to be used only to replace and repair  
2 facilities with a useful life of no more than ten years, due to the age of the Tolleson plant,  
3 it is expected that Arizona-American will incur the maximum charge under Rate  
4 Component Three each year. *Id.* The Third Amendment also creates a new rate  
5 component – Rate Component Four – providing for payment of Arizona-American’s pro  
6 rata share of certain major capital improvement projects, estimated to be roughly \$10  
7 million. *Id.* at 7-8.

8 Contributing to improvement of the Tolleson WWTP is beneficial to the  
9 Company’s Sun City wastewater district customers. TR at 1153-56; Schneider Rj. (Ex.  
10 A043) at 14. Construction of a wastewater treatment facility would require the Company  
11 to secure a location for a wastewater treatment plant and it would be, at best, difficult to  
12 locate such a large parcel of property, particularly in the Sun City area. Furthermore,  
13 there are numerous regulatory hurdles involved in the construction of a wastewater  
14 treatment plant, including compliance with a number of federal and state laws, and also  
15 zoning and other land use regulations. *Id.* Compliance with all of the applicable  
16 governmental requirements would require a substantial amount of time, up to 20 years,  
17 and the total cost of such a facility would likely exceed \$35 million. TR at 1155-56. In  
18 short, the Tolleson Agreement remains the most reasonable and prudent means of  
19 obtaining wastewater treatment for the Company and its Sun City wastewater district  
20 customers.

21 **2. The Company’s Proposed Tolleson Cost Recovery Mechanism Is**  
22 **Fair and Equitable.**

23 Arizona-American requires a means of recovering the significant cost increases  
24 resulting from the Third Amendment because such costs have arisen outside the test  
25 year.<sup>27</sup> Accordingly, Arizona-American proposed a rate recovery mechanism, specifically

26 <sup>27</sup> Notably, during the test year, the Company also executed the West Trickling Filter

1 a cost adjuster mechanism, that would allow for recovery of the increased costs related to  
2 the Tolleson Agreement. Bourassa Dt. (Ex. A-1) at 8-11. Under the Company's proposal,  
3 an amortized portion of the actual payments made by the Company to Tolleson under Rate  
4 Components Three and Four (amortization period is equal to the remaining life of the  
5 agreement), plus the annual carrying cost of any associated debt (interest expense less the  
6 income tax savings on the interest component), will be recovered via an adjustment to the  
7 rates. *Id.* at 9-10. For example, assume in year one, \$1 million was paid and the  
8 remaining life of the agreement is 25 years. Also assume, in year two \$1.5 million was  
9 paid and the remaining life of the agreement is 24 years. In year two, the cost recovery  
10 will be 1/25th of \$1 million, or \$40,000, plus the actual annual interest paid on the debt  
11 service. In year three, the cost recovery would be 1/25<sup>th</sup> of \$1 million, or \$40,000, plus  
12 1/24<sup>th</sup> of \$1.5 million, or \$62,500, plus the actual annual interest paid on the debt service,  
13 which total would be added to the annual revenue requirement. Bourassa Dt. (Ex. A-1) at  
14 Bourassa Dir. Exh. 1.

15 Adjustment mechanisms are not improper. The Company already utilizes an  
16 adjuster mechanism in its Sun City water district to allow for the recovery of costs  
17 associated with purchasing CAP water. TR at 145-46, 209; Bourassa Rj. (Ex. A-24) at  
18 19-20. The proposed cost adjuster mechanism makes sense because, while the liability to  
19 pay the increased costs under the Third Amendment is certain, the costs are not yet fixed  
20 in amount or date of payment. TR at 145-46. However, like the costs of CAP water, such  
21 costs are significant, variable and outside the Company's control. Thus, the adjuster  
22 mechanism allows the Commission to ensure that ratepayers pay only the actual costs

23 \_\_\_\_\_  
24 Media Replacement Project Agreement memorializing a contractual arrangement whereby  
25 Arizona-American paid its pro rata share of the cost of replacing, on an expedited basis, a  
26 deteriorated trickling filter media associated with the Tolleson plant. Bourassa Dt. (Ex.  
A-1) at 7-8. The ratemaking treatment of this matter is not in dispute.



1 incurred by Arizona-American for necessary wastewater treatment. At the same time, the  
2 Company will have the certainty necessary to finance and pay substantial amounts to  
3 Tolleson in order to ensure continued treatment of wastewater. In this light, the proposed  
4 Tolleson cost recovery mechanism is substantially similar to the Company's CAP cost  
5 recovery mechanism.

6 Nevertheless, Staff and RUCO oppose approval of the Company's proposed  
7 Tolleson cost recovery mechanism. In essence, Staff and RUCO cling to ratemaking  
8 theory in order to delay full recovery of the costs of the Tolleson Agreement for the  
9 benefit of customers and to the direct detriment of Arizona-American. For example,  
10 RUCO argues that the amounts being paid are not currently known and measurable. Diaz-  
11 Cortez Dt. (Ex. R-7) at 29-30. To begin with, the evidence is undisputed that Arizona-  
12 American is now, and since May 2003 has been paying \$20,000 per month under Rate  
13 Component Three. Schneider Rj. (Ex. A-43) at 13. Therefore, this component of the  
14 Third Amendment is known and measurable.<sup>28</sup> Moreover, as stated above, while the exact  
15 amount to be paid under Rate Component Four is not yet certain, the obligation to pay  
16 amounts to Tolleson estimated at \$10 million is known. Most importantly, the Company  
17 would only recover amounts actually paid under the recommended cost recovery  
18 mechanism, subject to the amortization of such amounts over the life of the Tolleson  
19 Agreement, further minimizing the impact on ratepayers. *E.g.*, TR at 1479-80. Thus,

20  
21 <sup>28</sup> RUCO and Staff attempted to argue that the liability under paid Rate Component Three  
22 remains uncertain because it is subject to an aggregate cap. TR at 739-40, 1469.  
23 However, the Third Amendment did not create the aggregate cap, it merely increased the  
24 cap established in the original Tolleson Agreement. *Id.* Neither RUCO nor Staff oppose  
25 recovery of the test year costs under Rate Component Three, which costs were incurred  
26 subject to a cap on the payment of the contingency reserve. TR at 734, 1466.  
Furthermore, neither party produced any evidence, except unsupported speculation, to  
dispute Arizona-American's testimony that it fully anticipates incurring the maximum  
charge under Rate Component Three each month due to the substantial needs for upgrades  
at the Tolleson WWTP. See TR at 1479.

1 ratepayers are protected from over recovery.<sup>29</sup>

2 Staff and RUCO's reliance on the recently issued Accounting Order also provides  
3 no basis to postpone recovery of the increased costs being incurred under the Tolleson  
4 Agreement. The accounting treatment and cost recovery in rates are mutually exclusive  
5 issues. The Accounting Order merely allows Arizona-American to defer the costs for  
6 consideration of rate recovery, costs Arizona-American began incurring immediately  
7 after the Third Amendment was executed, between the date of the Accounting Order and  
8 issuance of an order allowing recovery. *See* Decision No. 66386 (Oct. 6, 2003) Yet, the  
9 Accounting Order does not provide for cost recovery or in any way guarantee cost  
10 recovery and, in fact, has no impact on the Company's ultimate recovery of such costs.  
11 *Id.*; *see also* TR at 742-743, 1470.

12 Finally, rejection of the Company's proposed cost recovery mechanism is unfair,  
13 unsound policy and threatens the Company's financial integrity. Staff and RUCO agree  
14 that Arizona-American's agreement with Tolleson is beneficial to ratepayers. In  
15 response, Staff and RUCO would reward the Company for such decisions by  
16 recommending denial at rate relief until some unknown time in the future. Even worse,  
17 both Staff and RUCO recommend rate reductions for the Sun City wastewater district.  
18 Facing an average annual cost of \$2,000,000 over the next 4-5 years under Rate  
19 Component Four, and a more than 1300% annual increase in Rate Component Three,  
20 Staff and RUCO recommend an operating income for the Sun City wastewater district of  
21 \$580,000 and \$604,070, respectively. TR at 1511; Moore Sb. (Ex. R-4) at Surrebuttal  
22 Exhibit RLM-1. It should therefore be obvious that Arizona-American is going to be  
23 unable to pay for these costs through revenues from wastewater customers, which, in  
24 turn, will likely diminish the amount of capital available for other capital improvement

25 <sup>29</sup> As with all surcharge or adjuster mechanisms, the Company anticipates annual  
26 reporting to the Commission and cost verification by Staff.

1 projects intended or even necessary to benefit customers.

2 In response to this anomalous situation Staff and RUCO assert this is no different  
3 than any other capital expenditure Arizona-American would make to build plant. Diaz-  
4 Cortez Sb. (Ex. R-8) at 15; Carlson Sb. (Ex. S-48) at 10-11. However, Arizona-American  
5 is not making an investment to build plant, it is paying expenses incurred under a contract,  
6 like an O&M contract, to obtain wastewater treatment services for its ratepayers.  
7 Schneider Rj. (Ex. A-43) at 13-14. The Company will not own the plant and has no  
8 control over the timing of the investment and almost no ability to control the total cost. In  
9 fact, under Commission Decision No. 66386 (October 6, 2003), these costs are currently  
10 being recorded as a deferred debit (NARUC Account 186.2) and not as the Company's  
11 plant investment. *Id.* Indeed, Staff and RUCO appear unwilling to treat the amounts  
12 incurred by the Company as if it were truly plant investment. *See TR* at 750 (AFUDC  
13 improper because Arizona-American not building the plant); 1486-87 (no return on  
14 investment unless Tolleson pays Company a return). Thus, if successful in delaying  
15 recovery of the increased costs imposed under the Tolleson Agreement, Staff and RUCO  
16 appear poised to seek the best of both worlds for ratepayers—delay recovery now and  
17 then minimize recovery later. Obviously, this is fundamentally unfair. In contrast, the  
18 cost recovery mechanism proposed by the Company recovers only the Company's actual  
19 costs and, therefore, is fair to both Arizona-American and its ratepayers in the Sun City  
20 wastewater district and should be adopted.

21 ...

22 ...

23 ...

24 ...

25 ...

26

1 RESPECTFULLY SUBMITTED this 4<sup>th</sup> day of February, 2004.

2 FENNEMORE CRAIG

3 

4 By \_\_\_\_\_  
5 Norman D. James  
6 Jay L. Shapiro  
7 3005 North Central Avenue  
8 Suite 2600  
9 Phoenix, AZ 85012  
10 Attorneys for Applicant  
11 Arizona-American Water Company

12 An original and 21 copies of the  
13 foregoing and attachments  
14 were delivered this 4<sup>th</sup> day of  
15 February, 2004, to:

16 Docketing Supervisor  
17 Docket Control  
18 Arizona Corporation Commission  
19 1200 West Washington  
20 Phoenix, AZ 85007

21 A copy of the foregoing and attachments  
22 were hand-delivered this 4<sup>th</sup> day of  
23 February, 2004, to:

24 Chairman Marc Spitzer  
25 Arizona Corporation Commission  
26 1200 W. Washington St.  
Phoenix, AZ 85007

Commissioner William Mundell  
Arizona Corporation Commission  
1200 W. Washington St.  
Phoenix, AZ 85007

Commissioner Mike Gleason  
Arizona Corporation Commission  
1200 W. Washington St.  
Phoenix, AZ 85007

1 Commissioner Jeff Hatch-Miller  
2 Arizona Corporation Commission  
3 1200 W. Washington St.  
Phoenix, AZ 85007

4 Commissioner Kristin Mayes  
5 Arizona Corporation Commission  
6 1200 W. Washington St.  
Phoenix, AZ 85007

7 Paul Walker, Aide to Chairman Spitzer  
8 Arizona Corporation Commission  
9 1200 W. Washington St.  
Phoenix, AZ 85007

10 Adam Stafford, Aide to Commissioner Mundell  
11 Arizona Corporation Commission  
12 1200 W. Washington St.  
Phoenix, AZ 85007

13 Jodi Jerich, Esq., Aide to Commissioner Gleason  
14 Arizona Corporation Commission  
15 1200 W. Washington St.  
Phoenix, AZ 85007

16 Dean Miller, Aide to Commissioner Hatch-Miller  
17 Arizona Corporation Commission  
18 1200 W. Washington St.  
Phoenix, AZ 85007

19 Jerry Hays, II, Aide to Commissioner Mayes  
20 Arizona Corporation Commission  
21 1200 W. Washington St.  
Phoenix, AZ 85007

22 Teena Wolfe  
23 Administrative Law Judge  
24 Arizona Corporation Commission  
25 1200 West Washington  
Phoenix, AZ

26 Timothy Sabo, Esq.  
Gary Horton, Esq.  
Legal Division  
Arizona Corporation Commission  
1200 West Washington  
Phoenix, AZ

- 1 Darron Carlson  
Utilities Division  
2 Arizona Corporation Commission  
1200 West Washington  
3 Phoenix, AZ
- 4 Daniel Pozefsky  
Residential Utilities Consumer Office  
5 1110 W. Washington, Suite 220  
Phoenix, AZ 85007
- 6 And a copy mailed this 4th  
7 day of February, 2004 to:
- 8 Carlton G. Young  
3203 W. Steinbeck Dr.  
9 Anthem, AZ 85086
- 10 Frank J. Grimmelmann  
42441 N. Cross Timbers Court  
11 Anthem, AZ 85086
- 12 Raymond E. Dare  
Sun City Taxpayers' Association  
13 12611 N. 103<sup>rd</sup> Ave., Suite D  
Sun City, AZ 85351-3467
- 14 William P. Sullivan  
15 Paul R. Michaud  
Martinez & Curtis  
16 2712 N. 7<sup>th</sup> St.  
Phoenix, AZ 85006  
17 Attorneys for the Town of Youngtown
- 18 Walter Meek  
Arizona Utility Investors Association  
19 2100 N. Central Ave.  
Phoenix, AZ 85004
- 20 John Buric, Esq.  
21 Warner Angle Hallam Jackson & Formanek  
3550 N. Central Ave., Suite 1500  
22 Phoenix, AZ 85012  
Attorneys for Fiesta RV Resort
- 23  
24 ...  
25 ...  
26

1 Kenneth C. Sundlof, Jr., Esq.  
2 Robert Taylor, Esq.  
3 The Collier Center, 11th Floor  
4 201 E. Washington St.  
5 Phoenix, AZ 85004-2385  
6 Attorneys for Sun Health Corporation

7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25  
26  
By: Mary L. House

1487512.2/73244.034

---

A



**Arizona American - Agua Fria Water Division**  
**Test Year Ended December 31, 2001**  
**Proposed Rates**

Rate Schedule Summary  
Three Tier Rates  
Page 1

Rejoinder Revenue Requirement										6,307,026					
Computed Revenues, from Proposed Rates										6,306,959					
Percent Increase over Present Rates										2.00%					
Line No.	Present Monthly Minimums	Percent of Water Sales	(a) Computed Monthly Minimums	Proposed Monthly Minimums	Percent of Computed Monthly Minimums	Gallons Included In Minimum	(c)			(d)					
							Tier One Break-Point	Tier Two Break-Point	Tier Three Break-Point	Tier One Rate (Rounded)	Tier Two Rate (Rounded)	Tier Three Rate (Rounded)			
Residential Rates:															
1	5/8 Inch	\$ 10.00	45.88%	\$ 21.17	\$ 13.76	65.00%	0	4,000	10,000	10,001	\$0.998	\$1.711	\$2.567		
2	3/4 Inch	15.00	0.51%	27.60	17.94	65.00%	0	4,000	10,000	10,001	0.998	1.711	2.567		
3	1 Inch	25.00	5.59%	40.46	26.30	65.00%	0	4,000	10,000	10,001	0.998	1.711	2.567		
4	1 1/2 Inch	53.00	1.41%	72.62	47.20	65.00%	0	4,000	10,000	10,001	0.998	1.711	2.567		
5	2 Inch	80.00	5.97%	111.21	72.29	65.00%	0	4,000	10,000	10,001	0.998	1.711	2.567		
6	3 Inch	155.00	0.00%	201.26	130.82	65.00%	0	4,000	10,000	10,001	0.998	1.711	2.567		
7	4 Inch	200.00		329.90	214.44	65.00%	0	4,000	10,000	10,001	0.998	1.711	2.567		
8	6 Inch	400.00		651.49	423.47	65.00%	0	4,000	10,000	10,001	0.998	1.711	2.567		
9	8 Inch	800.00		1,092.39	710.05	65.00%	0	4,000	10,000	10,001	0.998	1.711	2.567		
10															
11															
12	Computed Charge per 1,000 gallons of Water											\$ 1.42620			
13															
14	Tier 1 Present Rate		\$ 1.78												
15	Tier 2 Present Rate		\$ 2.24												
16															
17															
18															
19															
20	Commercial Rates:														
21	5/8 Inch	\$ 10.00	0.05%	\$ 21.17	\$ 13.76	65.00%	0	16,000	16,001	\$1.711	\$2.567	4,830	5,772	943	19.52%
22	3/4 Inch	15.00	0.07%	27.60	17.94	65.00%	0	175,000	175,001	1.711	2.567	3,945	4,082	137	3.47%
23	1 Inch	25.00	0.48%	40.46	26.30	65.00%	0	35,000	35,001	1.711	2.567	34,250	33,783	(467)	-1.36%
24	1 1/2 Inch	53.00	1.60%	72.62	47.20	65.00%	0	87,000	87,001	1.711	2.567	106,451	97,111	(9,340)	-8.77%
25	2 Inch	80.00	6.15%	111.21	72.29	65.00%	0	207,000	207,001	1.711	2.567	391,368	356,832	(34,536)	-8.82%
26	3 Inch	155.00	5.74%	201.26	130.82	65.00%	0	565,000	565,001	1.711	2.567	357,919	321,689	(36,230)	-10.12%
27	4 Inch (1)	200.00		329.90	214.44	65.00%	0	882,813	882,814	1.711	2.567	163,506	150,995	(12,512)	-7.65%
28	6 Inch	400.00	2.92%	651.49	423.47	65.00%	0	1,857,000	1,857,001	1.711	2.567				
29	8 Inch (1)	800.00		1,092.39	710.05	65.00%	0	2,971,200	2,971,202	1.711	2.567				
30															
31	3 Inch Public Interruptible				Zero							4,838	4,838	-	0.00%
32	6 Inch Public Interruptible		13.79%		Zero							200,969	200,969	-	0.00%
33	8 Inch Public Interruptible		3.50%		Zero							71,829	71,829	-	0.00%
34	10 Inch Public Interruptible		0.37%		Zero							0	0	0	
35															
36	4 Inch Prison	200.00	5.95%		200.00							248,933	263,823	14,890	5.98%
37	Totals Water Sales											100.00%			
38	(a) Computed Monthly Minimums are from Cost of Service Study in Rebuttal Phase, which used ACC Staff's Plant and Expenses.														
39	(b) Percent of Computed Monthly Minimum														
40	(c) Tiers set at percent of consolidation factor. Percent amount above this column is percent of consolidation factor.														
41	(d) Percent of "Computed Charge per 1,000 gallons" on Line 12.														
42	(e) All Construction Water, sales for resale & non-general metered customers will be billed at highest tier rate, plus monthly minimum.														
43	(f) Tier computed for 4 inch Commercial Meter computed by dividing meter flow from of 3 inch of 320 gpm multiplied by 500 gpm. For 8 Inch meter, 6 Inch meter flow divided by 1,000 gpm multiplied by 1,600 gpm.														

Arizona American - Agua Fria Water Division  
Test Year Ended December 31, 2001  
Proposed Rates

Rate Schedule Summary  
Three Tier Rates  
Page 2

Line No.	Present Monthly Minimums	Proposed Monthly Minimums
1 4 Inch Private Fire	30.00	30.30
2 6 Inch Private Fire	45.00	45.45
3 8 Inch Private Fire	60.00	60.60
4 10 Inch Private Fire	120.00	121.20
5 12 Inch Private Fire	180.00	181.80
6		
7 Miscellaneous Revenues		
8		
9 Total Revenues		
10		
11		

Rate of Return at Present Rates From Cost of Service Study (Using ACC Staff Plant & Expenses)

Meter Size	5/8" x 3/4"	3/4"	1"	1 1/2"	2"	3"	4"	6"
Rate of Return at Present Rates:	9.03%	12.03%	17.68%	55.13%	48.11%	39.22%	70.20%	12.67%

- (a) Computed Monthly Minimums are from Cost of Service Study in Rebuttal Phase, which used ACC Staff's Plant and Expenses.  
(b) Percent of Computed Monthly Minimum  
(c) Tiers set at percent of consolidation factor. Percent amount above this column is percent of consolidation factor.  
(d) Percent of "Computed Charge per 1,000 gallons" on Line 12, Page 2.  
(e) All construction Water, sales for resale & non-general metered customers will be billed at highest tier rate, plus monthly minimum.  
(f) Tier computed for 4 inch Commercial Meter computed by dividing meter flow from of 3 inch of 320 gpm multiplied by 500 gpm. For 8 Inch meter, 6 Inch meter flow divided by 1,600 gpm.

Present Revenue	Proposed Revenue	Dollar Increase	Percent Increase
3,960	4,000	40	1.00%
12,420	12,544	124	1.00%
5,040	5,090	50	1.00%
339,961	339,961	-	0.00%
6,183,467	6,306,959	123,492	2.00%

**Arizona American - Agua Fria Water Division**  
 Analysis of Revenue by Detailed Class, at Average Usage  
 Test Year Ended December 31, 2001

Rate Schedule Summary  
 Three Tier Rates  
 Bill Comparison

(a)							
		Average Number of <u>Customers</u>		<u>Revenues</u>		<u>Proposed Increase</u>	
Line No.	Customer Classification and/or Meter Size	at <u>12/31/01</u>	Average <u>Consumption</u>	Present <u>Rates</u>	Proposed <u>Rates</u>	Dollar <u>Amount</u>	Percent <u>Amount</u>
1	5/8 Inch Residential	11,197	7,002	\$ 22.46	\$ 22.89	0.42	1.89%
2	3/4 Inch Residential	87	10,027	33.78	32.27	(1.51)	-4.48%
3	1 Inch Residential	542	17,634	60.82	60.15	(0.67)	-1.09%
4	1.5 Inch Residential	23	102,940	279.90	300.03	20.13	7.19%
5	2 Inch Residential	58	175,037	468.40	510.20	41.80	8.92%
6	3 Inch Residential	0	15,667	186.41	159.62	(26.79)	-14.37%
7	4 Inch Residential	-	-	-	-	-	0.00%
8	6 Inch Residential	-	-	-	-	-	0.00%
9	5/8 Inch Commercial	20	4,561	18.12	21.56	3.45	19.02%
10	3/4 Inch Commercial	8	14,989	44.90	43.59	(1.31)	-2.92%
11	1 Inch Commercial	36	22,823	72.44	65.35	(7.09)	-9.79%
12	1.5 Inch Commercial	31	89,393	249.56	202.20	(47.36)	-18.98%
13	2 Inch Commercial	84	125,151	356.66	286.42	(70.23)	-19.69%
14	3 Inch Commercial	52	188,454	573.46	453.27	(120.19)	-20.96%
15	4 Inch Commercial	-	-	-	-	-	0.00%
16	6 Inch Commercial	3	1,816,455	4,465.18	3,531.42	(933.75)	-20.91%
17	8 Inch Commercial	-	-	-	-	-	0.00%
18	2 Inch Public Interruptible	0	-	-	-	-	0.00%
19	3 Inch Public Interruptible	0	1,612,667	1,612.67	1,612.67	-	0.00%
20	4 Inch Public Interruptible	-	-	-	-	-	0.00%
21	6 Inch Public Interruptible	3	8,319,765	8,319.76	8,319.76	-	0.00%
22	8 Inch Public Interruptible	3	1,995,250	1,995.25	1,995.25	-	0.00%
23	10 Inch Public Interruptible	1	755,400	755.40	755.40	-	0.00%
24	4 Inch Prison	1	10,170,500	20,744.41	21,985.21	1,240.80	5.98%
25	Construction	-	-	-	-	-	0.00%
26	4 Inch Private Fire	7	-	30.00	30.30	0.30	1.00%
27	6 Inch Private Fire	20	-	45.00	45.45	0.45	1.00%
28	8 Inch Private Fire	6	-	60.00	60.60	0.60	1.00%
29							
30							
31	Totals	<u>12,182</u>					
32							
33	Actual Year End Number						
34	of Customers:	13,004					

36 (a) Average number of customers of less than one (1), indicates that less than 12 bills were issued during the year.

Arizona American - Anthem Water  
Test Year Ended December 31, 2001  
Proposed Rates

Rate Schedule Summary  
Three Tier Rates  
Page 1

Rejoinder Revenue Requirement				3,998,026		Percent Increase over Present Rates										-0.21%						
Computed Revenues, from Proposed Rates				3,998,031																		
Line No.	Present Monthly Minimums	Percent of Water Sales	(a) Computed Monthly Minimums	Proposed Monthly Minimums	Percent of Computed Monthly Minimums	(b) Gallons Included In Minimum	(c) 33.00% Tier One Break-Point			(c) 67.00% Tier Two Break-Point			(d) 70% Tier One Rate			(d) 120% Tier Two Rate			Present Revenue	Proposed Revenue	Dollar Increase	
1	Residential																					
2	5/8 Inch	\$ 16.00	0.25%	\$ 24.82	\$ 16.13	64.99%	0	4,000	10,000	10,000	10,001	10,001	\$ 0.656	\$ 1.125	\$ 1.688					3,606	2,788	(818)
3	3/4 Inch	\$ 16.00	38.06%	37.23	24.20	65.00%	0	4,000	10,000	10,000	10,001	10,001	0.656	1.125	1.688					687,890	706,316	18,426
4	1 Inch	\$ 32.00	28.57%	62.05	40.33	65.00%	0	4,000	10,000	10,000	10,001	10,001	0.656	1.125	1.688					748,944	758,361	9,417
5	1 1/2 Inch	\$ 64.00	0.07%	124.10	80.67	65.00%	0	4,000	10,000	10,000	10,001	10,001	0.656	1.125	1.688					2,834	3,214	380
6	2 Inch	\$ 80.00	6.56%	198.56	129.06	65.00%	0	4,000	10,000	10,000	10,001	10,001	0.656	1.125	1.688					61,222	59,613	(1,609)
7	3 Inch	\$ 160.00	0.00%	397.13	258.13	65.00%	0	4,000	10,000	10,000	10,001	10,001	0.656	1.125	1.688							
8	4 Inch	\$ 200.00	0.00%	620.51	403.33	65.00%	0	4,000	10,000	10,000	10,001	10,001	0.656	1.125	1.688							
9	6 Inch	\$ 250.00		1,241.02	806.66	65.00%	0	4,000	10,000	10,000	10,001	10,001	0.656	1.125	1.688							
10	8 Inch			1,985.63	1,290.66	65.00%	0	4,000	10,000	10,000	10,001	10,001	0.656	1.125	1.688							
11																						
12	Computed Charge per 1,000 gallons of Water				\$ 0.93750																	

(a) Computed Monthly Minimums are from Cost of Service Study in Rebuttal Phase, which used ACC Staff's Plant and Expenses.

(b) Cost of Service Study modified to include Payment in Lieu of Revenues from Del Webb, which was offset against all functions.

(c) Percent of Computed Monthly Minimum

(d) Tiers set at percent of consolidation factor. Percent amount above this column is percent of consolidation factor.

(e) Percent of "Computed Charge per 1,000 gallons" on Line 12.

(f) All construction Water, sales for resale & non-general metered customers will be billed at highest tier rate, plus monthly minimum.

(g) 1, 4, 6, & 8 Inch Commercial Meter Tiers computed as 3 Inch tier divided by 320 gpm, multiplied by 500, 1000, & 1,600 gpm respectively.

**Arizona American - Anthem Water**  
Test Year Ended December 31, 2001  
Proposed Rates

Rate Schedule Summary  
Three Tier Rates  
Page 2

Line No.		Present Monthly Minimums	Proposed Monthly Minimums	Tier One Rate \$	Tier Two Rate \$	Present Revenue	Proposed Revenue	Dollar Increase
1	Wholesale, 2 Inch Meter	1.37%	Zero	2.160	2.160	57,190	57,190	-
2	Wholesale, 3 Inch Meter	0.01%	Zero	2.160	2.160	61	61	-
3	Wholesale, 6 Inch Meter	2.13%	Zero	2.160	2.160	20,135	20,135	-
4	Wholesale, 10 Inch Meter			2.160	2.160	226,872	226,872	-
5	Citizens Resources (Treatco)					(18,289)	(18,289)	-
6	Citizens Resources (Treatco) Revenue Annualization							
7	Totals Water Sales	100.00%						
8								
9								
10	Private Fire Protection (Flat Rates)							
11	3 Inch		70.00					
12	4 Inch		90.00			3,330	3,321	(9)
13	6 Inch		135.00			19,440	19,296	(144)
14	8 Inch		180.00					
15	10 Inch		360.00					
16	Miscellaneous Revenues							
17	Total Revenues					1,950,387	1,950,387	-
18						4,006,408	3,998,031	(8,377)

**Rate of Return at Present Rates From Cost of Service Study (Using ACC Staff Plant & Expenses)**

20	Meter Size -->	5/8" x 3/4"	3/4"	1"	1 1/2"	2"	3"	4"	6"
21	Rate of Return at Present Rates:	16.50%	7.16%	9.15%	38.58%	21.46%	32.29%	-3.64%	-4.84%
22									
23									
24									
25	(a) Computed Monthly Minimums are from Cost of Service Study in Rebuttal Phase, which used ACC Staff's Plant and Expenses.								
26	Cost of Service Study modified to include Payment in Lieu of Revenues from Del Webb, which was offset against all functions.								
27	(b) Percent of Computed Monthly Minimum								
28	(c) Tiers set at percent of consolidation factor. Percent amount above this column is percent of consolidation factor.								
29	(d) Percent of "Computed Charge per 1,000 gallons" on Line 12, Page 1.								
30	(e) All construction Water, sales for resale & non-general metered customers will be billed at highest tier rate, plus monthly minimum.								
31	(f) 4, 6, & 8 Inch Commercial Meter Tiers computed as 3 Inch tier divided by 320 gpm, multiplied by 500, 1000, & 1,600 gpm respectively.								

**Arizona American - Anthem Water**  
 (Formerly Known as Citizens Water Services / Water)  
 Analysis of Revenue by Detailed Class at Average Usage  
 Test Year Ended December 31, 2001

Rate Schedule Summary  
 Three Tier Rates  
 Bill Comparison

(a)								
Customer			Average	Revenues			Proposed Increase	
Line	Classification		Number of		Present	Proposed	Dollar	Percent
No.	and/or Meter Size		Customers	Average	Rates	Rates	Amount	Amount
1	5/8 Inch	Residential	at	Consumption				
			12/31/01					
1	5/8 Inch	Residential	8	10,212	\$ 36.42	\$ 25.86	(10.56)	-29.00%
2	3/4 Inch	Residential	1,642	7,753	31.51	31.05	(0.46)	-1.46%
3	1 Inch	Residential	1,096	8,719	49.44	48.26	(1.18)	-2.38%
4	1.5 Inch	Residential	3	7,361	78.72	87.08	8.35	10.61%
5	2 Inch	Residential	13	168,705	417.41	406.33	(11.08)	-2.65%
6	3 Inch	Residential						
7	4 Inch	Residential						
8								
9	3/4 Inch	Commercial	7	3,727	23.45	28.39	4.94	21.06%
10	1 Inch	Commercial	17	107,951	247.90	161.78	(86.13)	-34.74%
11	1.5 Inch	Commercial	3	263,879	591.76	393.79	(197.97)	-33.45%
12	2 Inch	Commercial	25	130,084	340.17	275.41	(64.76)	-19.04%
13	3 Inch	Commercial	9	201,964	563.93	485.34	(78.59)	-13.94%
14								
15								
16	2 Inch	Wholesale						
17	3 Inch	Wholesale	0	1,103,200	2,382.91	2,382.91	-	0.00%
18	6 Inch	Wholesale	1	2,364	5.11	5.11	-	0.00%
19	10 Inch	Wholesale	1	776,818	1,677.93	1,677.93	-	0.00%
20								
21	4 Inch	Fire Protection	3	-	90.00	89.75	(0.25)	-0.28%
22	6 Inch	Fire Protection	12	-	135.00	134.00	(1.00)	-0.74%
23								
24								
25								
26								
27		Totals	2,841					
28								
29		Actual Year End Number						
30		of Customers:	3,222					
31								

32 (a) Average number of customers of less than one (1), indicates that less than 12 bills were issued during the year.

**Arizona American - Havasu Water**  
Test Year Ended December 31, 2001  
Proposed Rates

Rate Schedule Summary  
Three Tier Rates  
Page 1

Rejoinder Revenue Requirement		569,841		Percent Increase of Present Rates		29.06%	
Computed Revenues, from Proposed Rates		569,791					
Line No.	Present Monthly Minimums	Percent of Water Sales	Computed Monthly Minimums	Proposed Monthly Minimums	(b) Percent of Computed Monthly Minimums	(c) Tier One Break-Point	(d) Tier Two Break-Point
1	Residential:						
2	5/8 Inch	\$ 10.00	60.67%	\$ 22.03	\$ 14.32	0	0
3	1 Inch	\$ 17.10	1.39%	41.34	26.87	0	0
4	1 1/2 Inch	\$ 24.00	0.00%	73.53	47.80	0	0
5	2 Inch	\$ 33.60	0.61%	112.16	72.91	0	0
6	3 Inch	\$ 45.60	0.00%	202.30	131.49	0	0
7	4 Inch	\$ 57.60	1.42%	331.06	215.19	0	0
8	6 Inch	\$ 200.00	0.00%	652.97	424.43	0	0
9	8 Inch	\$ 400.00		1,123.07	730.00	0	0
10							
11	Computed Charge per 1,000 gallons of Water			\$ 1.1935			
12							
13	Present Rates, Summer All Gallons			\$ 1.42			
14	Present Rate, Winter All Gallons			\$ 1.31			
15							
	Present Monthly Minimums	Percent of Water Sales	Computed Monthly Minimums	Proposed Monthly Minimums	(b) Percent of Computed Monthly Minimums	(c) Tier One Break-Point	(d) Tier Two Break-Point
16							
17							
18							
19	Commercial						
20	5/8 Inch	\$ 10.00	5.43%	\$ 22.03	\$ 14.32	0	0
21	1 Inch	\$ 17.10	2.68%	41.34	26.87	0	0
22	1 1/2 Inch (1)	\$ 24.00	1.36%	73.53	47.80	0	0
23	2 Inch	\$ 33.60	12.55%	112.16	72.91	0	0
24	3 Inch	\$ 45.60	1.41%	202.30	131.49	0	0
25	4 Inch	\$ 57.60	0.00%	331.06	215.19	0	0
26	6 Inch (1)	\$ 200.00		652.97	424.43	0	0
27	8 Inch (1)	\$ 400.00		1,123.07	-	0	0
28							
29	(a) Computed Monthly Minimums are from Cost of Service Study in Rebuttal Phase, which used ACC Staffs Plant and Expenses.						
30	(b) Percent of Computed Monthly Minimum						
31	(c) Tiers set at percent of consolidation factor. Percent amount above this column is percent of consolidation factor.						
32	(d) Percent of "Computed Charge per 1,000 gallons" on Line 12.						
33	(e) All construction Water, sales for resale & non-general metered customers will be billed at highest tier rate, plus monthly minimum.						
34	(f) For Multi-family, consolidation factors are the residential consolidation factors at 33% & 67% multiplied by families served.						
35	(1) 1 1/2 Inch Meter Tier computed as 1 inch tier divided by 50 gpm, and Multiplied by 100 gpm. 6, & 8 Inch Commercial Meter Tiers computed as 3 inch tier divided by 320 gpm, multiplied by 1000, & 1,600 gpm, respectively.						

Present Revenue	Proposed Revenue	Dollar Increase	Percent Change
16,496	21,195	4,699	28.48%
6,466	9,225	2,758	42.66%
3,194	5,566	2,372	74.27%
25,194	34,200	9,006	35.75%
3,820	6,550	2,730	71.46%

**Arizona American - Havasu Water**  
**Test Year Ended December 31, 2001**  
**Proposed Rates**

Rate Schedule Summary  
Three Tier Rates  
Page 2

[illegible]

### Rate of Return at Present Rates From Cost of Service Study (Using ACC Staff Plant & Expenses)

Meter Size -->	<u>5/8" x 3/4"</u>	<u>1"</u>	<u>1 1/2"</u>	<u>2"</u>	<u>3"</u>	<u>4"</u>
Rate of Return at Present Rates:	1.67%	79.23%		70.19%	33.91%	52.83%

(a) Computed Monthly Minimums are from Cost of Service Study in Rebuttal Phase, which used ACC Staff's Plant and Expenses.

(b) Percent of Computed Monthly Minimum

(c) Tiers set at percent of consolidation factor. Percent amount above this column is percent of consolidation factor.

(d) Percent of "Computed Charge per 1,000 gallons" on Line 12, Page 1.

(e) All construction Water, sales for resale & non-general metered customers will be billed at highest tier rate, plus monthly minimum.

(f) For Multi-family, consolidation factors are the residential consolidation factors at 33% & 67% multiplied by families served.



**Arizona American - Havasu Water**  
 Rate Schedule Summary  
 Three Tier Rates  
 Bill Comparison

Analysis of Revenue by Detailed Class at Average Usage  
 Test Year Ended December 31, 2001

**Going from Summer & Winter Commodity Rate to Year Round Rate**

Line No.	Customer Classification and/or Meter Size	(a) Average Number of Customers at 12/31/01	Summer				Winter			
			Revenues		Proposed Increase		Revenues		Proposed Increase	
			Average Consumption	Present Rates	Proposed Rates	Dollar Amount	Percent	Present Rates	Proposed Rates	Dollar Amount
1	5/8 Inch Residential	1,082	7,659	\$ 19.46	\$ 23.50	4.04	20.77%	\$ 18.72	\$ 23.50	4.77
2	1 Inch Residential	0	569,250	824.02	1,240.67	416.65	50.56%	761.51	1,240.67	479.16
3	1.5 Inch Residential									
4	2 Inch Residential	1	166,833	269.08	422.32	153.23	56.95%	250.84	422.32	171.48
5	3 Inch Residential	-	-	45.60	131.49	85.89	188.36%	45.60	131.49	85.89
6	4 Inch Residential	1	291,500	470.11	832.38	362.27	77.06%	438.16	832.38	394.23
7	6 Inch Residential									
8	5/8 Inch Commercial	33	22,384	40.37	46.37	6.01	14.89%	38.01	46.37	8.36
9	1 Inch Commercial	5	68,625	113.13	129.17	16.04	14.18%	105.69	129.17	23.48
10	2 Inch Commercial	2	76,793	141.23	198.48	57.26	40.54%	132.89	198.48	65.59
11	3 Inch Commercial	4	489,810	739.71	832.90	93.19	12.60%	685.94	832.90	146.96
12	4 Inch Commercial	1	192,833	330.00	537.75	207.74	62.95%	308.90	537.75	228.85
13	6 inch Commercial									
14	Multi-Family 44 1"	1	160,250	605.08	744.01	138.94	22.96%	592.29	744.01	151.73
15	Multi-Family 56 2"	1	117,917	647.92	774.10	126.18	19.47%	641.11	774.10	132.99
16	Multi-Family 64 4"	1	208,583	845.31	956.23	110.92	13.12%	829.40	956.23	126.82
17	Multi-Family 65 2"	1	161,083	786.44	918.73	132.29	16.82%	775.87	918.73	142.86
18	Multi-Family 67 4"	1	305,250	1,008.32	1,125.48	117.16	11.62%	982.11	1,125.48	143.37
19	Multi-Family 89 1"	1	256,000	1,127.14	1,287.55	160.41	14.23%	1,108.77	1,287.55	178.78
20	Multi-Family 102 2"	1	134,167	1,065.68	1,342.66	276.98	25.99%	1,062.14	1,342.66	280.52
21	Multi-Family 129 4"	1	170,500	1,348.93	1,698.75	349.82	25.93%	1,344.37	1,698.75	354.39
22	Multi-Family 153 4"	1	192,000	1,585.38	2,006.27	420.89	26.55%	1,581.09	2,006.27	425.18
23										
24										
25	Totals									
26										
27	Actual Year End Number									
28	of Customers:									
29										
30	(a) Average number of customers of less than one (1), indicates that less than 12 bills were issued during the year.									
31										
32										

1,138

1,189



Rate Schedule Summary  
Three Tier Rates  
Page 2

### Rate of Return at Present Rates From Cost of Service Study (Using ACC Staff Plant & Expenses)

	3/4"	1"	1 1/2"	2"	3"	4"	6"	8"	10"
31 Meter Size -->	5/8" x 3/4"								
32 Rate of Return at Present Rates:	13.55%	23.24%	29.19%	14.99%	31.64%	-2.80%	-5.78%	-5.57%	-5.45%

(a) Computed Monthly Minimums are from Cost of Service Study in Rebuttal Phase, which used ACC Staff's Plant and Expenses.

(a) Computed Monthly Minimums are from Co

(b) Percent of computed monetary minimums.

(c) Tiers set at percent of consolidation factor. Percent amount above this column is percent of consolidation factor.

(d) Percent of "Computed Charge per 1,000 gallons" on Line 12, Page 1.

(e) All construction Water, sales for resale & non-general metered customers will be billed at highest tier rate, plus monthly minimum.

(1) Monthly Minimum for 5/8 Inch Meter multiplied by number of units served.

(2) Tiers for 4, 6, 8 & 10 Commercial Inch meters computed as tier from 2 inch Commercial meter divided by 500, 1,000, 1,600 & 2,300 gpm, respectively.

## Rate Schedule Summary Three Tier Rates Bill Comparison

**Arizona / American Mohave Water**  
Analysis of Revenue by Detailed Class at Average Usage  
Test Year Ended December 31, 2001

Line No.	Customer Classification and/or Meter Size	Average Number of Customers		Units at		Average Consumption Per Customer	Weighted Average Consumption Per Unit	Revenues Per Customer		Revenues Per Unit		Proposed Increase	
		at 12/31/01	at 12/31/01	Average	Per Unit			Present Rates	Proposed Rates	Present Rates	Proposed Rates	Dollar Amount	Percent Amount
		11,933	11,933	7,500	7,500			18.27	17.43	18.27	17.43	(0.84)	-4.58%
1	Residential 5/8 Inch	29	29	21,141	21,141	88.42	92.65	88.42	92.65	4.23	4.78%		
2	Residential 1 Inch												
3	Residential 1.5 Inch												
4	Residential 2 Inch	10	10	62,308	62,308	120.74	124.82	120.74	124.82	4.09	3.38%		
5													
6	Residential Multi-family 5/8 Inch	178	578	13,801	4,241	43.76	43.01	13.45	13.21	(0.75)	-1.72%		
7	Residential Multi-family 1 Inch	38	262	33,048	4,787	98.49	97.02	14.27	14.05	(1.47)	-1.49%		
8	Residential Multi-family 1.5 Inch	4	133	71,750	1,983	366.69	409.94	10.13	11.33	43.25	11.80%		
9	Residential Multi-family 2 Inch	108	1,641	53,220	3,496	189.71	192.80	12.46	12.66	3.08	1.63%		
10	Residential Multi-family 4 Inch	2	107	216,583	4,048	731.83	751.37	13.68	14.04	19.54	2.67%		
11	Residential Multi-family 6 Inch	1	757	1,920,929	4,175	7,008.36	7,250.19	11.78	12.05	241.82	3.45%		
12													
13	Rio Water Residential 5/8 Inch	264	264	11,942	11,942	25.15	22.60	25.15	22.60	(2.55)	-10.14%		
14	Rio Water Residential 1 Inch	0	0	12,501	12,501	26.13	31.96	26.13	31.96	5.83	22.33%		
15	Rio Water Residential 1.5 Inch	0	0	11,000	11,000	23.50	60.80	23.50	60.80	37.30	158.74%		
16													
17	Commercial 5/8 Inch	378	378	13,691	13,691	27.43	26.57	27.43	26.57	(0.86)	-3.14%		
18	Commercial 1 Inch	135	135	28,529	28,529	55.74	52.25	55.74	52.25	(3.49)	-6.27%		
19	Commercial 1.5 Inch	16	16	85,344	85,344	149.83	146.41	149.83	146.41	(3.42)	-2.28%		
20	Commercial 2 Inch	163	163	103,576	103,576	181.81	170.41	181.81	170.41	(11.40)	-6.27%		
21	Commercial 3 Inch	15	15	153,110	153,110	285.12	267.32	285.12	267.32	(17.81)	-6.24%		
22													
23	Commercial Multi-Unit 5/8 Inch	20	86	25,526	5,822	69.33	71.37	15.81	16.28	2.04	2.95%		
24	Commercial Multi-Unit 1 Inch	5	22	12,339	2,800	49.86	56.16	11.31	12.74	6.30	12.63%		
25	Commercial Multi-Unit 1.5 Inch	1	5	123,250	24,650	218.26	190.77	43.65	38.15	(27.49)	-12.59%		
26	Commercial Multi-Unit 2 Inch	3	37	126,781	9,263	293.04	283.01	21.41	20.68	(10.03)	-3.42%		
27													
28	Public Authority 5/8 Inch	27	27	3,731	3,731	12.69	14.99	12.69	14.99	2.30	18.10%		
29	Public Authority 1 Inch	8	8	27,158	27,158	53.71	50.65	53.71	50.65	(3.06)	-5.70%		
30	Public Authority 1.5 Inch	5	5	27,767	27,767	64.61	65.39	64.61	65.39	0.78	1.20%		
31	Public Authority 2 Inch	37	37	74,826	74,826	139.26	136.97	139.26	136.97	(2.29)	-1.64%		
32	Public Authority 3 Inch	1	1	830,167	830,167	1,287.17	1,285.73	1,287.17	1,285.73	(21.43)	-1.67%		
33	Public Authority 4 Inch	1	1	1,050,083	1,050,083	1,642.64	1,705.42	1,642.64	1,705.42	62.77	3.82%		
34	Public Authority 6 Inch	1	1	1,740,583	1,740,583	2,774.58	3,050.01	2,774.58	3,050.01	275.43	9.93%		
35													
36	Private Fire 2 Inch	7	7	-	-	3.00	3.10			0.10	3.33%		
37	Private Fire 4 Inch	63	63	-	-	6.00	6.20	6.00	6.20	0.20	3.33%		
38	Private Fire 6 Inch	14	14	-	-	9.00	9.30	9.00	9.30	0.30	3.33%		
39	Private Fire 8 Inch	4	4	-	-	12.00	12.40	12.00	12.40	0.40	3.33%		
40	Private Fire 10 Inch	1	1	-	-	15.00	15.50	15.00	15.50	0.50	3.33%		
41	Private Fire Hydrant	158	158	-	-	7.64	7.89	7.64	7.89	0.25	3.27%		
42													
43	Subtotal	13,628	16,896										
44													
45	Actual Year End Number												
46	of Customers:	13,795	17,315										

Rate Schedule Summary  
Three Tier Rates  
Page 1 / Revised

Rejoinder Revenue Requirement	10,666,506
Computed Revenues, from Proposed Rates	10,665,755
<b>Percent Increase over Present Rates</b>	<b>72.60%</b>

Rejoinder Revenue Requirement										10,666,506									
Computed Revenues, from Proposed Rates										10,665,755									
Line No.	Present Monthly Minimums	Percent of Water Sales	(a)		Proposed Monthly Minimums	Gallons Included in Minimum	(b) Percent of Computed Monthly Minimums	Percent Increase over Present Rates				72.60%							
			Computed Monthly Minimums	Percent				(c) 33.00% Tier One Break-Point	(c) 67.00% Tier Two Break-Point	Tier Three Break-Point	(d) 70% Tier One Rate	(d) 120% Tier Two Rate	(d) 180% Tier Three Rate	Present Revenue	Proposed Revenue	Dollar Change	Percent Change		
1	Residential Rates:																		
2	5/8 Inch	\$ 5.00	41.73%	\$ 17.21	\$ 11.19	0	65.02%	6,000	27,000	27,001	\$ 0.778	\$ 1.334	2.002	2,673,198	4,563,520	1,890,322	70.71%		
3	3/4 Inch	5.00	0.03%	21.64	14.07	0	65.02%	6,000	27,000	27,001	0.778	1.334	2.002	1,817	3,462	1,645	90.53%		
4	1 Inch	13.00	1.18%	30.49	19.82	0	65.00%	6,000	27,000	27,001	0.778	1.334	2.002	66,902	114,892	47,990	71.73%		
5	1 1/2 Inch	28.00	25.13%	52.63	34.21	0	65.00%	6,000	27,000	27,001	0.778	1.334	2.002	1,486,167	2,543,351	1,057,184	71.13%		
6	2 Inch	41.00	10.14%	79.20	51.48	0	65.00%	6,000	27,000	27,001	0.778	1.334	2.002	638,283	1,106,719	468,436	73.39%		
7	3 Inch	70.00		141.19	91.77	0	65.00%	6,000	27,000	27,001	0.778	1.334	2.002	13,103	25,683	12,580	96.01%		
8	4 Inch	103.00	0.00%	229.74	149.33	0	65.00%	6,000	27,000	27,001	0.778	1.334	2.002	6,383	13,244	6,860	107.47%		
9	6 Inch	141.00	0.07%	451.14	293.24	0	65.00%	6,000	27,000	27,001	0.778	1.334	2.002	-	-	-	-		

14	<b>Tier 1 Present Rate</b>	\$ 0.73
15	<b>Tier 2 Present Rate</b>	\$ 0.92

[illegible]

37 (a) Computed Monthly Minimums are 11011.0

38 (b) Percent of computed monthly minimum

38 (b) Percent of computed monthly minimum

(c) Tiers set at percent of consolidation factor. Percent amount

(d) Percent of "Computed Charge per 1 000 gallons" on Line 12.

40 (d) Percent of "Computed Charge per 1,000 gallons" on Line 12.

(e) All construction Water, sales for resale & non-general metered customers will be billed at highest tier rate, plus monthly

Line No.		Proposed Monthly Minimums	Tier One Break-Point	Tier Two Break-Point	120% Tier One Rate	180% Tier Two Rate	Present Revenue	Proposed Revenue	Dollar Change	Percent Change
1	Public Interruptible									
2	3 Inch Zero	0.14%	1,048,000	1,048,001	\$ 1.334	\$ 2.002	19	0	32	166.80%
3	8 Inch Zero	0.00%	1,048,000	1,048,001	1.334	2.002		51		
4	Fire Protection									
5	3 Inch \$ 6.00						72	130	58	80.00%
6	4 Inch 9.00						5,940	10,692	4,752	80.00%
7	6 Inch 12.50						7,350	13,230	5,880	80.00%
8	8 Inch 20.00						2,400	4,320	1,920	80.00%
9	10 Inch 30.00									
10	Standby 3.50						2,646	4,763	2,117	80.00%
11	Miscellaneous Revenues						113,419	113,419	-	0.00%
12							6,179,363	10,665,755	4,486,392	72.60%
13										
14	Total Revenues									
15										
16	Totals Water Sales	100.00%								
17										

**Rate of Return at Present Rates From Cost of Service Study (Using ACC Staff Plant & Expenses)**

Meter Size -->	5/8" x 3/4"	3/4"	1"	1 1/2"	2"	3"	4"	6"	8"
Rate of Return at Present Rates:	-3.92%	-2.95%	5.95%	11.21%	8.43%	9.97%	-2.65%	3.42%	-6.75%

- (a) Computed Monthly Minimums are from Cost of Service Study in Rebuttal Phase, which used ACC Staff's Plant and Expenses.  
 (b) Percent of computed monthly minimum  
 (c) Tiers set at percent of consolidation factor. Percent amount above this column is percent of consolidation factor.  
 (d) Percent of "Computed Charge per 1,000 gallons" on Line 12, Page 1.  
 (e) All construction Water, sales for resale & non-general metered customers will be billed at highest tier rate, plus monthly minimum.  
 (f) Tier for 8 Inch Commercial Meter computed as tier from 6 Inch Meter divided by 1,000 gpm, multiplied by 1,600 gpm.

**Arizona American - Sun City**  
Test Year Ended December 31, 2001  
Analysis of Revenue by Detailed Class at Average Usage

Rate Schedule Summary  
Three Tier Rates  
Bill Comparison

(a)								
			Average					
			Number of					
			Customers					
Line	Customer				Revenues		Proposed Increase	
No.	Classification		at	Average	Present	Proposed	Dollar	Percent
	and/or Meter Size		12/31/01	Consumption	Rates	Rates	Amount	Amount
1	5/8 Inch	Residential	19,214	8,361	\$ 11.17	\$ 19.01	7.84	70.13%
2	3/4 Inch	Residential	8	15,869	18.08	31.90	13.82	76.46%
3	1 Inch	Residential	117	38,788	47.17	76.10	28.94	61.35%
4	1.5 Inch	Residential	1,312	73,721	94.30	160.43	66.12	70.12%
5	2 Inch	Residential	425	91,864	123.99	214.02	90.02	72.60%
6	3 Inch	Residential	3	321,194	363.98	713.43	349.45	96.01%
7	4 Inch	Residential	-	-	-	-	-	0.00%
8	6 Inch	Residential	2	137,292	\$ 265.79	\$ 546.73	280.94	105.70%
9	5/8 Inch	Commercial	198	7,054	10.15	20.60	10.45	102.97%
10	3/4 Inch	Commercial	21	-	-	-	-	0.00%
11	1 Inch	Commercial	126	22,247	31.95	49.50	17.55	54.94%
12	1.5 Inch	Commercial	181	46,341	69.11	96.03	26.92	38.94%
13	2 Inch	Commercial	155	120,339	150.19	212.01	61.82	41.16%
14	3 Inch	Commercial	23	204,111	256.26	364.05	107.79	42.06%
15	4 Inch	Commercial	5	1,190,450	1,196.69	1,869.29	672.59	56.20%
16	6 Inch	Commercial	7	2,486,155	2,426.74	3,736.46	1,309.72	53.97%
17	1 Inch	Irrigation	2	77	13.05	19.92	6.87	52.66%
18	1.5 Inch	Irrigation	117	64,318	13.05	19.92	6.87	52.66%
19	2 Inch	Irrigation	1	613,500	13.05	19.92	6.87	52.66%
20	3 Inch	Irrigation	1	27,462	13.05	19.92	6.87	52.66%
21	4 Inch	Irrigation	-	-	-	-	-	0.00%
22	6 Inch	Irrigation	1	10,762,250	7,136.46	18,308.22	#####	156.54%
23	3 Inch	Public Interruptible	1	491,154	245.58	655.20	409.62	166.80%
24	8 Inch	Public Interruptible	1	3,167	1.58	4.22	2.64	166.80%
25	3 Inch	Fire Protection	1	-	6.00	10.80	4.80	80.00%
26	4 Inch	Fire Protection	54	-	9.00	16.20	7.20	80.00%
27	6 Inch	Fire Protection	48	-	12.50	22.50	10.00	80.00%
28	8 Inch	Fire Protection	10	-	20.00	36.00	16.00	80.00%
29	10 Inch	Fire Protection	-	-	-	-	-	0.00%
30	Standby		63	-	3.50	6.30	2.80	80.00%
31								
32		Totals	22,098					
33								
34		Actual Year End Number						
35		of Customers:	22,195					

(a) Average number of customers of less than one (1), indicates that less than 12 bills were issued during the year.





Arizona American - Sun City West Water  
Test Year Ended December 31, 2001  
Proposed Rates

Rate Schedule Summary  
Three Tier Rates  
Page 2

Line No.	Present Monthly Minimums	Proposed Monthly Minimums	Present Revenue	Proposed Revenue	Dollar Increase	Percent Increase
1						
2	General Fire Sprinkler					
3	4 Inch 30.00	40.50	4,680	6,318	1,638	35.00%
4	6 Inch 45.00	60.75	11,880	16,038	4,158	35.00%
5	8 Inch 60.00	81.00	5,040	6,804	1,764	35.00%
6	10 Inch 120.00	162.00				
7						
8	Miscellaneous Revenues					
9	Total Revenues		37,640	37,640	-	0.00%
10			3,365,549	4,540,058	1,174,510	34.90%

Rate of Return at Present Rates From Cost of Service Study (Using ACC Staff Plant & Expenses)

11	Meter Size -->	5/8" x 3/4"	3/4"	1"	1 1/2"	2"	3"	4"	6"	8"
12	Rate of Return at Present Rates	1.95%	14.26%	10.77%	27.10%	17.98%	29.79%	55.38%	-9.10%	-11.85%

- 16 (a) Computed Monthly Minimums are from Cost of Service Study in Rebuttal Phase, which used ACC Staff's Plant and Expenses.  
 17 (b) Percent of Computed Monthly Minimum  
 18 (c) Tiers set at percent of consolidation factor. Percent amount above this column is percent of consolidation factor.  
 19 (d) Percent of "Computed Charge per 1,000 gallons" on Line 12, Page 1.  
 20 (e) All construction Water, sales for resale & non-general metered customers will be billed at highest tier rate, plus monthly minimum.  
 21 (1) 8 Inch Commercial Meter Tiers computed as 3 Inch tier divided by 320 gpm, multiplied by 1,600 gpm

**Arizona American - Sun City West Water**  
Test Year Ended December 31, 2001  
Analysis of Revenue by Detailed Class at Average Usage

Rate Schedule Summary  
Three Tier Rates  
Bill Comparison

		(a)					
		Average					
		Number of					
		Customers					
		at					
Line	Customer		Average	Present	Proposed	Proposed Increase	
No.	Classification	12/31/01	Consumption	Rates	Rates	Dollar	Percent
	and/or Meter Size					Amount	Amount
1	5/8 Inch Residential	14,463	7,171	\$ 11.67	\$ 15.30	3.64	31.15%
2	3/4 Inch Residential	1	27,333	34.09	52.46	18.36	53.87%
3	1 Inch Residential	115	15,429	28.76	35.47	6.71	23.33%
4	1.5 Inch Residential	460	59,042	92.61	129.69	37.08	40.04%
5	2 Inch Residential	134	55,342	101.46	138.36	36.90	36.36%
6	3 Inch Residential	-	-	-	-	-	0.00%
7	4 Inch Residential	1	8,617,167	9,752.71	16,177.21	6,424.50	65.87%
8	5/8 Inch Commercial	73	5,736	10.33	15.59	5.26	50.89%
9	3/4 Inch Commercial	-	-	-	-	-	0.00%
10	1 Inch Commercial	66	28,108	42.96	51.16	8.20	19.09%
11	1.5 Inch Commercial	69	56,383	89.63	99.25	9.62	10.73%
12	2 Inch Commercial	117	97,766	148.98	166.21	17.23	11.56%
13	3 Inch Commercial	15	185,076	275.76	310.94	35.18	12.76%
14	4 Inch Commercial	1	773,833	968.17	1,323.72	355.54	36.72%
15	6 Inch Commercial	1	241,750	410.24	593.15	182.91	44.59%
16	Construction						
17	4 Inch Fire Protection	12	-	8.00	11.94	3.94	49.25%
18	6 Inch Fire Protection	22	-	30.00	44.78	14.78	49.27%
19	8 Inch Fire Protection	7	-	45.00	67.18	22.18	49.29%
20	10 Inch Fire Protection			120.00	179.14	59.14	49.28%
21	Totals	<u>15,555</u>					
22							
23	Actual Year End Number						
24	of Customers:	<u>15,581</u>					

(a) Average number of customers of less than one (1), indicates that less than 12 bills were issued during the year.

**Arizona American - Tubac**  
Test Year Ended December 31, 2001  
Proposed Rates

Rate Schedule Summary  
Three Tier Rates  
Page 1

Rejoinder Revenue Requirement										436,436		Percent Increase over Present Rates										71.95%	
Computed Revenues, from Proposed Rates										436,401													
Line No.	Present Rates	Percent of Water Sales	(a)		(b)		(c)		Tier Three Break-Point	Tier Three Rate	(d) 70% Tier One Rate	(d) 120% Tier Two Rate	(d) 180% Tier Three Rate	Present Revenue	Proposed Revenue	Dollar Increase	Percent Change						
			Computed Monthly Minimums	Proposed Monthly Minimums	Percent of Computed Monthly Minimums	Gallons Included In Minimum	Tier One Break-Point	Tier Two Break-Point															
1	Residential Rates:																						
2	5/8 Inch \$ 15.35	78.79%	\$ 43.77	\$ 28.45	65.00%	0	6,000	17,000	17,001	\$ 1,664	\$ 2,853	\$ 4,280	193,116	319,125	126,009	65.25%							
3	3/4 Inch \$ 15.35	4.16%	59.04	38.38	65.01%	0	6,000	17,000	17,001	1,664	2,853	4,280											
4	1 Inch \$ 23.00	0.60%	89.59	58.23	65.00%	0	6,000	17,000	17,001	1,664	2,853	4,280	11,709	23,166	11,457	97.85%							
5	1 1/2 Inch \$ 46.00	0.48%	165.95	107.87	65.00%	0	6,000	17,000	17,001	1,664	2,853	4,280	1,501	2,994	1,493	99.46%							
6	2 Inch \$ 76.00	0.06%	257.59	167.43	65.00%	0	6,000	17,000	17,001	1,664	2,853	4,280	1,671	3,302	1,631	97.57%							
7	3 Inch \$ 90.00	0.00%	471.41	306.42	65.00%	0	6,000	17,000	17,001	1,664	2,853	4,280	1,255	4,133	2,879	229.42%							
8	4 Inch \$ 132.00		776.86	504.96	65.00%	0	6,000	17,000	17,001	1,664	2,853	4,280											
9	6 Inch \$ 180.00		1,540.51	1,001.33	65.00%	0	6,000	17,000	17,001	1,664	2,853	4,280											
10	8 Inch N/A		2,557.43	1,662.33	65.00%	0	6,000	17,000	17,001	1,664	2,853	4,280											
11																							
12	Computed Charge per 1,000 gallons of Water										\$ 2.3775												
13																							
14	Tier 1 Present Rate		\$ 1.66																				
15	Tier 2 Present Rate		\$ 2.04																				
16																							
17																							
18																							
19																							
20	Commercial Rates:																						
21	5/8 Inch \$ 15.35	7.18%	\$ 43.77	\$ 28.45	65.00%	0	11,000	11,001		\$ 2,853	\$ 4,280	20,794	38,431	17,637	84.82%								
22	3/4 Inch \$ 15.35	2.76%	59.04	38.38	65.01%	0				2,853	4,280												
23	1 Inch \$ 23.00	1.05%	89.59	58.23	65.00%	0	32,000	32,001		2,853	4,280	7,323	15,035	7,712	105.32%								
24	1 1/2 Inch \$ 46.00	4.74%	165.95	107.87	65.00%	0	37,000	37,001		2,853	4,280	2,753	5,211	2,458	89.29%								
25	2 Inch \$ 76.00	0.17%	257.59	167.43	65.00%	0	115,500	115,501		2,853	4,280	9,544	18,066	8,522	89.30%								
26	3 Inch \$ 90.00		471.41	306.42	65.00%	0	27,500	27,501		2,853	4,280	1,609	4,547	2,939	182.69%								
27	4 Inch (1) \$ 132.00		776.86	504.96	65.00%	0	360,938	360,938		2,853	4,280												
28	6 Inch (1) \$ 180.00		1,540.51	1,001.33	65.00%	0	721,875	721,875		2,853	4,280												
29	8 Inch (1) N/A		2,557.43	1,662.33	65.00%	0	1,155,000	1,155,000															
30	Miscellaneous Revenues																						
31	Total Revenues												2,691	2,691	-	0.00%							
32													253,964	436,701	182,736	71.95%							
33	Totals Water Sales										100.00%												
34																							

35 (a) Computed Monthly Minimums are from Cost of Service Study in Rebuttal Phase, which used ACC Staff's Plant and Expenses.  
36 (b) Percent of Computed Monthly Minimums.  
37 (c) Tiers set at percent of consolidation factor. Percent amount above this column is percent of consolidation factor.  
38 (d) Percent of "Computed Charge per 1,000 gallons" on Line 12.  
39 (e) All water sales for construction, resale, and non-general meters customers will be billed at highest tier plus monthly minimum.  
40 (f) Tiers for 4, 6 & 8 Commercial Inch meters computed as tier from 2 inch Commercial meter divided by 500, 1,000 & 1,600 gpm, respectively..

Line No.	
1	
2	<b>Rate of Return at Present Rates From Cost of Service Study (Using ACC Staff Plant &amp; Expenses)</b>
3	
4	Meter Size -->
5	Rate of Return at Present Rates:
6	
7	
8	
9	
10	
11	(a) Computed Monthly Minimums are from Cost of Service Study in Rebuttal Phase, which used ACC Staff's Plant and Expenses.
12	(b) Percent of Computed Monthly Minimums.
13	(c) Tiers set at percent of consolidation factor. Percent amount above this column is percent of consolidation factor.
14	(d) Percent of "Computed Charge per 1,000 gallons" on Line 12, Page 1.
15	(e) All construction Water, sales for resale & non-general metered customers will be billed at highest tier rate, plus monthly minimum.
16	(f) Tiers for 4, 6 & 8 Commercial Inch meters computed as tier from 2 inch Commercial meter divided by 500, 1,000 & 1,600 gpm, respectively..

**Arizona American - Tubac**  
 Analysis of Revenue by Detailed Class at Average Usage  
 Test Year Ended December 31, 2001

Rate Schedule Summary  
 Three Tier Rates  
 Bill Comparison

Line No.	Customer Classification and/or Meter Size	(a) Average Number of Customers at 12/31/01	Average Consumption	Revenues		Proposed Increase	
		Present Rates		Proposed Rates	Dollar Amount	Percent Amount	
1	5/8 Inch Residential	401	13,177	\$ 39.19	\$ 58.91	19.72	50.31%
2	1 Inch Residential	18	15,301	51.17	94.75	43.58	85.15%
3	1.5 Inch Residential	1	40,250	125.07	248.75	123.68	98.89%
4	2 Inch Residential	1	32,500	139.26	275.14	135.88	97.57%
5	3 Inch Residential	1	-	-	-	-	0.00%
6							
7	5/8 Inch Commercial	53	9,090	30.85	54.38	23.53	76.26%
8	1 Inch Commercial	10	19,172	59.07	112.93	53.86	91.17%
9	1.5 Inch Commercial	2	35,167	114.70	208.20	93.50	81.52%
10	2 Inch Commercial	2	159,167	397.66	683.84	286.18	71.97%
11	3 Inch Commercial	1	22,833	133.54	371.56	238.02	178.24%
12							
13	Totals	490					
14							
15	Actual Year End Number						
16	of Customers:	494					

(a) Average number of customers of less than one (1), indicates that less than 12 bills were issued during the year.